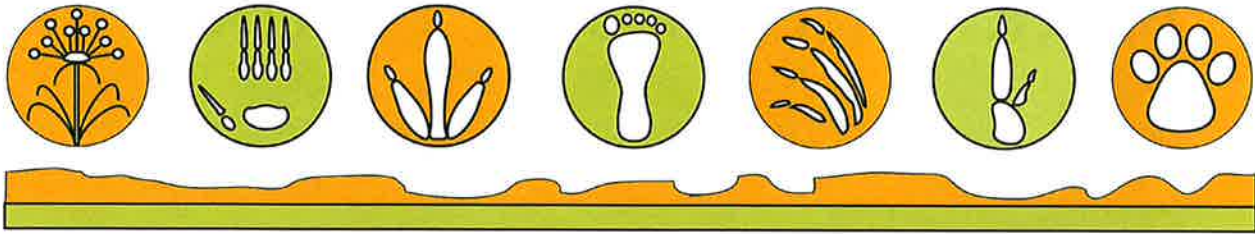


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# BARKLY REGIONAL COUNCIL



## OUR VISION

**We strive to be responsive, progressive, sustainable council which respects, listens and empowers the people to be strong.**

## The Way We Will Work

**We will make it happen!**

**We will be engaged and have regular opportunities to listen.**

**We will have strong policy and budgets to ensure our programs and services are progressive and sustainable.**

**Respect is shown in everything we do and we have acceptance of all cultures in the Barkly Region and their practices through a culturally competent Council.**

**We are a responsible Council.**

**We will be a responsive Council.**

**We want to empower local decision making.**

**We want to ensure that our services are sustainable and that our region has a standard consistent level of services.**

**We want to be able to sustain our environment – our communities, our physical places, our people and our organisational culture.**

**We will aggressively pursue additional funding from both levels of government to improve the standard of living of people across the region.**

**We need to be realistic, transparent and accountable.**

## AGENDA

### AUDIT COMMITTEE MEETING

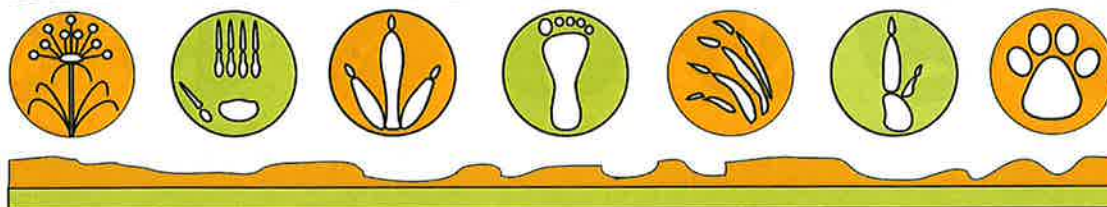
### TUESDAY, 29 MAY 2018

Barkly Regional Council's Audit Committee Meeting will be held in Tennant Creek on Tuesday, 29 May 2018 at 14:00pm.

**Steven Moore**  
**Chief Executive Officer**

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# BARKLY REGIONAL COUNCIL



## AGENDA

ITEM	SUBJECT	PAGE NO
<b>1</b>	<b>OPENING AND ATTENDANCE</b>	
1.1	Elected Members Present	
1.2	Staff Members And Visitors Present	
1.3	Apologies	
1.4	Absent Without Apology	
1.5	Disclosure Of Interest	
<b>2</b>	<b>ACTIONS FROM PREVIOUS MINUTES</b>	
	<i>Nil</i>	
<b>3</b>	<b>CONFIRMATION OF AUDIT COMMITTEE MEETING MINUTES</b>	
	<i>Nil</i>	
<b>4</b>	<b>REGISTER OF MOTIONS</b>	
	<i>Nil</i>	
<b>5</b>	<b>UPDATED AUDIT COMMITTEE WORK PROGRAM REPORTS</b>	
	<i>Nil</i>	
<b>6</b>	<b>OTHER BUSINESS</b>	
6.1	Draft Barkly Regional Council Regional Plan & Budget 2018-2019 .....	4
6.2	Draft Declaration of Rates and Charges for 2018-2019 .....	67
6.3	Draft Schedule of Fees and Charges 2018-2019 .....	82
6.4	Draft 2018-2019 Barkly Regional Council Budget .....	93
<b>7</b>	<b>GENERAL BUSINESS AND MATTERS FOR NOTING REPORTS</b>	
	<i>Nil</i>	
<b>8</b>	<b>DECISION TO MOVE INTO CONFIDENTIAL SESSION</b>	
8.1	Confirmation of Previous Minutes	
	<i>The report will be dealt with under Section 65(2) (cii) of the Local Government Act 2008 and Regulation 8 of the Local Government (Administration) Regulations 2008. It contains information that would, if</i>	

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*publicly disclosed, be likely to prejudice the maintenance or administration of the law.*

**9 CLOSE OF MEETING**

**OTHER BUSINESS**

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<b>ITEM NUMBER</b>	6.1
<b>TITLE</b>	Draft Barkly Regional Council Regional Plan & Budget 2018-2019
<b>REFERENCE</b>	246372
<b>AUTHOR</b>	Steve Moore, Chief Executive Officer

**RECOMMENDATION**

**That the Audit & Risk Committee endorse the recommendation to be made to Council as follows:**

**That Council**

- a) **Adopt the Draft 2018-19 Regional Council Plan for public exhibition and comment in accordance with the *Local Government Act*.**
- b) **Confirm that formal adoption of the 2018-19 Regional Council Plan following consideration of comments received during the exhibition period is scheduled for the Ordinary Meeting of Council to be conducted on Thursday, 28 June 2018.**

**SUMMARY:**

The Draft 2018/19 Regional Council Plan is required to be advertised for public inspection with comments invited for at least a period of 21 days. Council is then required to consider the submissions and make any revision to the Regional Council Plan as appropriate before finalising the plan.

**BACKGROUND**

At the Ordinary Council meeting held on 23 February 2018 the Council endorsed the Budget Policy CP000002, which established the operational framework and process for preparation of the 2018/19 Regional Council Plan.

During the lead up to the Regional Plan process, council officers conducted community planning consultation with community members across the region during the Local Authority meetings. The Local Authority members identified the community priorities which will determine the Regional Council priorities for 2018/2019.

On 22 February a planning meeting was held where the Councillors were invited to contribute issues and priority projects for inclusion into the 2018/19 Regional Council Plan. These items have been compiled and, in consultation with the relevant staff within the Council, a draft Regional Council Plan has been developed by council officers that aims to incorporate the priorities of the Councillors and communities.

The key components of the Regional Council Plan are as follows:

- The Service Delivery Plan which outlines each service delivered by the Council as well as the current and future service delivery activities.
- The Annual Corporate Plan which addresses the projects and activities to be undertaken in 2018/19.
- The Annual Budget for 2018/19.
- Rating Policy for 2018/19
- Schedule of Fees and Charges for 2018/19.
- Maximum Allowances for Elected and Appointed Members.
- Community Plans

**ORGANISATIONAL RISK ASSESSMENT****BUDGET IMPLICATION**

Refer to Budget Analysis 2018-2019 paper.

Refer to Declaration of Rates and Charges 2018-2019 paper.

Refer to Schedule of Fees and Charges 2018-2019 paper.

## **ISSUE/OPTIONS/CONSEQUENCES**

### Options

The Council may direct the staff to make changes to the Regional Council Plan as required. The Council must adopt the Regional Council Plan and budget on or before 31 July 2017 in accordance with the *Local Government Act*. If the Council is not satisfied with the contents of the Regional Council Plan and budget, it can seek an extension to this time with the Minister for Local Government.

### Relevant Legislation

Section 24 of the *Local Government Act* deals with the annual review of the Regional Council Plan. Revisions must be adopted between 1 April and 31 July each year and a copy forwarded to the Department of Local Government and Community Services.

Section 128 of the *Local Government Act* states that the Council must adopt a budget on or before 31 July of each financial year.

## **CONSULTATION & TIMING**

The Draft 2018/19 Regional Council Plan is required to be advertised for public inspection with comments invited for at least a period of 21 days.

The Draft Barkly Regional Council Regional Plan & Budget 2018-19 will be made accessible on the Council's website and available at Council's offices on Friday, 1 June 2018 and will be open for public consultation for a period of 21 days. The availability of the document for public consultation will be advertised in the Tennant Creek Times Friday 1 June 2018.

## **ATTACHMENTS:**

1 BRCRegionalPlan2018-19\_DraftDocument\_21.05.pdf



Lake Mary Ann Dam

## **BARKLY REGIONAL COUNCIL**

### **REGIONAL PLAN 2018-19**

N.B. Design of the front cover will look like the Annual Report 2016-17 with different pics. Inside cover, back cover and inside back will be the same as Annual Report



## **Contents**

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Remote Community Operations

Council Community Services Chart

Community Profiles and Local Authority Projects

Financial Planning

Budget 2018-2019

Long-term Financial Plan 2018-2023

Rating Policy

Elected Members and Local Authority Allowances

Fees and Charges Schedule

## Message from the Mayor [insert pic]

It is my pleasure to present the Barkly Regional Council's Regional Plan and Budget 2018-2019.

As I prepare this message I reflect on the hectic but rewarding schedule for myself as Mayor and the team of 12 councillors since the August 2017 elections and subsequent swearing-in ceremony.

Council has approached the preparation of the Regional Plan with an emphasis on delivering services that each community and the region as a whole needs, and then defining the service levels to be delivered.

This process has involved input from the various Local Authorities, submissions from individuals and organisations as well as suggestions from Elected Members and staff. Council has also conducted planning workshops and special budget meetings to review and refine the Regional Plan.

Adopting such a logical and practical approach has meant that Council has settled on a Plan and Budget that reflects the expectations of each community and ensures that they do get what they asked for. This can be anything from upgrades to sports facilities and football ovals to landfill and waste improvements.

Delivering core municipal services to an acceptable standard continues to be a priority. Another priority is strengthening the role of Local Authorities (LAs) in all seven communities and for Council to work with LA members as a team with our communication with them clear.

As Council Mayor I am learning a lot from travelling out to each community and attending LA meetings. The importance of voices at a local level being heard cannot be stressed enough with changes to Council's Local Authority Policy introduced to encourage community ownership and a grass-roots approach.

Members of LAs in each community now meet monthly, as opposed to four times a year, and seven members from each community have been appointed. This was initiated to ensure the timely exchange of information as Council works closely alongside each LA to achieve goals and projects identified as part of a five-year infrastructure plan to improve services and facilities for the benefit of all residents and visitors.

Long-term, strong and sound financial management is also essential and Council has adopted measures to achieve this. It is committed to ensuring that all rates, fees and charges levied, along with government funds, from both a Territory and Federal level, are all relevant to Council responsibilities and sufficient to cover the costs of service delivery.

The Barkly region is a vast area with a dispersed and diverse population. It is a region which creates not only unique challenges but opportunities, and Council is committed to ensuring the Barkly is a better place to live, work, visit and invest in.

On behalf of elected members, I acknowledge the commitment of Council staff and all their hard work, and extend my gratitude to the CEO Steve Moore for his support in leading the team across the region. We share a common aspiration to serve the community as a responsive, efficient and respectful Council.

I invite you to review the Regional Plan 2018-2019 and the service delivery and budgetary plans it contains to be sure you know what to expect from the Council during the upcoming financial year.

**Steven Edgington, Mayor Barkly Regional Council**



## Chief Executive Officer's Report [insert pic]

As we look forward to the 2018-2019 financial year, Council continues to operate in a tight fiscal environment. Rates and charges income makes up approximately 10% of our annual revenue and provides important income for Council to improve service delivery to the Towns and Communities across the Barkly.

Council also relies heavily on grants from the Australian and Northern Territory governments to deliver core Council services across the Barkly Region, which covers approximately 323,000 km<sup>2</sup>.

The role of Local Authorities has been expanded to provide information to Council on Community Priorities. With Local Authorities now scheduled to meet monthly, our aim is to increase the flow of information between council and communities, allowing Council to speed up the decision making process and reduce the time it takes to deliver outcomes for the benefit of all residents.

During the current year, Council has committed a great deal of time developing longer-term plans. This has included the development and implementation of a five-year Strategic Plan (2019-2023), a five-year Infrastructure Plan (2019-2023), a workforce plan and asset management plans. With this strategic work now completed the upcoming financial year will see Council implement the plans and deliver improved, value-for-money facilities across the Barkly region.

To deliver larger infrastructure projects additional grant funding will be required to achieve the desired outcome. While Council will work hard to gain the funding required, other, smaller projects will be funded by Council and the Local Authorities to improve community assets.

One large infrastructure project that will be completed during the coming year will be the \$5m upgrade of Purkiss Reserve in Tennant Creek. This is a major project funded by the Northern Territory Government to improve sporting facilities for residents and visitors to the region.

A significant capital budget for the new financial year will see us continue to purchase much needed plant and equipment and continue with our fleet replacement program. Our aim is to give our staff the tools they need to work faster, smarter and safer.

A new Council was elected in August 2017 and elected members have already been highly engaged and actively embedded in their respective communities. I look forward to continue working with our Mayor and the elected members to deliver on our vision of making Tennant Creek and the Barkly region the preferred location to live, work, visit and invest in.

With a strong, visionary Council, engaged and proactive Local Authorities, sound financial management and committed, dedicated staff, Barkly Regional Council is ready to face the new financial year and deliver on the contents of this Regional Plan.

**Steve Moore, Chief Executive Officer**

## About Us [insert pic]

### Who We Are (Sub heading)

Barkly Regional Council is a regional council, providing infrastructure, services and programs to individuals, couples, families, children's groups, schools, businesses and agencies across the Barkly. This region has a resident population of 7,530 (Australian Bureau of Statistics 2016).

### Where We Are

Situated between Alice Springs and Katherine with the town of Tennant Creek at its heart, the Barkly region covers 323,514 square km. Roughly the same size as New Zealand, the region consists largely of open grass plains and some of the world's largest cattle stations. Its boundaries extend eastwards from Tennant Creek [570.1km] to the community of Alpururulam near the Queensland border. It runs as far south as Barrow Creek (206km south of Tennant Creek), 487.2km north of Tennant Creek to Newcastle Waters and westwards into the Tanami Desert.

### Who We Serve

Barkly Regional Council serves the townships of Tennant Creek and Elliott as well as the communities of Ali Curung, Ampilatwatja, Arlparra, Alpururulam, Elliott and Wutunugurra (Epenarra). In addition to these communities, there are approximately eight minor communities, the largest of which include Tara and Mungkarta, 70 family outstations, 49 pastoral stations, mining operations and commercial properties.

### Our Indigenous Culture

Indigenous people and their culture are an important part of the Barkly region. At Barkly Regional Council we recognise and respect the traditional owners of communities and the fact that Indigenous culture is the oldest continuing culture in the world. Approximately 70 per cent of the people who live in the Barkly are Indigenous with 16 language groups. English is frequently a third or even fourth language. Indigenous people have had their own forms of governance for tens of thousands of years and it is in this cross-cultural atmosphere and spirit of trust that Council works with traditional owners and community residents. Having strong and effective Indigenous representatives on the Council also provides an opportunity to discuss and develop effective two-way communication and engagement as well as develop strong governance principles and practices. Council is also one of the largest employers of Indigenous staff in the region.

## **Governance [insert pic]**

### **Administration and Regulatory Framework**

The Council is bound by the Local Government Act and Regulations as well as other Northern Territory and Federal legislation. As such, compliance with a range of statutory obligations is essential. That is, the normal day-to-day operations of the Council and internal systems and procedures must be adequate to efficiently record and manage these compliance matters.

### **History**

In October 2006 the Northern Territory Government (NTG) announced the reform of local government areas. The intention of the reform was to improve and expand the delivery of services to towns and communities across the Northern Territory by establishing 11 new super shires.

On 1 July 2008 the Barkly Shire Council was formed; becoming the second largest Local Government area in Australia at 323,514km<sup>2</sup>, after East Pilbara shire in Western Australia at 380,000km<sup>2</sup>.

Following a review of Local Government, the NTG announced that amongst other changes the name "Shire Council" would be changed to "Regional Council" in the eight large Northern Territory Shires. Council agreed to introduce this change on the 1st January 2014, marking the start of a new era for the Barkly Regional Council.

The NTG also flagged increasing the responsibility of Local Authorities, formerly known as Local Boards, in representing local communities and towns. These changes were embraced and reflect a growing sophistication and acknowledgment of the developing regional responsibility of the Barkly Regional Council.

### **Elected Members**

The Barkly Regional Council is governed by a Mayor and a Deputy Mayor, who is nominated every 12 months, and 11 other councillors. These elected members represent four (4) wards:

Alyawarr Ward (4 elected members)

Patta Ward (6 elected members, including Mayor)

Kuwarnangu (2 elected members)

Alpururulam (1 elected member)

Council holds Ordinary Council Meetings every month at Council Chambers in Tennant Creek with Special Council Meetings called as required. All council meetings are open to the public, unless confidential business is being considered. We encourage attendance by residents of our townships, our communities and other members of the public. Agendas and minutes are available on the Barkly Regional Council website <https://barkly.nt.gov.au>

## Governance [insert pics]

### Council Committees

Council holds regular committee meetings with staff and elected members present. The following councillors have been appointed to the following committees:

- Audit Committee: Mayor Steven Edgington, Cr. Kris Civitarese, Cr. Sid Vashist, Cr. Ronald Plummer and Cr. Jeffrey McLaughlin;
- Purkiss Reserve Consultative Committee: Cr. Kris Civitarese and Cr. Ronald Plummer;
- Cultural Competency Advisory Committee: Mayor Steve Edgington, Deputy Mayor Noel Hayes, Cr. Ronald Plummer, Cr. Jack Clubb, Cr. Ricky Holmes, Cr. Lucy Jackson and Cr. Jennifer Mahoney ;
- Animal Management Working Group : Cr. Ray Aylett and Cr. Ronald Plummer;
- Local Tourism Advisory Committee: Cr. Jeffrey McLaughlin;
- Development Consent Authority Committee: Mayor Steve Edgington and Cr. Hal Ruger; and
- Friends of the Cemetery Committee: Cr. Hal Ruger, Cr. Sid Vashist and Cr. Ronald Plummer.

### Local Authorities

Local Authorities Local Authorities are established under the Local Government Act and have the following functions under that Act:

- To involve local communities more closely in issues related to local government
- To ensure that local communities are given an opportunity to express their opinions on questions affecting local government
- To allow local communities a voice in the formulation of policies for the locality, as well as policies for the area and the region
- To take the views of local communities back to council and act as advocates on their behalf
- To develop a Local Authority Plan for their community and contribute to the Regional Plan.











Council approves the nominations for each Local Authority at a Council Meeting. As vacancies arise, potential members nominate themselves for the Local Authority and a Chairperson of each Local Authority is chosen from their memberships. All meetings are attended by the Mayor and Ward Councillors when available, and senior Barkly Regional Council staff. Agendas and minutes are available on the BRC website, <https://www.barkly.nt.gov.au>

## Council Elected Members - to be updated by designer

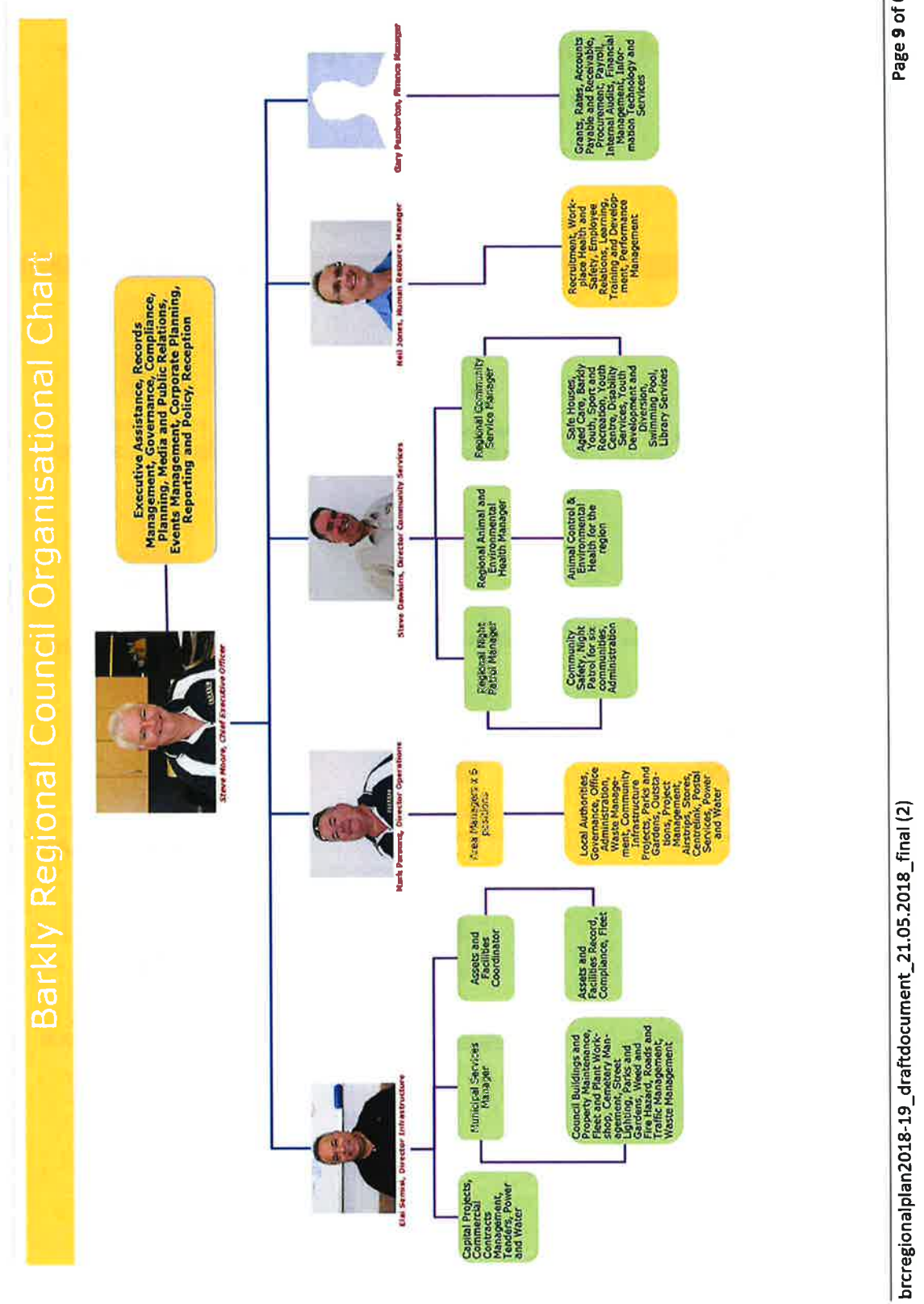
**Mayor Steven Edgington [Patta Ward]**



[Steven.Edgington@barkly.nt.gov.au](mailto:Steven.Edgington@barkly.nt.gov.au)

PATTA WARD	ALYAWARR WARD	KUWARRANGU WARD
 <p>Cr. Kris Civitarese <a href="mailto:Kris.Civitarese@barkly.nt.gov.au">Kris.Civitarese@barkly.nt.gov.au</a></p>	 <p>Cr. Noel Hayes (Deputy Mayor) <a href="mailto:Noel.Hayes@barkly.nt.gov.au">Noel.Hayes@barkly.nt.gov.au</a></p>	 <p>Cr. Ray Aylett <a href="mailto:Ray.Aylett@barkly.nt.gov.au">Ray.Aylett@barkly.nt.gov.au</a></p>
 <p>Cr. Jeffrey McLaughlin <a href="mailto:Jeffrey.McLaughlin@barkly.nt.gov.au">Jeffrey.McLaughlin@barkly.nt.gov.au</a></p>	 <p>Cr. Jack Clubb <a href="mailto:Jack.Clubb@barkly.nt.gov.au">Jack.Clubb@barkly.nt.gov.au</a></p>	 <p>Cr. Jane Evans <a href="mailto:Jane.Evans@barkly.nt.gov.au">Jane.Evans@barkly.nt.gov.au</a></p>
 <p>Cr. Ronald Plummer <a href="mailto:Ronald.Plummer@barkly.nt.gov.au">Ronald.Plummer@barkly.nt.gov.au</a></p>	 <p>Cr. Ricky Holmes <a href="mailto:Ricky.Holmes@barkly.nt.gov.au">Ricky.Holmes@barkly.nt.gov.au</a></p>	ALPURRURULAM WARD
 <p>Cr. Hal Ruger <a href="mailto:Hal.Ruger@barkly.nt.gov.au">Hal.Ruger@barkly.nt.gov.au</a></p>	 <p>Cr. Lucy Jackson <a href="mailto:Lucy.Jackson@barkly.nt.gov.au">Lucy.Jackson@barkly.nt.gov.au</a></p>	 <p>Cr. Jennifer Mahoney <a href="mailto:Jennifer.Mahoney@barkly.nt.gov.au">Jennifer.Mahoney@barkly.nt.gov.au</a></p>
 <p>Cr. Sid Vashist <a href="mailto:Sid.Vashist@barkly.nt.gov.au">Sid.Vashist@barkly.nt.gov.au</a></p>		







## Our Vision [insert pics]

### Core Business

From local government funding we provide essential and municipal services in the towns, communities and homelands across the Barkly region.

From the funding of the Australian and Northern Territory governments we provide contracted agency services to our residents.

Income from property owners and ratepayers and service charges from the provision of services supports both local government and agency services.

### Core Competence

Through our work in the regional communities, we have developed a strong understanding of how to best serve the needs of those communities.

Barkly Regional Council contributes to our region by valuing all of its members and providing services to individuals, families and communities in ways that respect their dignity and culture and fulfil their needs for community services that provide safer communities. We provide a stable platform for workforce development and program delivery across our region.

### Core Values

Our values inform how we work and are reflected in our staff and services. Our values are founded in the service standards, and are lived out through our interactions with each other:

- We believe that all people in all communities are equal in dignity and have equal rights
- Our staff is committed to working with people and communities in ways that value them, that are non-discriminatory, and that promote social justice
- We are committed to the common good. Our staff work with people to ensure that they have access to the resources and services they need to effectively participate in the community
- Our staff value the contributions of clients and communities, and foster local community driven services

## Insert Pics

## Monitoring Council Performance

### Community

Community members are encouraged to attend Local Authority meetings to observe their deliberations and decisions, including projects. They can also speak directly to Council Area Managers, their Local Authority members and ward councillors for feedback and updates.

### Local Authorities

Council reports regularly to Local Authorities on progress against their plans and decisions and any other projects or area of concern identified by the Local Authorities.

### Councillors

Barkly Regional Council staff regularly report to Elected Members on progress through the objectives, also known as Key Performance Indicators (KPIs), outlined under the hierarchy of plans (see next page), budget performance and other strategies identified by Council. Councillors are responsible for monitoring the Council's spending and progress to ensure that identified outcomes are achieved.

### Directorates

Directors are responsible for the monitoring, reporting and implementation of their operational or infrastructure plans. These plans help ensure the achievement of objectives/KPIs, leading to positive outcomes for the community and the Barkly region. A great deal of the work of Barkly Regional Council is funded from external agencies, such as grants and funding agreements with governments at the Federal and Territory level. Funding agreements impose on Council detailed performance targets and reporting regimes to monitor outcomes.

### Council Staff

Each Council staff member is responsible for ensuring their work aligns with the infrastructure, strategic and regional plans.

### NT Government and General Public

Council documents, including agendas, policies, financial reports, confirmed minutes, annual reports and media releases, are available on the Council website <https://www.barkly.nt.gov.au>. Barkly Regional Council has a principle of transparency wherever possible to ensure that our stakeholders, community residents and other members of the public are aware of Council operations and key governance measures. Council conducts community feedback questionnaires on a range of issues on its provision of services.

The Barkly Regional Council's Regional Plan and Annual Report must be presented to the Minister responsible for Local Government annually to ensure compliance with our governing legislation.

## **Regional Strategy and Service Delivery** [Insert pic]

### **Strategic Plan 2018-2023**

Our Strategic Plan outlines the overarching goals, objectives and actions set by Barkly Regional Council for the next five years. Council's Strategic Plan has set seven goals, listing objectives to aid in achieving these goals and has established actions and timeframes that need to be achieved towards completing the overall strategy. The Actions/Key Performance Indicators (KPIs) will be monitored throughout the life of the five-year plan, and will also be reviewed annually to measure progress in achieving the goals and to make any updates to reflect the changing environment Council operates in.

### **Regional Plan 2018-2019**

The Regional Plan 2018-19 describes the vision, values and core competence of the Council to identify and meet the needs of its towns, communities and residents in the upcoming financial year. Two major infrastructure projects (see page 29) have been identified as a priority. There will also be an emphasis on delivering services that residents of the two townships of Tennant Creek, and Elliott and the five communities of Arlparra, Ali Curung, Ampilatwatja, Alpurrurulam and Wutunugurra are seeking and then defining the service levels, projects and programs to be delivered. Projects completed in the 2018-2019 financial year assist with council planning for the next five years. Plans will be reviewed regularly to ensure they accurately reflect the changing needs of the wider community and Council.

### **Local Authority Plans**

Our Local Authority Plans cover the goals and priorities for individual communities within the Barkly region. Each of these plans has been developed in consultation with residents and Local Authority members of each individual community. Projects highlighted by the Local Authorities of each community then feed into a five-year Infrastructure Plan to set out priorities, objectives and timelines.

### **Infrastructure Plan 2018-2023**

The Infrastructure Plan outlines a list of major, infrastructure-related projects identified for the Barkly region over the next five years 2018-2023. Projects are initiated either through feedback from Local Authority meetings, Council selection or through asset renewal with the plan clearly outlining Council's future needs around infrastructure and equipment. Major projects are those which cost more than \$250,000. Barkly Regional Council has limited discretionary funds and relies on grants from both the Commonwealth and Northern Territory governments to meet the costs of projects.

### **Asset Management Plan**

The Asset Management Plan provides the details and condition of the Council's current assets, valued around \$57m. The plan defines the level of service to be provided and how the service is to be provided. This plan includes the effective and efficient management of Council assets for transport infrastructure, building and facilities, parks and gardens, streetlights and a range of vehicles. It also identifies and outlines the cost to upgrade and replace infrastructure and equipment as they reach the end of their useful lives.

## Our Goals

1. Become the employer of choice in the Barkly
2. Have a strong, culturally appropriate and respectful relationship with all residents, government agencies and stakeholders within the Barkly region
3. Improve community infrastructure across the Barkly region
4. Provide services, facilities and programs to address social inequality and advance the region
5. Develop the Barkly for the benefit of residents and visitors
6. Provide leadership through best practice in governance and financial management
7. Protect and promote the environment, resources and natural heritage of the Barkly

## Five-year Strategic Plan: 2018-2023

<b>GOAL 1. Become the employer of choice in the Barkly</b>			
<b>Objectives</b>	<b>Key Performance Indicators</b>	<b>Target Date</b>	<b>Complete</b>
<b>1.1 Reduce staff turnover by 10 per cent per annum for full and permanent part-time employees</b>	Action 1. Introduce two (2) new staff engagement initiatives each year: 1. Length of service awards and; 2. At least one staff function per community per year	Annually	
	Action 2: Document robust and timely recruitment procedures to ensure consistent recruitment standards	December 2018	
	Action 3: Recruit only those people suitable for the position		Ongoing
	Action 4: Conduct annual staff surveys	Annually	
	Action 5: Conduct bi-annual staff performance appraisals	Bi-annually	
<b>1.2 Develop a workforce plan</b>	Action 1: Develop Individual training and development plans to align with strategy	June 2019	
	Action 2: Bi-annual staff performance appraisals	Bi-annually	
	Action 3. Identify current gaps between current staffing and workforce needs	June 2018	
	Action 4: Creating employee career paths	December 2018	
<b>1.3 Improve staff engagement and morale</b>	Action 1. Introduce two (2) new staff engagement initiatives each year: 1. Length of service awards and; 2. At least one staff function per community per year	Annually	
	Action 2. Publicly acknowledge staff who perform well above expectation		Ongoing
	Action 3. Implement an employee of the month program	February 2019	
	Action 4. Quarterly staff briefings incorporating morning tea or lunch		Ongoing

1.4 Increase the number of staff recruited from within the Barkly region	Action 1. Forward plan to recruit school leavers from Barkly High Schools at the end of the school year	December annually	
	Action 2. Maximise the use of CDP and identify CDP workers suitable for permanent or part time employment		Ongoing
	Action 3. Advertise staff vacancies on local notice boards	June 2018	
	Action 4. Implement an annual open day for the general public	March 2019	
1.5 Maintain a vacancy rate below 5%	Action 1. Regularly review staff performance and provide honest feedback.	Bi-annually	
	Action 2. Streamline and document the recruitment process	December 2018	
	Action 3. Accurately track contract completion date		Ongoing
	Action 4. Identify the areas of high turnover and develop a mitigation strategy		Ongoing

INSERT PICTURES



<b>GOAL 2. Have a strong, culturally appropriate and respectful relationship with all residents, government agencies and stakeholders within the Barkly region</b>			
<b>Objectives</b>	<b>Key Performance Indicators/Actions</b>	<b>Target Date</b>	<b>Complete</b>
2.1 Ensure effective engagement with Local Authorities	Action 1. Ensure Local Authorities meet as scheduled.	Monthly meeting	Ongoing
	Action 2. Rigorously enforce the LA attendance policy		Ongoing
	Action 3. Hold a minimum of one public forum in each community annually	Annually	
	Action 4. Conduct resident satisfaction surveys annually in each community	August annually	
2.2 Obtain regular feedback from residents, government agencies and stakeholders	Action 1. Conduct satisfaction surveys at least once per year	August annually	
	Action 2. Hold a minimum of one public forum per community each year	Annually	
	Action 3. Hold regular meeting with government agencies and external stakeholders		Ongoing
2.3 Ensure staff are trained and able to communicate appropriately in a cross-cultural environment	Action 1. Develop individual training and development plans for each employee	March 2019	
	Action 2. Recruit only those people suitable for the position		Ongoing
	Action 3. Introduce a program for Councillors & LA's to brief new staff on the area and cultural history	March 2019	
	Action 4. Develop a community and culture induction booklet	March 2019	
2.4 Develop an internal and external communication strategy	Action 1. Quarterly staff briefings incorporating morning tea or lunch		Ongoing
	Action 2. Increase the use of social media platforms by 1 per year		Ongoing
	Action 3. Develop a program to keep council notice boards current and relevant	June 2018	
	Action 4. Monthly email updates to staff	May 2018	

<b>GOAL 3. Improve community infrastructure across the Barkly region</b>			
<b>Objectives</b>	<b>Key Performance Indicators</b>	<b>Target Date</b>	<b>Complete</b>
3.1 Effectively maintain existing infrastructure of a high standard including: roads, footpaths, lighting in public spaces and council properties, council properties including council owned houses, public parks and gardens, landfills, plant and equipment	Action 1. Develop a workforce plan to ensure we have sufficient staff to maintain current infrastructure	June 2018	
	Action 2. Engage local contractors when work loads are above staffing numbers		Ongoing
	Action 3. Develop and implement a robust reporting system for members of the public to report faults/damage.	May 2018	
	Action 4. Develop and implement an audit system to identify faulty/damaged property.	May 2018	
3.2 Develop a five-year infrastructure plan	Action 1. Identify new infrastructure projects that need to be completed	Bi-annually	
	Action 2. Identify maintenance needs of existing infrastructure		Ongoing
	Action 3. Budget to meet infrastructure requirements within the budgeting framework	Annually	
3.3 Develop a mechanism to obtain feedback from the community on infrastructure needs	Action 1. Conduct at least one public forum per year in each community	Annually	
	Action 2. Ensure LA's are meeting as scheduled and infrastructure planning reviewed twice yearly by LA		Ongoing
	Action 3. Conduct at least one survey in each community each year.	July annually	
3.4 Ensure effective planning to care for new and existing infrastructure	Action 1. Develop a workforce plan	June	
	Action 2. Annual maintenance budgets to be sufficient to cover maintenance needs	Annually	
	Action 3. Develop asset management plan and review annually	July 2018	
	Action 4. Develop and implement maintenance plan as part of the asset management plan	July 2018	

<b>GOAL 4. Provide services, facilities and programs to advance the region</b>			
<b>Objectives</b>	<b>Key Performance Indicators</b>	<b>Target Date</b>	<b>Complete</b>
4.1 Provide employment opportunities for Barkly residents.	Action 1. Forward plan to recruit school leavers from Barkly High Schools at the end of the school year	December annually	
	Action 2. Develop individual training and development plans		
	Action 3. Introduce apprenticeships and traineeships to grow our own staff	April 2018	
	Action 4. Identify new funded programs that fit within councils strategic objectives to increase employment opportunities		Ongoing
4.2 Advocate on behalf of all residents in the Barkly	Action 1. Participate in local, Territory and National forums to promote the needs of Barkly Residents		Ongoing
	Action 2. Increase positive media coverage of the Barkly		Ongoing
	Action 3. Work with Government, industry and funding bodies for greater investment in the Barkly		Ongoing
4.3 Create and maintain a positive living environment for our communities	Action 1. Keep public spaces clean, tidy and well presented (grass, graffiti and light		Ongoing
	Action 2. Improve Municipal service delivery	September 2018	Ongoing
	Action 3. Participate in the annual tidy towns competition	April 2019	
4.4 Develop a five-year infrastructure plan	Action 1. List of new infrastructure required in each community	Annually	
	Action 2. A plan for maintaining current infrastructure	June 2018	Ongoing
4.5 Increase the number of funded programs Council operates across the Barkly	Action 1. Identify new funded programs that fit within Council's strategic objectives		Ongoing
	Action 2. Implement a grants working group to better support the Grants Officer	May 2018	

<b>GOAL 5. Supporting and promoting the Barkly for the benefit of residents and visitors</b>			
<b>Objectives</b>	<b>Key Performance Indicators</b>	<b>Target Date</b>	<b>Complete</b>
5.1 Attract new investment into the Barkly	Action 1. Lobby Territory and Federal governments to invest in the Barkly		Ongoing
	Action 2. Actively participate in the Regional Economic Development Committee (REDC)		Ongoing
	Action 3. Identify new business opportunities through public consultation		Ongoing
	Action 4. Engage with government and business to identify new business opportunities		Ongoing
5.2 Gain additional government spending in the Barkly region	Action 1. Lobby Territory and Federal Governments to invest in the Barkly		Ongoing
	Action 2. Lobby Territory and Federal Governments to effectively support the Barkly region through filling current funding gaps		Ongoing
	Action 3. Promote the needs of the Barkly to the wider community (Media)		Ongoing
5.3 Increase tourism in the Barkly region	Action 1. Develop a Tourism Master Plan	June 2018	
	Action 2. Promote the Barkly as a destination through Council's social media sites	June 2018	
	Action 3. Support and promote community events		Ongoing
	Action 4. Provide an annual budget to support community events	Annually	
5.4 Have partnerships with organisations based in the Barkly	Action 1. Establish partnerships with organisations that promote the Barkly		Ongoing
	Action 2. Establish partnerships to make greater use of council assets		Ongoing
	Action 3. Partner with local business and the REDC to identify new business opportunities for the region		Ongoing

<b>GOAL 6. Be the leading council by maintaining best practice in governance and financial management</b>			
<b>Objectives</b>	<b>Key Performance Indicators</b>	<b>Target Date</b>	<b>Complete</b>
6.1 100% compliance with the Local Government Act.	Action 1. Undertake internal compliance reviews and periodic audits in all locations to ensure compliance with internal policies and LG legislation	July 2018	Ongoing
	Action 2. Implement a risk management strategy and policy (Audit and Risk Committee to oversee)	July 2019	
	Action 3. Conduct an annual review of the finance manual	Annually	Ongoing
6.2 Zero incidents of fraud and no Audit qualifications	Action 1. Review all policies and procedures to ensure robust, best practice policies and procedures are in place	December 2018	
	Action 2. Continuous improvement of policies and procedures ensuring relevance and identifying where additional policies are required.		Ongoing
	Action 3. Develop an internal audit framework with appropriate annual audit plan	June 2019	
6.3 Elected members are fully aware of their role and responsibilities	Action 1. Conduct annual governance, meeting procedures and financial awareness training with Elected Members	Annually	Ongoing
	Action 2. Ensure Elected Members are aware of changes in Government applicable Government legislation		Ongoing
	Action 3. Develop a Local Authorities handbook and training program for LA members	August 2019	
6.4 Implement an integrated planning framework that provides financial stability	Action 1. Complete annual and five year cash flows and review quarterly	July 2018	Ongoing
	Action 2. Complete accurate annual budgets and review twice yearly	May annually	Ongoing
	Action 3. Implement and monitor annual community plans	Annually	Ongoing
	Action 4. Review strategic planning processes to better integrate community plans	Annually	Ongoing
	Action 5. Move from five year to ten year forward planning <ul style="list-style-type: none"> <li>Financial planning</li> <li>Asset management plans</li> <li>Infrastructure planning</li> <li>Strategic planning</li> <li>Workforce plans</li> </ul>	December 2019	

6.5 Provide sound financial management to protect Council while delivering the maximum services to residents and visitors in the Barkly region.	Action 1. Complete accurate annual operating, cash flow and capital budgets and review twice yearly	Annually	Ongoing
	Action 2. Ensure all grant funding is expended in line and on budget with funding agreements		Ongoing
	Action 3. Liaise with external stakeholders to promote council's interest and share services where possible to maximise return on financial investment		Ongoing
	Action 4. Improve financial management reporting to facilitate accurate budget management	December 2018	Ongoing

INSERT PICTURES



<b>GOAL 7. Protect and promote the environment, resources and natural heritage of the Barkly region</b>			
<b>Objectives</b>	<b>Actions: Key Performance Indicators</b>	<b>Target Date</b>	<b>Complete</b>
7.1 Stop illegal dumping in the Barkly	Action 1. Fully develop and implement a public awareness campaign	September 2018	Ongoing
	Action 2. Work with stakeholders to catch and prosecute illegal dumpers		Ongoing
	Action 3. Review annual dump fees	May Annually	
	Action 4. Regularly monitor illegal dump sites to catch offenders		Ongoing
7.2 Have environmentally sound waste management practices	Action 1. Review all Barkly landfill sites	August 2018	
	Action 2. Develop a recycling program for Tennant Creek, Elliott and major communities	2020	
7.3 Use the natural resources of the Barkly for the benefit of residents and visitors in the region	Action 1. Support appropriate, environmentally friendly mining development proposals within the Barkly		Ongoing
	Action 2. Promote the region's natural beauty and cultural heritage		Ongoing
	Action 3. Develop the Tourism NT Master Plan for the Barkly	July 2018	
7.4 Protect the natural beauty and cultural heritage in the Barkly	Action 1. Promote responsible, environmentally friendly mining in the Barkly		Ongoing
	Action 2. Develop waste management plans	August 2018	

INSERT PIC

## Regional Plan 2018-2019

For 2018-2019, the following priorities have been set. Barkly Regional Council's aim is to achieve each of these objectives (KPIs) during the year.

<b>GOAL 1 : Become the employer of choice in the Barkly</b>			
<b>Objectives</b>	<b>Actions/ Key Performance Indicators</b>	<b>How</b>	<b>Target Date</b>
1.1 Reduce staff turnover by 10% per department	Action 1. Introduce two new staff initiatives	Initiatives introduced	December 2018 and June 2019
	Action 2. Conduct bi-annual staff reviews	Bi-annual reviews set	December 2018 and June 2019
	Action 3. Introduce individual training programs	Training programs set	December 2018
	Action 4. Implement the new Enterprise Bargaining Agreement (EBA)	EBA implemented	November 2018
1.2 Develop a workforce plan	Action 1. Workforce plan to be completed	Number of internal consultations	December 2018
1.3 Improve staff engagement and morale	Action 1. Introduce two new staff initiatives to improve staff engagement	Two new staff initiatives introduced	September 2018 and February 2019
	Action 2. Implement an employee of the month program	Program implemented	September 2018

INSERT PICTURES:

<b>GOAL 2 : Have a strong, culturally appropriate &amp; respectful relationship with all residents, Government agencies and stakeholders within the Barkly</b>			
<b>Objectives</b>	<b>Actions/ Key Performance Indicators</b>	<b>How/Measures</b>	<b>Target Date</b>
2.1 Ensure effective engagement with Local Authorities	Action 1. Ensure all Local Authorities meet at least eight times in the year	Target achieved – 8 meetings	Throughout year
	Action 2. Ensure all Local Authority recommendations are presented to the next council meeting.	Target achieved – 8 meetings	Throughout year
2.2 Obtain regular feedback from residents, government agencies and stakeholders	Action 1. Hold at least one public forum in each town and community.	Number of external consultations and which communities	Throughout year
	Action 2. Maintain current regular meeting schedule with Government agencies and stakeholders	Number of external consultations	Throughout year
	Action 3. Conduct at least one resident satisfaction survey	Survey Monkey results and data findings	Throughout year
2.3 Develop an internal and external communication strategy	Action 1. Conduct quarterly staff briefings	Briefings x 4 annually	Throughout year
	Action 2. Email updates to staff	Monthly	Monthly
	Action 3. Increase the use of social media platforms	Council FB and Website	Daily, weekly, monthly

<b>GOAL 3 : Improve community infrastructure within the Barkly</b>			
<b>Objectives</b>	<b>Actions/ Key Performance Indicators</b>	<b>How/Measures</b>	<b>Target Date</b>
3.1 Effectively maintain existing infrastructure	Action 1. Develop and implement footpath and road maintenance program	Budget spent	Ongoing
	Action 2. Complete land fill masterplans for each community	Plans completed	September 2018
	Action 3. Complete minor infrastructure work for five public parks	Works completed	April 2019
3.2 Identify new infrastructure projects	Action 1. Obtain funding and commence works on two major Infrastructure projects	Funding received	March 2019
	Action 2. Complete one minor infrastructure project in each town and community	Projects completed	June 2019

<b>GOAL 4 : Provide services, facilities and programs to advance the region</b>			
<b>Objectives</b>	<b>Actions/ Key Performance Indicators</b>	<b>How/Measures</b>	<b>Target Date</b>
4.1 Identify new funded programs that fit within Council's strategic objectives to increase employment opportunities	Action 1. Gain additional funding to extend the Youth Links program	Additional funding received	January 2019
	Action 2. Increase the number of NDIS clients by 10%	Target achieved	June 2019
	Action 3. Gain funding to complete two major infrastructure projects	Target achieved	June 2019
	Action 4. Identify two (2) new programs that fit within Council's scope and apply for contracts	Target achieved	June 2019
4.2 Advocate on behalf of all residents of the Barkly	Action 1. Maintain regular media coverage on council activities.	Council FB, Website and email newsletters	Daily, weekly and monthly
	Action 2. Regularly lobby government and private industry to invest in the Barkly	Target achieved	Ongoing
4.3 Create and maintain a positive living environment for our communities	Action 1. Keep public spaces clean and well presented	Target achieved	Ongoing
	Action 2. Participate in the 2019 Tidy Towns Awards Program	Council takes part	April 2019

**INSERT PICTURES**

**GOAL 5 : Supporting and promoting the Barkly for the benefit of residents and visitors**

Objectives	Actions/ Key Performance Indicators	How/Measures	Target Date
5.1 Gain additional government spending in the Barkly	Action 1. Complete the Barkly Tourism Masterplan to maximise investment in tourism	Eoi accepted and Masterplan completed	September 2018
	Action 2. Participate in the Regional Economic Development Committee and any other forums that promote investing in the Barkly	Number of meetings attended	Ongoing
5.2 Attract new investment into the Barkly	Action 1. Participate in regional forums to promote the Barkly region	Number of forums attended	Ongoing
	Action 2. Participate in the cross border commission with Mt Isa to increase cross border trade.	3 meetings per year to be held	Annually
	Action 3. Support local businesses by buying locally when possible so money remains in the Barkly	Percentage spent with Barkly businesses	Annually
5.3 Increase tourism in the Barkly	Action 1. Complete the Barkly Tourism master plan	Masterplan completed	September 2018
	Action 2. Support the NTG Turbo Charging Tourism initiative to insure the best use of government funds to promote the Barkly	Successful allocation of \$5.5m	October 2018

**GOAL 6 : Be the leading council through maintaining best practice in governance and financial management**

Objectives	Actions/ Key Performance Indicators	How/Measures	Target Date
6.1 100% compliance with the Local Government Act	Action 1. Review all policies and procedures to ensure robust, best practice policies and procedures	Target achieved	Ongoing
6.2 Provide sound financial management	Action 1. Achieve the annual budget	Target achieved	June 2019
	Action 2. Ensure council purchases represent value for money	100% compliance with procurement policy	Ongoing
6.3 Implement an integrated planning framework that provides financial stability	Action 1. Complete a five-year cash flow forecast	Cash flow development and bi-annual reviews	Annually
	Action 2. Complete two budget reviews	Completion of 2 projects	Annually
	Action 3. Achieve the annual budget	Budget achieved	June annually
	Action 4. Expend the available capital budget	Capital budget expended	June annually

<b>GOAL 7: Protect and promote the environment, resources and natural heritage of the Barkly</b>			
<b>Objectives</b>	<b>Actions/ Key Performance Indicators</b>	<b>How/Measures</b>	<b>Target Date</b>
7.1 Work with stakeholders to catch and prosecute illegal dumpers	Action 1. Complete rollout of the 'Dob in a Dumper' campaign	10% increase in reports of dumping	June 2019
	Action 2. Reduce illegal dumping through enforcement protocols	10% reduction in recorded dumping and recording the number of warning and fines issued	Annually
	Action 3: Promote the use of local landfill sites	Reduction in illegal dumping	Ongoing
7.2 Develop a recycling program for the region	Action 1. Complete EOI for kerbside recycling	Reduction in recyclables going into landfill	December 2018
	Action 2. Remove car bodies from at least three communities/towns	Cars collected	November 2018
7.3 Develop waste management plans	Action 1. Complete landfill Masterplans and seek funding to improve deficiencies	Plans completed	August 2018

INSERT PICTURES



## Service Delivery Priorities

The Barkly Regional Council area covers approximately 323,000km<sup>2</sup> and we are often required to move personnel and equipment across this vast region to deliver services. This tyranny of distance presents many unique challenges to Council and we have developed long-term strategic planning to help alleviate some of these challenges.

Our aim for 2018-19 is to improve service delivery through some key initiatives. These are:

- Purchase additional heavy machinery that will be based in communities to reduce the need to transport equipment between communities
- Train community Municipal staff to operate the new equipment
- Through the recent appointment of a Director of Operations provide better support to staff in remote communities
- Appoint a supervisor to the Tennant Creek Landfill site to provide improved service to residents and commercial users
- Improve the appearance and reduce the amount of manpower required to keep public parks and sporting fields grassed through the increased use of reticulation.
- Improve road maintenance through the use of local contractors and formation of a Council road crew
- Introduce an on-going program in improve footpaths in Tennant Creek and Elliott

Council staffing numbers will remain reasonably static; subject to program grant funding remaining steady. Some positions will be changed or upgraded to provide recognition of the skill level of some Council staff. This will also assist to achieve a greater level of customer service and accountability throughout Council.

## Human Resources

The HR Department has identified a number of initiatives that they will focus on in 2018 – 2019 to provide improved staff engagement throughout Barkly Regional Council. These projects are:

- Review and update the existing Enterprising Bargaining Agreement (EBA) and implement the agreed document.
- Improve our recruitment process to ensure that we are compliant and vacant positions are filled with minimal delay.
- Implement an Employee Performance Appraisal process. This process will utilise the updating of Position Descriptions.
- Create and implement an employee training matrix for all Council positions to ensure that training will benefit both the Council and the employee.
- Informing our employee of Human Resources practices by creating a three monthly electronic newsletter.

INSERT PIC

## Community Services Directorate

Our Community Service Directorate is responsible for the delivery of funded programs including Aged Care, NDIS, Sports and Recreation (Barkly Youth), Youth Links Centre (Tennant Creek), Libraries (Tennant Creek and Elliott), Safe Houses, Night Patrol, Tennant Creek Swimming Pool, and Animal Management and Environmental Health. The recruitment and retention of staff is an ongoing issue and has a direct impact on the delivery of services in remote communities. Working with multiple funding sources is also a challenge, especially as Council relies on almost 100% on external funding to provide services.

For the coming year the Directorate will focus on:

- Continuing to deliver high-quality services in Aged Care and Sport and Recreation to each community we are funded to operate in
- Expand the range of non-traditional activities provided as part of our Sport and Recreation program such as music, creative arts and cultural activities on each community
- Undertake training in the prevention of violence against women to all BRC staff and elected members
- Work with the NO MORE campaign to coordinate activities within the Barkly region
- Undertake a stock take of all resources held by Tennant Creek and Elliot libraries
- Work with the National Disability Insurance Agency (NDIA) to ensure Council is seen as the “provider of choice” for all National Disability Insurance Scheme (NDIS) clients within the Barkly
- Undertake an audit of all Sport and Recreation equipment and develop an asset replacement program for equipment
- Actively seek external funds to demolish and rebuild the Sports Centre at Ali Curung
- Actively seek external funds for the redevelopment of the Youth Links complex in Tennant Creek
- Work with NDIA to increase NDIS client numbers on all communities
- Increase client participation in respite activities delivered as part of our Aged Care services
- Develop and undertake a strategic promotion plan to increase revenue at the Tennant Creek swimming pool
- Actively seek external funds to install solar heating and solar pool covers at the Tennant Creek swimming pool
- Ensure all staff undertake professional development activities as appropriate to their job role
- Provide a range of cultural activities as part of the Youth Links After Hours Youth Service in Tennant Creek

INSERT PIC

## Infrastructure Directorate [insert pics]

Our Infrastructure Directorate is responsible for maintaining and upgrading Council assets (parks, gardens, and cemetery management, mechanical fleet and vehicle management, car parks, storm water drains, civic buildings maintenance and repairs), roads, equipment and machinery across the Barkly region. Other core services include garbage collection and disposal, waste landfill management and the maintenance and repairs of sporting facilities – swimming pool, water parks, and football ovals with their change rooms, stands and ablution blocks.

The Directorate also manages our Municipal team in Tennant Creek as well as the delivery of numerous diverse projects across the region. All this work is provided in accordance with safe work methods and in compliance with the relevant legislative authorities of NT Work Safe and NT EPA.

For the coming year the Infrastructure Directorate will focus on:

- Implementing our asset management plan
- Continuing our fleet replacement program
- Implementing our five-year infrastructure plan, including the upgrade of recreational facilities at Lake Mary Ann, footpath construction program, revamping the existing Kargaru oval, improve transport networks (bike paths and lighting), introduce smart city lighting (vandal proof LEDSs), continuation of the refurbishment of Tennant Creek Cemetery
- Tendering for two major projects from the above list for the coming financial year
- Infrastructure upgrades in each community
- Purkiss Reserve upgrade (see story on following page)

INSERT PICS

## Major Infrastructure Project

### Purkiss Reserve Upgrade [insert pic]

Barkly Regional Council has received \$5 million from the Northern Territory Government to upgrade Purkiss Reserve, an important public space in Tennant Creek.

The multi-million dollar funds, which were part of an election promise in 2017 by the Northern Territory Labor Government, were approved in May 2018.

Funded by the NTG's Department of Tourism and Culture with a recoverable works agreement between Council and the Department of Infrastructure, Planning and Logistics (DIPL), work is scheduled to start on the upgrade in the new financial year.

Mayor Steve Edgington said Purkiss Reserve, which is approximately 9.6ha, contains the swimming pool, ovals and many sporting facilities.

"It provides cultural, sporting, entertainment and facilities for healthy lifestyles of all ages," he said. "This gives rise to community health, happiness and safety and drives key value and amenity for the town.

"It is the only space of this kind where people can access open green space to walk and exercise. It also brings great visual relief to town which is placed in what can be a harsh environment."

The Mayor welcomed the funding injection for the upgrade of such a critical amenities site in Tennant Creek.

"We also need to recognise the hard work of members of the Purkiss Reserve Consultative Committee, both past and present, and councillors from the previous council and staff," he said.

"They have all contributed to the development of Purkiss Reserve, and we would not be where we are today without their determination and foresight."

In 2016 Council and the Purkiss Reserve Consultative Committee engaged Bennett Design Architect and Elton Consulting to deliver a Master Plan for Purkiss Reserve.

A spokesperson from Elton Consulting said Council should be congratulated on their initiative to consult with the community and deliver more value to this important public asset.

## Remote Community Operations [insert pictures]

Our Operations Directorate is responsible for delivering Municipal and essential services to the remote communities of Ali Curung, Alpururulam, Ampilatwatja, Arlparra, Wutunugurra and the town of Elliott. The Directorate also liaises with the Area Managers for each of the communities. During the coming financial year 2018-19, the Operations Directorate will focus on:

- Supporting Area Managers to ensure there is a clear understanding of Council's expectations.
- Ensure all communities have sufficient equipment that is in safe working order to carry out essential works and repairs.
- Ensure the right staff members are hired to carry out works.
- Ensure these staff members have the appropriate training to carry out their work.
- Working with the Director of Infrastructure and the Tennant Creek Municipal Depot Manager to where necessary, set a roster for machinery allocation to each community on a regular basis.
- Work with the infrastructure team and Area Managers to establish a maintenance roster for community vehicles.
- Work with Local Authority to ensure meetings take place as scheduled.
- Work with Area Managers to ensure Local Authorities are effectively supported and guided to make effective decisions to support the community.
- Provide effective governance support to Area Managers and Local Authorities.
- Improve communication between communities, management and Barkly Regional Council.

INSERT PICTURES

## Council Services

	Tennant Creek	Elliott	Ali Curung	Alpururulam	Amplatwatja	Arparra	Wutunugurra	Tara
<b>Municipal Services</b>								
Cemetery	✓	✓	✓	✓	✓	✓	✓	
Community Roads	✓	✓	✓	✓	✓	✓	✓	
Grass, Parks & Sportsground Maintenance	✓	✓	✓	✓	✓	✓		
Housing Homeland	*	✓	✓		✓			
Library	✓	✓						
Waste Collection, Management & Landfill	✓	✓	✓	✓	✓	✓	✓	
Swimming Pool	✓							
Water Parks		✓	✓					
Council Infrastructure	✓	✓	✓	✓	✓	✓	✓	
Car Parks	✓							
Storm Water Drains	✓	✓						
<b>Community Services</b>								
Animal Management Program	✓	✓	✓	✓	✓	✓	✓	
Aged Care	*	✓	✓	✓	✓	✓		
Night Patrol	*	✓	✓	✓	✓	✓	✓	✓
Play Group	*							*
Youth Sport and Recreation	✓	✓	✓	✓	✓	✓		
Safe House	*	✓	✓					
NDIS	*	✓	✓	✓	✓	✓	✓	
<b>Commercial Functions</b>								
Airstrip Maintenance	*	✓	✓	✓	✓	✓		
Centrelink	*	✓	✓	✓	✓	✓	✓	
Essential Services	*	✓	✓	✓	✓	✓	✓	
Post Office Agency	*		✓	✓	✓	✓		
Street Lights	✓	✓	✓	✓	✓	✓	✓	
Street Sweeping	✓	✓						

Key = \* Other agencies providing services

## Community Profiles and Local Authority Projects

### Ali Curung: INSERT PIC

**Ward:** Alyawarr

**Population:** 494 (Australian Census 2016)

**Location:** 151.5km, south of Tennant Creek

**Road conditions:** Sealed

**Languages:** Warlpiri, Warumungu, Kaytetye and Alyawarr

### Local Authority Members

**Chair:** Cr Noel Hayes

**Deputy Chair:** Edith Hanlon

**Appointed Members:** Cysila Rose, Derek Walker, Sammy Ladd, Jerry Rice, Peter Corbett, Andrew Tsavaris

**Elected Members:** Cr. Noel Hayes, Cr Lucy Jackson, Cr Jack Clubb, Cr Ricky Holmes

**Ex-Officio:** Mayor Steve Edgington

### History:

Ali Curung is a Kaiditch (Kaytetye) word meaning country of the dogs, dog area, or dog dreaming with two important dog dreaming sites within close proximity (6km) of the community. Totemic ancestors, including the ancestral dogs which travelled near Ali Curung, are believed to have created the landscape in their travels. Ali Curung has adopted the dog as its official emblem to signify the importance of the ceremonial story. Due to their relationship to the ancestral stories and sacred sites in the area, all dogs are regarded as extremely important.

During the late 1950s, small groups of people were collected from around the region and relocated to Warrabri Settlement. These included Kaytetye people from Barrow Creek, Warlpiri people from Bullocky Creek areas and Alyawarra people from Murray Downs and Hatches Creek. Over 1,200 people populated Ali Curung in its early days. Warrabri was established in 1956 under its original name of 'Warrabri Settlement'. The community changed its name to Ali Curung in 1978.

### Community Priorities 2018-2023

Project	Priority Level	Strategic Goals
New Sport and Recreation Hall	High	3.2, 3.3, 3.4, 5.1, 5.2
Roof over Basketball Court	High	3.1, 3.2, 3.3, 3.4
Cemetery Upgrade – fencing, shade & water	Medium	3.1, 3.2, 3.3, 3.4
Airstrip Sealed	Medium	3.1, 3.2, 3.3, 3.4, 5.1, 5.2
Softball Field Lights	Low	3.1, 3.2, 3.3, 3.4
Lights for Basketball Court and fencing cemetery (Murray Downs)	Low	3.1, 3.2, 3.3, 3.4



### Alpurrurulam: INSERT PIC

**Ward:** Alpurrurulam

**Population:** 420 (Australian Census 2016)

**Location:** 576.2km, east of Tennant Creek and 17km from the Northern Territory-Queensland border

**Road conditions:** Sealed and unsealed. During the wet season all road access to the community is cut off

**Languages:** Alyawarr

### Local Authority Members

**Chair:** Cameron Long

**Deputy Chair:** Clarence Campbell

**Appointed Members:** Doreen Kelly, Meredith Morton, Valerie Campbell, Garry Kopps, Gordon Long

**Elected Members:** Cr. Jennifer Mahoney

**Ex-Officio:** Mayor Steve Edgington

### History:

Pastoralists called Alpurrurulam, which lies on an important source of water in dry country, Lake Nash, but its Aboriginal name is *Ilperrehelame*. In the time of the Dreaming, great beings passed through that country: *antypere*, the flying fox, *nyemale*, the grass rat, who partly formed the river, and *kwerrenye*, the green snake. Compared to other groups in the Barkly Tablelands contact with white people came relatively late. Until about 1920, the Alyawarr continued to live traditionally in relative peace, hunting emu and kangaroo and foraging over their country and enjoying a rich ceremonial life.

Alpurrurulam was formed out of a discord between Lake Nash Station and the Aboriginal population living on the nearby Georgina River. At the time many of the community members worked at Lake Nash Station but in the early 1980s there were plans to move the community to Bathurst Downs. For the locals this was "poison country", no good to live on and posed a risk during wet season. In 1982 the community wrote to the then Chief Minister of the Northern Territory Government requesting a parcel of land to call their own near Lake Nash Station. After many legal battles, 10 square km area was excised from the pastoral lease and given back to the community in 1983. Alpurrurulam Land Aboriginal Corporation (ALAC) was then formed to be the land owner (a board of Community Elders) for the land.

### Community Priorities 2018-2023

Project	Priority Level	Strategic Goals
Road repairs and maintenance within community, including resealing of road to airstrip	High	3.1, 3.2, 3.3, 3.4
Creation of a new dump site	Medium	3.1, 3.2, 3.3, 3.4, 5.1, 5.2, 7.1, 7.2
Safe House	Low	3.2, 3.3, 3.4, 5.1, 5.2
Men's Shed	Low	3.2, 3.3, 3.4, 5.1, 5.2
Upgrade two public toilets	High	3.1, 3.3, 3.4

## Ampilatwatja: INSERT PIC

**Ward:** Alyawarr

**Population:** 418 (Australian Census 2016)

**Location:** 307km south-east of Tennant Creek

**Road conditions:** 100km sealed and 220km dirt

**Languages:** Alyawarr

## Local Authority Members

**Chair:** Donald Simpson

**Deputy Chair:** Teresa McKeeman

**Appointed Members:** Leslie Morton, Jeannie Beasley, Ada Beasley, Anita Bailey, Peter Morton

**Elected Members:** Cr Jack Clubb, Cr Lucy Jackson, Cr Noel Hayes, Cr Ricky Holmes

**Ex-Officio:** Mayor Steve Edgington

## History

Ampilatwatja is in the heart of Alyawarr country on the Sandover Highway. The Alyawarr people have always lived there and would travel between soaks (water sources) in the hot weather. The people of this region also have close ties to the people who live at Alpururulam, and in the days of early European settlement (1877-1910) they would walk to Alpururulam to collect rations of food and tobacco. In the 1990s, with the return of Utopia Station to traditional ownership, the Alyawarr people of Ampilatwatja made a claim for their traditional homelands, gaining small excisions from the local pastoral lease to continue their life on the land.

Art is an important expression of the Alyawarr people's connection with the land. Local artists are said to "exude a complex and progressive approach to depicting the traditional knowledge of dreaming and country through the translation of water holes and soakages, bush medicines and bush tuckers, mountains, sand hills and ant hills". Their art works retain the heritage and feature the cultural history and values of Alyawarr lore.

## Community Priorities 2018-2023

Project	Priority Level	Strategic Goals
Ablution Block – WC & Shower	High	3.1, 3.2, 3.3, 3.4
Close in Basketball Court	High	3.1, 3.2, 3.3, 3.4
Fencing and shade at Cemetery	Medium	3.1, 3.2, 3.3, 3.4
Bigger workshop	Medium	3.1, 3.2, 3.3, 3.4
Shade area at Anugapar	Low	3.1, 3.2, 3.3, 3.4

## Arlparra: INSERT PIC

**Ward:** Alyawarr

**Population:** 483 (Australian Census – 2016)

**Location:** 234 km south-east of Tennant Creek

**Roads:** Unsealed. During the wet season - December to March - the roads, the connecting Sandover highway and the river are often impassable. Around 20km of the road is sealed bitumen from Arlparra north to Urupuntja Health Centre and the airstrip.

**Languages:** Alyawarr and Anmatyerre

## Local Authority Members:

**Chair:** Joycie Jones

**Deputy Chair:** Esau Nelson

**Appointed Members:** Susan Chalmers, Dennis Kunoth, Ruby Morton, Lucy Kunoth, Mark Sheals, Susanlina Nelson

**Elected Members:** Cr. Jack Clubb, Cr. Noel Hayes, Cr. Lucy Jackson, Cr. Ricky Holmes

**Ex-Officio:** Mayor Steve Edgington

## History:

Named by German settlers in the early 1920s, Utopia was a pastoral lease owned by the Chalmers family. Aboriginal people originally lived close to the main homestead area now known as Three Bores Homeland. The property was sold and became alienated Crown land held on behalf of Aboriginal people. After a lengthy land claim hearing, this land legally became known as the Angarapa Aboriginal Land Trust under the Aboriginal Land Rights (NT) Act 1976. Aboriginal families then moved back to their more traditional areas. The Utopia homelands are now one of the more established homelands in the NT, comprising of 16 dispersed communities. These communities are separated by rough, corrugated dirt roads and in some cases by the dry and sandy river bed of the Sandover River. The most central community is Arlparra, on the eastern perimeter of the Western Desert adjacent to the traditional land of the Eastern Anmatyerre and Alyawarr people.

## Community Priorities 2018-2023

Project	Priority Level	Strategic Goals
Consultation with the community is yet to be completed		

## Elliott

**Ward:** Kuwarrangu

**Population:** 302 (Australian Census 2016)

**Location:** 250km north of Tennant Creek

**Road conditions:** Sealed

**Languages:** Mudburra, Jingili, Wombaya and Warumungu

## Local Authority Members

**Chair:** Christopher Neade

**Deputy Chair:** Jodie Nish

**Appointed Members:** Raymond Dixon (resigned May 2018), Mona Rennie, Loureena Ulamari (Newcastle Waters), Bob Bagnall, Gordon Jackson

**Elected Members:** Cr. Ray Aylett and Cr. Jane Evans

**Ex-Officio:** Mayor Steve Edgington

## History:

The traditional name for the township of Elliott is Kulumindini. It is the country of the Jingili desert people with the Wambaya people to the east and south-east; the Yangman and Mangarrayi to the north; the Mudbura and Gurindji to the west and the Warlpiri, Warlmanpa and Warramungu to the south and south-west. These people all had traditional associations with the Jingili and ceremonial ties to the watered areas around Elliott. The lands around Elliott lie across the important Dreaming tracks of the Emu and the Star (Baribari dreaming). The spirit ancestors travelled through country on their way to the southern parts of the Northern Territory. The rocks found in this area are amongst the oldest in central Australia, some over 1900 million years old.

Elliott is the Barkly region's second largest town and sits on the edge of Newcastle Waters Station. Named after Army Captain Reginald Douglas Elliott (MBE), it began life at the site of Number 8 bore as an Australian Army Camp during World War II (1942). A war memorial statue stands on the site of the camp, next to the bore used to supply water to troops. Its population is largely Aboriginal, who live in two outstations at either end of the town – Gurungu (North Camp) and Wilyuku (South Camp).

## Community Priorities 2018-2023

Project	Priority Level	Strategic Goals
Football Field (2018-2019)	High	3.2, 3.3, 3.4, 5.1, 5.2
Speed Signage & Pedestrian Crossing (School & Hotel)	High	3.2, 3.3, 3.4, 5.1, 5.2
Community Pool or extended Water Park	Medium	3.1, 3.2, 3.3, 3.4, 5.1, 5.2
Shade Structures by Memorial	Medium	3.1, 3.2, 3.3, 3.4, 5.1, 5.2
Access Roads & Footpaths	Medium	3.2, 3.2, 3.3, 3.4, 5.2
Redevelop Golf Course & Other Sporting Facilities	Low	3.2, 3.3, 3.4, 5.1, 5.2, 7.3
Staff housing/units	Low	1.4, 3.2, 3.2, 3.3, 3.4, 5.2

## Tennant Creek: INSERT PIC

**Ward:** Patta

**Population:** 2,991 (Australian Census – 2016)

**Location:** 508.3km north of Alice Springs, 988.8km south of Darwin

**Road conditions:** Sealed

**Languages:** Warumungu, Warlpiri, Walmanpa, Alyawarr, Kaytetye, Wambaya and Jingili

## Local Authority Members

**Chair:** Karan Hayward

**Deputy Chair:** Josephine Bethel

**Appointed Members:** Kathy Burns, Ray Wallis, Greg Liebelt, Wayne Green, Tony Civitarese

**Elected Members:** Cr. Hal Ruger, Cr. Sid Vashist, Cr. Ronald Plummer, Cr. Kris Civitarese, Cr. Jeffrey McLaughlin

**Ex-Officio:** Mayor Steve Edgington

## History:

Tennant Creek is a remote Northern Territory town shaped by Aboriginal culture, gold mining and pastoralism. It includes the smaller communities of Kargaru, Tingkarli, Wuppa, Marla Marla, Village Camp, Munji-Marla and Mulga camp. The surrounding area is called the Barkly Tablelands, a region characterised by wide grassy plains, endless blue sky and massive cattle stations. The traditional owners of the area surrounding Tennant Creek are Warumungu living on Patta land. Local Aboriginal lore says the town grew up around the home of the spiky tailed goanna, a powerful Wirnkarra or ancestral being. The rocks are situated in the Nyinkka Nyunyu Art & Culture Centre next to the Stuart Highway which passes through the middle of town.

European history in this area began in 1860 when explorer John McDouall Stuart passed this way on his unsuccessful first attempt to cross the continent from south to north. He named a creek to the north of town after John Tennant, a financier of the expedition and a pastoralist from Port Lincoln, South Australia. Tennant Creek was also the site of Australia's last gold rush during the 1930s, and at that time was the third-largest gold producer in the country. The town was located 12 km south of the watercourse as the Overland Telegraph Station had been allocated on an 11 km reserve.

## Community Priorities 2018-2023

Project	Priority Level	Strategic Goals
Bike/walking path with lighting	High	3.2, 3.3, 3.4, 5.1, 5.2
Cemetery Upgrade	High	3.2, 3.3, 3.4, 5.1, 5.2
Footpaths with Lighting	Medium	3.2, 3.3, 3.4, 5.1, 5.2
Lake Mary Ann Upgrade	Low	3.1, 3.2, 3.3, 3.4, 5.1, 5.2

## Wutunugurra: INSERT PIC

**Ward:** Alyawarr

**Population:** 154 (Australian Census 2016)

**Location:** 205.8km south-east of Tennant Creek on the north-eastern edge of the Davenport Ranges

**Roads:** Around 87km of sealed road and 118.8km of unsealed. Access to the community is variable, depending on weather conditions.

**Languages:** Alyawarr, some Warlpiri, some Kaytetye

### History:

It is the artists that best capture the spirit of small, remote Aboriginal communities like Wutunugurra.

Located on the north-eastern edge of the Davenport Ranges and the eastern side of the Frew River, Wutunugurra is set in an arid landscape that is criss-crossed with watercourses, rocky hills, barren outcrops and valleys. When the land receives significant rain it transforms into a vibrant escarpment, set against the hues of trees, rocks and hills. At these times the waterholes connect and spill across the country.

Wutunugurra itself was named after a large waterhole next to Epenarra homestead, about 2km away. Their dreaming is Rain Dreaming.

Like many other communities in the Barkly region and the Northern Territory non-Aboriginal settlement began with the building of the Overland Telegraph line in 1872. By the 1950s the Warumungu and Alyawarr people had been forced on to the poorest land and the traditional owners were not allowed to live on their own country. The community of Wutunugurra was excised (99ha) from Epenarra Pastoral Lease in the early 1980s. The Clough family then enabled a small portion of Epenarra Station to be returned to the traditional custodians as a community living area (CLA); a form of de facto land rights.

### Local Authority Members

**Chair:** Owen Torres

**Deputy Chair:** Geraldine Beasley

**Appointed Members:** Rochelle Bonney, Lennie Beasley, Mark Peterson, Julie Peterson, Tommy Peterson

**Elected Members:** Cr Noel Hayes, Cr Lucy Jackson, Cr Ricky Holmes, Cr. Jack Clubb

**Ex-Officio:** Mayor Steve Edgington

### Community Priorities 2018-2023

Project	Priority Level	Strategic Goals
Work on Cemetery, Fences, Signs & Shade	High	3.1, 3.2, 3.3, 3.4, 5.1, 5.2
Upgrade Water Tank	Medium	3.1, 3.2, 3.3, 3.4, 5.1, 5.2



## Financial Planning

### Budget Summary 2018-19

The budget for 2018-19 has been completed on a consultative basis and aims to address the needs of the residents of, and visitors to, the Barkly region in conjunction with the grant funded programs under the Barkly Regional Council's direction and control.

The 2018-19 Budget has been prepared using an approach whereby Council:

- Analysed community service requirements and grant funding arrangements;
- Determined the resources needed to fulfil those requirements including staffing levels;
- Estimated the relevant costs associated with those resources;
- Established the highest level of community service provision possible, within the operational constraints of Council's available resources; and
- Prepared a budget to efficiently and effectively achieve this level of service provision.

During the 2018-19 financial year, Barkly Regional Council is expected to receive total operating revenues of \$23.27 million. Of this revenue, 71% is expected to be sourced from grants, 15% from general rates and kerbside collection charges, 8% from Government contracts and agency services, 5% from general services and user charges, and the remaining 1% from other sources. In addition, Council will be looking to source and additional \$3.65 million in capital grant revenues in order to facilitate two major capital infrastructure projects in the Barkly.

Council budgets to levy \$3.56 million in rates revenue, increasing general rates and kerbside waste levy charges by 1.1%. Additional detail is provided within the "Rates" section of the Regional Plan.

An analysis of Council's income streams highlights the reliance of the Barkly region on funding from other levels of government and the limited ability to raise revenue through its own source income such as rates and user charges. This is of concern as the council loses its autonomy to make community based decisions when funding is based at the Territory or Commonwealth government level.

In expenditure terms, the five largest service delivery program areas for the Council are: Night Patrol, Youth Services, Community & Aged Care Services, Municipal & Area Management Services, and Council Services General. The largest component of operating expenditure is wages, salaries and related employee costs, a total of \$14.89 million or 59.9% of total operating costs. This is budgeted to fund 192 full-time equivalent positions across the Barkly region. This makes Council one of the largest employers in the region, and also one of the largest employers of Indigenous people in the Barkly Regional Council area.

The increase in costs of employing staff within the remote locations of the Northern Territory is an ongoing issue Council continues to deal with. This increase is not considered fully by funding agencies when determining grant allocations, often hampering the council's ability to provide quality services to the community.

Additionally, Council has budgeted \$7.02 million for capital expenditure; \$4.56 million of this expenditure is contingent upon Council obtaining sufficient grant support to fund at least 80% of the anticipated project costs. The majority of this budget will be used in the construction of footpaths and an exercise corridor in Tennant Creek and the construction of a purpose-built sports and recreation hall in Ali Curung. Other large

capital upgrades are planned to enhance administration, animal management, information technology, and security & safety services for the region. Funds have been committed to the renewal of footpaths in Elliott and Tennant Creek, and the air-conditioning of the Tennant Creek Civic Hall. There are ten vehicles due for replacement as per Council's Vehicle replacement program.

The 2018-19 Council budget projects a \$1.6 million operating deficit after covering for depreciation of \$3.04 million. Council is aiming to fund 47% of its depreciation, funding capital renewals, replacements, and new infrastructure from depreciation, grant contributions and existing cash reserves.

### **Budget Assumptions:**

- All current services will continue to be provided by Council;
- There are no adverse changes in government policies impacting Barkly Regional Council;
- Depreciation expenses are not able to be covered from operational income;
- Use of depreciation, grant revenues, and cash reserves to fund capital expenditure;
- Any unaccounted operational surpluses will be transferred to asset replacement reserves at the year end;
- All operational and capital grant funding is fully expended;
- Council has no direct control over grants and agency income for future years.

### **Long-Term Financial Plan 2019-2023**

The detailed long-term financial plan is contained on pages 56-59.

The target of Council is to move to a consistent small surplus on average over the long term, whereby depreciation is fully funded so as to replace assets when they complete their useful life. Major additional assumptions included within the long-term financial plan include:

- Continuing reduction in corporate overheads over the next four years;
- Consistent investment into replacement of council assets in accordance with Council's Asset Management plans;
- 2% annual increase in CPI effecting costs and grant revenues; and
- 2% annual rate increase.

**BUDGET 2018-2019****BUDGETED STATEMENT OF COMPREHENSIVE INCOME****for the year ended 30 June 2019**

	<b>Actual 2017 \$'000</b>	<b>Forecast 2018 \$'000</b>	<b>Budget 2019 \$'000</b>
<b>INCOME</b>			
Rates	3,416	3,518	3,558
Statutory charges	3	93	84
User charges	1,317	1,062	1,168
Grants, subsidies and contributions	17,974	16,039	16,492
Investment income	104	114	104
Contract Services/Reimbursements	1,440	1,550	1,835
Other income	610	34	29
<b>Total Income</b>	<b>24,864</b>	<b>22,410</b>	<b>23,270</b>
<b>EXPENSES</b>			
Employee costs	13,289	13,098	14,894
Materials, contracts & other expenses	8,736	7,604	6,918
Depreciation, amortisation & impairment	3,003	2,707	3,037
Finance costs	14	14	14
<b>Total Expenses</b>	<b>25,042</b>	<b>23,423</b>	<b>24,863</b>
<b>OPERATING SURPLUS / (DEFICIT)</b>	<b>(178)</b>	<b>(1,013)</b>	<b>(1,593)</b>
Net gain (loss) on disposal or revaluation of assets	(76)	158	-
Amounts Received Specifically for new or upgraded assets	-	1,897	3,651
<b>NET SURPLUS / (DEFICIT) transferred to Equity Statement</b>	<b>(254)</b>	<b>1,042</b>	<b>2,058</b>
<b>Other Comprehensive Income</b>			
Gain on revaluation of infrastructure, property, plant & equipment	(5,438)	-	-
Impairment expense offset to asset revaluation reserve	(944)	-	-
<b>Total Other Comprehensive Income</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>TOTAL COMPREHENSIVE INCOME</b>	<b>(6,636)</b>	<b>1,042</b>	<b>2,058</b>

## BUDGETED BALANCE SHEET as at 30 June 2019

	Actual	Forecast	Budget
	2017	2018	2019
	\$'000	\$'000	\$'000
<b>ASSETS</b>			
<b>Current Assets</b>			
Cash and cash equivalents	10,166	11,584	9,959
Trade & other receivables	1,053	1,334	1,208
Inventories	42	52	37
<b>Total Current Assets</b>	<b>11,261</b>	<b>12,970</b>	<b>11,204</b>
<b>Non-current Assets</b>			
Infrastructure, Property, Plant & Equipment	30,181	28,685	32,672
<b>Total Non-current Assets</b>	<b>30,181</b>	<b>28,685</b>	<b>32,672</b>
<b>Total Assets</b>	<b>41,442</b>	<b>41,655</b>	<b>43,876</b>
<b>LIABILITIES</b>			
<b>Current Liabilities</b>			
Trade & Other Payables	1,397	341	380
Provisions	748	974	1,098
<b>Total Current Liabilities</b>	<b>2,145</b>	<b>1,315</b>	<b>1,478</b>
<b>Non-Current Liabilities</b>			
Provisions	279	279	279
<b>Total Current Liabilities</b>	<b>279</b>	<b>279</b>	<b>279</b>
<b>Total Liabilities</b>	<b>2,424</b>	<b>1,594</b>	<b>1,757</b>
<b>NET ASSETS</b>	<b>39,018</b>	<b>40,061</b>	<b>42,119</b>
<b>EQUITY</b>			
Accumulated (Deficit)/Surplus Current Year	(254)	1,042	2,058
Accumulated Surplus	15,484	15,230	16,272
Asset Revaluation Reserves	23,789	23,789	23,789
<b>TOTAL EQUITY</b>	<b>39,018</b>	<b>40,061</b>	<b>42,119</b>

**BUDGETED CASH FLOW STATEMENT****for the year ended 30 June 2019**

	<b>Actual 2017 \$'000</b>	<b>Forecast 2018 \$'000</b>	<b>Budget 2019 \$'000</b>
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<u>Receipts</u>			
Rates - general & other	3,454	3,601	3,691
Fees & other charges	1,291	1,756	1,344
Investment receipts	87	62	104
Grants utilised for operating purposes	18,305	16,510	16,537
Other operating receipts	2,618	1,675	2,194
<u>Payments</u>			
Employee Costs	(13,167)	(12,648)	(14,770)
Contractual services & materials	(8,454)	(8,213)	(7,338)
Finance payments	(321)	(14)	(14)
<b>Net Cash provided by (or used in) Operating Activities</b>	<b>3,813</b>	<b>2,2729</b>	<b>2,729</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
<u>Receipts</u>			
Sales of replaced assets	36	158	-
Amounts specifically for new or upgraded assets	-	2,026	3,651
<u>Payments</u>			
Expenditure on renewal/replacement of assets	(506)	(3,495)	(7,024)
<b>Net Cash provided by (or used in) Investing Activities</b>	<b>(470)</b>	<b>(1,311)</b>	<b>(3,373)</b>
<b>Net Increase (Decrease) in cash held</b>	<b>3,343</b>	<b>1,418</b>	<b>(1,625)</b>
Cash & cash equivalents at beginning of period	6,823	10,166	11,584
<b>Cash &amp; cash equivalents at end of period</b>	<b>10,166</b>	<b>11,584</b>	<b>9,959</b>

### BUDGETED STATEMENT OF EQUITY

#### for the year ended 30 June 2019

	Actual 2017 \$'000	Forecast 2018 \$'000	Budget 2019 \$'000
<b>ACCUMULATED SURPLUS</b>			
Balance at the end of the previous reporting period	15,484	15,230	16,272
Net Result for the Year	(254)	1,042	2,058
Transfer from Reserves	-	-	-
Transfer to Reserves	-	-	-
<b>Balance at the end of the period</b>	<b>15,230</b>	<b>16,272</b>	<b>18,330</b>
<b>ASSET REVALUATION RESERVE</b>			
Balance at the end of the previous reporting period	30,171	23,789	23,789
Gain on Revaluation of Property, Plant & Equipment	(5,438)	-	-
Impairment expense offset to asset revaluation reserve	(944)	-	-
<b>Balance at the end of the period</b>	<b>23,789</b>	<b>23,789</b>	<b>23,789</b>
<b>TOTAL EQUITY AT END OF REPORTING PERIOD</b>	<b>39,019</b>	<b>40,061</b>	<b>42,119</b>

### BUDGETED UNIFORM PRESENTATION OF FINANCES

#### for the year ended 30 June 2019

	Actual 2017 \$'000	Forecast 2018 \$'000	Budget 2019 \$'000
Operating Revenue	24,864	22,410	23,270
Less Operating Expenses	(25,042)	(23,423)	(24,863)
<b>Operating Surplus/(Deficit) before Capital Amounts</b>	<b>(178)</b>	<b>(1,013)</b>	<b>(1,593)</b>
<b>Less Net Outlays on Existing Assets</b>			
Capital Expenditure on renewal and replacement of existing assets	(506)	-	-
less Depreciation, Amortisation and Impairment	(3,003)	(2,707)	(3,037)
less Proceeds from the Sale of Replaced Assets	36	158	-
	<b>(3,473)</b>	<b>(2,549)</b>	<b>(3,037)</b>
<b>Less Net Outlays on New and Upgraded Assets</b>			
Capital Expenditure on new and upgraded assets	-	3,495	7,025
less Amounts specifically for new or upgraded assets	-	(2,026)	(4,185)
	-	<b>1,469</b>	<b>2,840</b>
<b>Net Lending/(Borrowing) for financial year</b>	<b>3,295</b>	<b>67</b>	<b>(1,396)</b>

### LONG-TERM FINANCIAL PLAN 2019-2023



### LONG TERM FINANCIAL PLAN STATEMENT OF COMPREHENSIVE INCOME 2019 - 2023

	Budget 2019 \$'000	LTFP 2020 \$'000	LTFP 2021 \$'000	LTFP 2022 \$'000	LTFP 2023 \$'000
<b>INCOME</b>					
Rates	3,558	3,629	3,702	3,776	3,852
Statutory charges	84	86	88	90	92
User charges	1,168	1,191	1,215	1,239	1,264
Grants, subsidies and contributions	16,492	16,822	17,158	17,501	17,851
Investment income	104	106	108	110	112
Reimbursements	1,835	1,872	1,909	1,947	1,986
Other income	29	30	31	32	33
<b>Total Income</b>	<b>23,270</b>	<b>23,736</b>	<b>24,211</b>	<b>24,695</b>	<b>25,190</b>
<b>EXPENSES</b>					
Employee costs	14,894	15,192	15,496	15,806	16,122
Materials, contracts & other expenses	6,918	7,056	7,197	7,341	7,488
Depreciation, amortisation & impairment	3,037	3,098	3,160	3,223	3,287
Finance costs	14	14	14	14	14
<b>Total Expenses</b>	<b>24,863</b>	<b>25,360</b>	<b>25,867</b>	<b>26,384</b>	<b>26,911</b>
<b>OPERATING DEFICIT</b>	<b>(1,593)</b>	<b>(1,624)</b>	<b>(1,656)</b>	<b>(1,689)</b>	<b>(1,721)</b>
Amounts Received Specifically for new, replacement or upgraded assets	3,651	2,871	3,360	-	-
<b>NET SURPLUS / (DEFICIT) transferred to Equity Statement</b>	<b>2,058</b>	<b>1,247</b>	<b>1,704</b>	<b>(1,689)</b>	<b>(1,721)</b>
<b>TOTAL COMPREHENSIVE INCOME</b>	<b>2,058</b>	<b>1,247</b>	<b>1,704</b>	<b>(1,689)</b>	<b>(1,721)</b>

### LONG TERM FINANCIAL PLAN STATEMENT OF CHANGES IN EQUITY

### 2019 - 2023

	Budget	LTFP	LTFP	LTFP	LTFP
	2019	2020	2021	2022	2023
	\$'000	\$'000	\$'000	\$'000	\$'000
<b>Accumulated Surplus</b>					
Balance at end of previous reporting period	16,272	18,330	19,577	21,281	19,592
Net Surplus/(Deficit) for Year	2,058	1,247	1,704	(1,689)	(1,721)
Balance at end of period	18,330	19,577	21,281	19,592	17,871
<b>Asset Revaluation Reserve</b>					
Balance at end of previous reporting period	23,789	23,789	23,789	23,789	23,789
Balance at end of period	23,789	23,789	23,789	23,789	23,789

## LONG TERM FINANCIAL PLAN BALANCE SHEET

### 2019-2023

	Budget	LTFP	LTFP	LTFP	LTFP
	2019	2020	2021	2022	2023
	\$'000	\$'000	\$'000	\$'000	\$'000
<b>ASSETS</b>					
<u>Current Assets</u>					
Cash and cash equivalents	9,959	8,654	7,746	7,286	6,858
Trade & other receivables	1,208	1,232	1,257	1,282	1,308
Inventories	37	44	45	45	44
Total Current Assets	11,204	9,930	9,048	8,613	8,210
<u>Non-current Assets</u>					
Infrastructure, Property, Plant & Equipment	32,672	35,223	37,839	36,616	35,329
Total Non-current Assets	32,672	35,223	37,839	36,616	35,329
<b>Total Assets</b>	<b>43,876</b>	<b>45,153</b>	<b>46,887</b>	<b>45,229</b>	<b>43,539</b>
<b>LIABILITIES</b>					
<u>Current Liabilities</u>					
Trade & Other Payables	380	388	396	404	412
Provisions	1,098	1,120	1,142	1,165	1,188
Total Current Liabilities	1,478	1,508	1,538	1,569	1,600
<u>Non-current Liabilities</u>					
Provisions	279	279	279	279	279
Total Non-current Liabilities	279	279	279	279	279
<b>Total Liabilities</b>	<b>1,757</b>	<b>1,787</b>	<b>1,817</b>	<b>1,848</b>	<b>1,879</b>
<b>NET ASSETS</b>	<b>42,119</b>	<b>43,366</b>	<b>45,070</b>	<b>43,381</b>	<b>41,660</b>
<b>EQUITY</b>					
Accumulated Surplus	18,330	19,577	21,281	19,592	17,871
Asset Revaluation Reserves	23,789	23,789	23,789	23,789	23,789
<b>TOTAL EQUITY</b>	<b>42,119</b>	<b>43,366</b>	<b>45,070</b>	<b>43,381</b>	<b>41,660</b>

## LONG-TERM FINANCIAL PLAN CASH FLOW STATEMENT

### 2019 - 2023

	Budget	LTFP	LTFP	LTFP	LTFP
	2019	2020	2021	2022	2023
	\$'000	\$'000	\$'000	\$'000	\$'000
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>					
<u>Receipts</u>					
Rates - general & other	3,691	3,629	3,702	3,776	3,852
Fees & other charges	1,344	1,253	1,278	1,304	1,330
Investment receipts	104	106	108	110	112
Grants utilised for operating purposes	16,537	16,822	17,158	17,501	17,851
Other operating receipts	2,194	1,902	1,940	1,979	2,019
<u>Payments</u>					
Employee Costs	(14,770)	(15,170)	(15,474)	(15,783)	(16,099)
Contractual services & materials	(7,338)	(7,055)	(7,190)	(7,333)	(7,479)
Finance payments	(14)	(14)	(14)	(14)	(14)
<b>Net Cash provided by (or used in) Operating Activities</b>	<b>1,748</b>	<b>1,473</b>	<b>1,508</b>	<b>1,540</b>	<b>1,572</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>					
<u>Receipts</u>					
Amounts specifically for renewal, replacement or upgraded assets	3,651	2,871	3,360	-	-
<u>Payments</u>					
Expenditure on renewal/replacement of assets	(7,024)	(5,649)	(5,776)	(2,000)	(2,000)
<b>Net Cash provided by (or used in) Investing Activities</b>	<b>(3,373)</b>	<b>(2,778)</b>	<b>(2,416)</b>	<b>(2,000)</b>	<b>(2,000)</b>
<b>Net Increase (Decrease) in cash held</b>	<b>(1,625)</b>	<b>(1,305)</b>	<b>(908)</b>	<b>(460)</b>	<b>(428)</b>
Cash & cash equivalents at beginning of period	11,584	9,959	8,654	7,746	7,286
<b>Cash &amp; cash equivalents at end of period</b>	<b>9,959</b>	<b>8,654</b>	<b>7,746</b>	<b>7,286</b>	<b>6,858</b>

## Rating Policy

### Rate Revenue

Council's budget for 2018/2019 contains rate revenues from rates and charges of \$3.557M.

### Basis of Rates

Under the *NT Local Government Act (Chapter 11)*, land within a local government area is divided into three basic categories:

- General rateable land;
- Conditionally rateable land; and
- Exempt land.

Rates are charged against rateable and conditionally rateable land.

### General Rateable Land

Pursuant to Section 148(3) of the *NT Local Government Act*, Council adopts:

1. Differential valuation-based rates for the township of Tennant Creek fixed for different zones.
2. Differential valuation-based rates for the township of Elliot fixed for different classes of allotments.
3. Differential fixed charge for other allotments within the Council area fixed for different classes of allotments.

For allotments in the towns of Tennant Creek and Elliot the general rate is a valuation-based charge where the basis of assessed value is the unimproved capital value (UCV) of the land subject to rates.

For allotments in other parts of the Council area, the general rate is a fixed charge.

### Differential Rates Schedule

Allotments in the Town of Tennant Creek	
Multiplier	Zone
0.064477	C (Commercial)
0.087410	CL (Community Living)
0.044036	CP (Community Purpose)
0.133853	GI (General Industry)
0.132185	LI (Light Industrial)
0.025929	MD (Multiple Dwelling)
0.015660	MR (Medium Density Residential)
0.029989	OR (Organised Recreation)
0.013968	RL (Rural Living)
0.059390	SC (Service Commercial)
0.026014	SD (Single Dwelling)
0.069213	TC (Tourist Commercial)
0.006799	UF (Urban Farm Land)

Allotments in the Town of Elliott	
Multiplier	Description
0.009302	Allotments used principally for commercial or business purposes
0.005392	All other allotments not included above

Allotments in the Town of Newcastle Waters	
Fixed Charge	Description
\$973.59	Allotments used principally for commercial or business purposes
\$215.34	All other allotments not included above

Allotments in Community & surrounding Living Areas of Ali Curung, Alpurrurulam, Ampilatwatja, Imangara & Wutunugurra	
Fixed Charge	Description
\$1,159.62	Allotments used principally for commercial or business purposes
\$978.65	All other allotments not included above

Allotments in Council area (Excluding those comprised in other parts of this schedule)	
Fixed Charge	Description
\$1,159.62	Allotments used principally for commercial or business purposes
\$978.65	All other allotments not included above

### Conditionally Rateable Land

Pursuant to Section 142 of the *NT Local Government Act*, Land held under the pastoral lease and land occupied under a mining tenement is rated as approved by the Minister for Local Government and determined by the Northern Territory Government. Conditional rates are the subject of a Gazette Notice. A copy of the Gazette notice is also available on the website

<https://www.barkly.nt.gov.au/uploads/pdfs/G17-24-April-2018.pdf>

### Pastoral Leases

Rates are calculated by using the unimproved capital value multiplied by 0.000302. The minimum rate for these properties is \$371.99.

The amount the Council will be able to raise by way of rates is \$103,951.

### Active Mining Leases

Assessed Value is as defined at section 149(3) of the *Local Government Act*.

Rates are calculated by multiplying the assessed value by 0.003434. The minimum amount payable shall be \$880.40.

The amount the Council will be able to raise by way of rates is \$2,584.



The following table shows the number of properties by location within each of rating zones.

Zone	Tennant Creek	Elliott	Newcastle Waters	Ali Curung	Alpurrurulam	Ampilatwatja	Arlparra	Wutunugurra
C - Commercial	72	6						
CL – Community Living	10							
CP – Community Purposes	6							
GI – General Industrial	8							
LI – Light Industrial	74							
MD – Multi Dwelling Residential	164							
MR – Medium Density Residential	1							
OR – Organised Recreation	3							
RL – Rural Living	29							
SC – Service Commercial	9							
SD – Single Dwelling Residential	684							
TC – Tourist Commercial	4							
UF – Urban Farmland	1							
Pastoral	49							
Active Mining	1							
Fixed Charge Residential	16	36	7	88	83	49	5	31
Fixed Charge Commercial	70	-	5	2	1	2	0	1

### Waste Management Charges

That, in relation to Council's function of sanitation and waste management, Council, pursuant to Section 157 of the *Local Government Act (2008)*, hereby makes the following charges:-

Council imposes charges in respect of the garbage collection service for Tennant Creek, Elliott, Newcastle Waters, and allotments in the communities and surrounding living areas of Ali Curung, Alpurrurulam, Ampilatwatja, Arlparra and Wutunugurra.

Where a business uses a waste management facility operated by the Regional Council and/or receives waste collection services from the Regional Council, waste charges will apply.

(a) Each allotment in Tennant Creek, Elliott and Newcastle Waters:

Where a waste collection service is provided using a 240 litre capacity receptacle, or where Council is willing and able to provide:

- each weekly kerbside service \$ 329.70 per annum
- each additional weekly kerbside service \$ 365.98 per annum
- each daily kerbside service \$ 1,059.58 per annum

(b) Each allotment in the communities and surrounding living areas of Ali Curung, Alpurrurulam, Ampilatwatja, Arlparra and Wutunugurra:

Where a waste collection service is provided using a 240 litre capacity receptacle, or where Council is willing and able to provide:

- each weekly kerbside service \$ 949.33 per annum
- each additional weekly kerbside service \$ 475.17 per annum

The amount the Council proposes to raise by way of waste management charges is \$876,669.

### Penalty for Late Payment

That, pursuant to Section 162 of the **Local Government Act NT**, Council determines that the relevant interest rate which accrues on overdue rates will be 10 percent per annum.

### Rates Concessions

It is acknowledged that some individual ratepayers may experience difficulties adhering to the rating policy.

Consideration will be given to granting a rate concession (that is, a reduced or deferred payment) in instances of financial hardship, to correct anomalies in the rating system or where there is some public benefit.

Ratepayers may seek consideration of their rates through application under the **Rates Hardship Policy**. Information is available on the website.

### Social and Economic Impacts of Rating Policy

The Council's current income is derived from four basic sources:

- Income from rates and statutory charges;
- Local Government Operational Grants;
- Grants provided by other Agencies to undertake specific funded programs (such as Aged Care); and
- Commercial income which is generated from commercially let contracts.

In determining the rating regime for this year, the Council has considered a number of factors, including:

- The Council's statutory and legislative obligations;
- The service level expectations of the communities, residents and ratepayers;
- The funding environment and the overall reduction in income from grant and own source income.
- The asset management and asset renewal obligations of the Council;
- The Council's priorities with regards to local employment and maintenance of community based employment and training opportunities;
- How current and future rating practices will impact on the Council's financial sustainability,
- How existing services (particularly waste management and animal management) can be funded from existing revenue sources; and
- The impact of the leasing arrangements for Aboriginal owned land on the Council's existing budget.

In determining the rating regime for 2018/2019, the Council has considered its sources of "own source income" as discussed in the **"Analysis of Budget"**.

## Elected Member and Local Authority Allowances

### Elected Member Allowances

In accordance with Section 71 of the *Local Government Act NT*, Barkly Regional Council proposes to pay the following elected member allowances in 2018/2019:

Elected Member Allowances			
Allowance	Mayor	Deputy-Mayor	Councillors
Base Allowance	\$73,856.62	\$27,310.21	\$13,283.35
Electoral Allowance	\$19,439.65	\$4,860.80	\$4,860.80
PD Allowance	\$3,690.22	\$3,690.22	\$3,690.22
Maximum Extra Meeting Allowance	-	-	\$8,855.55
Total Claimable	\$96,986.49	\$35,861.23	\$30,689.92

Acting Principal Member Allowance		
Allowance	Amount	The maximum Acting Principal Member Allowance is 90 days per acting Principal Member.
Daily Rate	\$256.96	
Maximum Claimable	\$23,126.40	

The amount budgeted for the Elected Member expenses and allowances (excluding travel costs and accommodation expenses) is \$163,718.

### Local Authority Allowances

Local Authority Allowances are established by the Minister for Local Government. The allowances for Local Authorities based on revenue units as follows:

- Chair, if eligible, 143 revenue units
- Other eligible members 107 revenue units.

The Department of Treasury and Finance has established the revenue unit for the period 1 July 2018 - 30 June 2019 at **\$1.15** per unit. The amount budgeted for the Local Authority member expenses and allowances (excluding catering, travel and support expenses) is \$120,341.

Local Authority Allowances		
Allowance	Chairperson	Member
Revenue Units	143	107
Base Allowance per Meeting	\$164.00	\$123.00
Maximum 12 meetings per year	\$1,968.00	\$1,476.00

## Fees and Charges Schedule 2018-2019

	Fees & Charges 2017-2018	Proposed Fees & Charges 2018-19
<b>Rates</b>		
Rates search	\$96.00	\$98.00
Failure to notify change of address – 20 penalty units @ \$153.00	\$3,060.00	\$3,060.00
<b>Animal Control</b>		
Annual Registration – Intact dog	\$262.00	\$267.00
Annual Registration – Desexed dog	\$42.00	\$43.00
Annual Registration – Intact dog Concession	\$210.00	\$214.00
Annual Registration – Desexed Concession	\$36.00	\$37.00
Pound fees – Charge per day	\$84.00	\$84.00
Dog and Cat traps (per day per trap)	\$10.00	Free
Deposit for traps	\$105.00	\$110.00
Replacement registration tag	\$21.00	\$21.00
<b>Animal Control Penalties – Tennant Creek as Per By-Laws Control of Dogs (2016)</b>		
Keeping a dog that is not registered	\$210.00	\$200.00
Dog, when at large, is not under effective control	\$210.00	\$200.00
Dog attacks a person	\$525.00	\$525.00
Dog attacks an animal	\$210.00	\$500.00
Dog menacing person	\$210.00	\$500.00
Dog menacing animal	\$210.00	\$500.00
Enticing a dog to act in manner that may render owner liable to prosecution	\$210.00	\$200.00
Dog chasing vehicles / Bicycles	\$210.00	\$200.00
Abandoning a dog within the municipality	\$210.00	\$210.00
Dogs causing nuisance		\$200.00
Abandoning dogs	\$210	\$500.00
Obstructing pound supervisor in the execution of his/her duties	\$210.00	\$200.00
Sterilisation marks and certificates		\$200.00
Providing false information		\$200.00
Keeping more than 2 dogs unless the premises are licenced	\$210.00	\$210.00
Diseased dogs		\$200.00
Sale of impounded dogs		FREE
Daily in pound fee		\$40 per day
<b>Library</b>		
Interlibrary loans – interstate only POA	POA	POA
Overdue videos, DVD, CD ( per day)	\$3.00	\$3.00
Overdue books and spoken word ( per day)	\$3.00	\$3.00
Replacement cost – Video, DVD, CD At cost	At Cost	At cost

	Fees & Charges 2017-2018	Proposed Fees & Charges 2018-19
<b>Library Continued</b>		
Replacement – Books	At Cost	At Cost
Replacement – Spoken Word Audio	At Cost	At Cost
Replacement– Interlibrary Loan Books	At Cost	At Cost
Replacement – Lost or Damaged items	At Cost	At Cost
Internet access – 1 hour ( Non-members only)	\$6.00	\$6.00
Internet access – 30 minutes ( Non-members only)	\$3.00	\$3.00
<b>Civic Hall Hire</b>		
Hire rate per hour ( min 3 hour)	\$60.00	\$60.00
Hire rate per day – ( Government & Commercial)	\$579.00	\$590.00
Hire rate per day – ( Concession is available to community associations and events on application)	\$287.00	\$292.00
Acoustic operation fee per hour ( min 3 hour)	\$35.00	\$36.00
Bond (refundable after cleaning inspection)	\$551.00	\$560.00
Cleaning fee per hour ( max \$450.00)	\$71.00	\$72.00
Key deposit ( Cash only)	\$100.00	\$100.00
Alarm Callout Fee	POA	\$100.00
<b>Cemetery</b>		
<b>GAZETTED CEMETERIES ( TENNANT CREEK &amp; ELLIOTT)</b>		
Single Plot	\$900.00	\$900.00
Single Plot – half size grave	\$600.00	\$600.00
Double Plot (first burial)	\$900.00	\$900.00
Double Plot ( second burial)	\$900.00	\$900.00
Niche Wall	\$750.00	\$750.00
Reserve Plot	\$900.00	\$900.00
Exhumations	\$2500.00	\$2500.00
Funerals Directors licence – annual	\$120.00	\$120.00
<b>NON-GAZETTED CEMETERIES ( ALL OTHER LOCATIONS)</b>		
Preparing gravesite ready for funeral and covering	POA	POA
<b>Waste Disposal – Recyclable</b>		
All Green Waste ( any size – no mixed loads)	FREE	FREE
All Cardboard (any size – no mixed loads)	FREE	FREE
All Metal (no mixed loads)	FREE	FREE
Clean fill free (No rubbish, rubble, stone, rocks etc.)	FREE	FREE
<b>Rubbish – Barkly Resident Household Only (proof of residential address required)</b>		
Sedan /Station wagon/Motorcycles	FREE	FREE
Small trailer up to 4'x 6"	FREE	FREE
UTES ( up to 1 tonne capacity)	\$20.00	FREE
Standard box trailer (7'x 5')	\$20.00	FREE
Standard box trailer (7'x 5') with gates	\$30.00	FREE
Large trailer ( greater than 7'x5')	\$30.00	FREE
Large trailer ( greater than 7'x5') with gates	\$60.00	FREE

	Fees & Charges 2017-2018	Proposed Fees & Charges 2018-19
<b>Commercial Operators and non-residents</b>		
Utes up to 1 tonne	\$20.00	\$20.00
Standard trailer 4x6		\$20.00
Standard trailer 7x5		\$20.00
Truck ( up to 4.5 tonne gross tare) light rigid	\$80.00	\$80.00
Truck ( between 4.5 tonne and 12 Tonne gross tare) heavy rigid – price per ton of capacity	\$400.00	\$30.00 per tonne capacity
Truck ( Greater than 12 Tonne Gross tare) Semi Trailers per trailer	\$1200.00	\$40.00 per tonne capacity
Car bodies (drained)	\$180.00	\$180.00
Car bodies(undrained)	\$280.00	\$280.00
Stove	\$5.00	\$5.00
White goods ( fridge, freezer – degreased and doors removed)	\$20.00	\$20.00
Air conditioner ( degassed only)	\$20.00	\$20.00
Effluent (dumped by contractors per litre)	\$0.10	\$0.15
E-waste per kg	\$10.00	\$10.00
Oil ( Hydrocarbon) disposal (per litre)	\$2.50	\$2.50
Oil (Cooking) (per litre)	\$2.50	\$2.50
<b>Tyre Disposal</b>		
Car / Motor Cycle tyres ( Each)	\$15.00	\$20.00
Small truck/4WD tyres (Each)	\$20.00	\$25.00
Large truck / semi trailer tyres ( Each)	\$40.00	\$45.00
Plant ( tractor, loader, grater etc.) tyres each	\$60.00	\$65.00
<b>Retrieval of Abandoned Vehicles</b>		
Removal of abandoned vehicle	\$285.00	\$285.00
Storage of abandoned vehicle per day	\$15.00	\$15.00
Administration / Advertisement	\$175.00	\$180.00
<b>Plant Hours [Rates for private hire include operator]</b>		
FE Loader – includes operator	\$288.00	\$280.00
Grader – rate per hour	\$288.00	\$280.00
Mobilisation of plant – rate per kilometre	\$3.15	\$3.20
Dozer – D4 or D5 – including operator	\$288.00	\$280.00
Backhoe – including operator	\$260.00	\$260.00
10 tonne tipper – including operator	\$260.00	\$260.00
Water truck	\$208.00	\$200.00
Low loader ( Prime Mover and trailer)	\$485.00	\$500.00
Compactor	\$260.00	\$260.00
Bus hire per day (8 hours)	\$983.00	\$800.00
Bus Hire – Min 4 hours	\$532.00	\$100.00
Chainsaw / Push mower / Brush Cutter	\$125.00	\$10.00
Tractor per hour	\$173.00	\$160.00
Tractor with attachment – including operator	\$208.00	\$180.00
Sweeper – including operator (Per Hour Charge)	\$260.00	\$280.00
Sewage pump out per hour – includes travel time return trip to the Depot	\$288.00	\$290.00
Skid Steer loader – including operator per hour	\$219.00	\$180.00
Fork lift ( per hour or part thereof)	\$115.00	\$80.00

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	Fees & charges 2017-2018	Proposed Fees & charges 2018-19
<b>Plant Hours Cont. [Rates for private hire include operator ]</b>		
Telehandler		\$120.00
Fork lift – Telehandler	\$180.00	\$160.00
Labour Hire per hour	\$102.00	\$105.00
Supplier water from stand pipe ( Per KL + \$40.00 opening and closing fee for each use)	\$2.30	\$2.40
<b>Information Act Fees and Charges</b>		
Application Fee non-personal information	\$30.00	\$30.00
Access information ( per hour)	\$25.00	\$25.00
Deposit for access to information	\$25.00	\$25.00
<b>Administration</b>		
Binding A4 document	\$17.00	\$20.00
Laminating A4	\$2.00	\$2.00
Laminating A3	\$4.00	\$5.00
By Laws (free on website)	\$29.00	\$30.00
Copy of Minutes (free on website)	\$6.00	\$6.00
<b>Copying Services</b>		
Laminating Business Card Size	\$3.00	\$3.00
A4 B/W	\$0.20	\$0.20
A4 Colour	\$0.50	\$0.50
<b>Faxing Services</b>		
Fax A4 - First Page	\$4.00	\$4.00
Per page thereafter	\$1.00	\$1.00
Fax A4 – Overseas - First Page	\$12.00	\$12.00
Per page thereafter	\$2.00	\$2.00
Free Call - All pages	\$2.00	\$2.00
Receive faxes per page	\$5.00	\$5.00
<b>Public places fee per month</b>		
Billboards on adjoining lands	\$55.00	\$60.00
Advertising on buildings	\$55.00	\$60.00
Signboard in or on a public place	\$66.00	\$70.00
Removal of flammable undergrowth POA		POA
Removal of Rubbish		POA
<b>Swimming Pool</b>		
Adult	\$5.50	\$5.50
Child	\$2.75	\$2.50
Child under the age of 5 (with a paying adult/supervisor)	FREE	FREE
Pensioner	\$3.00	\$3.00
Spectator	FREE	FREE
Carer of a person with disability	FREE	FREE
Early Morning Lap Swimming	\$5.00	\$3.00
Adult 10 Swim Concession cards	\$50.00	\$50.00
Child 10 Swim Concession cards	\$25.00	\$22.00
Pensioner 10 Swim Concession cards	\$27.00	\$27.00
Adult Season Pass ( pro rata available)	\$300.00	\$310.00



	Fees & Charges 2017-2018	Proposed Fees & Charges 2018-19
<b>Swimming Pool Cont.</b>		
Child Season Pass (pro rata available)	\$150.00	\$155.00
Pensioner Season Pass ( pro rata available)	\$165.00	\$170.00
Family Season Pass ( 2 adults, 2 children) (pro rata available)	\$600.00	\$615.00
Family Pass Extra Child	\$46.00	\$48.00
Pool Hire Non-Commercial including 2 x Lifeguards p/h (out of hours)	\$250.00	\$260.00
Pool Hire Non-Commercial including 2 x Lifeguards p/h (facility closed)	\$300.00	\$310.00
Pool Hire Commercial including 2 x Lifeguards p/h (out of hours)	\$350.00	\$360.00
Pool Hire Commercial including 2 Lifeguards p/h ( facility closed)	\$450.00	\$460.00
School Swimming Carnival including 2 x Lifeguards p/h (facility closed)	Admission + \$100.00	POA
School Swimming Carnival Extra Lifeguard p/h	\$46.00	\$55.00
Lane Hire per month	\$75.00	\$80.00
Parties/functions (during pool hours )		\$5 per adult
<b>Purkiss Reserve, Peko Park and Lake Mary Ann</b>		
Main Oval and Change Rooms (Community-Non-Profit)	\$200.00	POA – User Agreement
Main Oval and Change Rooms - Corporate	\$400	\$400
Main Oval and Change Rooms (Seasonal Annual)	POA – User agreement	POA – User agreement
Kiosk - Corporate	\$100.00	\$100.00
Kiosk - Seasonal-Annual		POA – User Agreement
Baseball Oval - Corporate	\$50.00	\$50.00
Baseball Oval – Seasonal (annual)		POA – User Agreement
Basketball Court	\$30.00	\$30.00
Basketball Court – Seasonal (Annual)		POA – User Agreement
Tennis Courts	\$30.00	\$30.00
Tennis Courts – Seasonal (Annual)		POA – User Agreement
Youth Links Building	POA – User Agreement	POA – User Agreement
General Area	\$50.00	\$50.00
Peko Park	\$200.00	\$100.00
Peko Park Power	\$20.00 \$100 Key Deposit	\$20.00 \$100 Key Deposit
Lake Mary Ann	\$400.00	\$200.00
Lake Mary Ann Power	\$20.00 \$100 Key Deposit	\$20.00 \$100 Key Deposit
Facility Bond (as per Terms and Conditions of Hire)	\$300.00	\$300.00

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**OTHER BUSINESS**

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<b>ITEM NUMBER</b>	6.2
<b>TITLE</b>	Draft Declaration of Rates and Charges for 2018-2019
<b>REFERENCE</b>	246373
<b>AUTHOR</b>	Gary Pemberton, Finance Manager

**RECOMMENDATION**

**That the Audit & Risk Committee endorse the recommendation to be made to Council as follows:**

**That Council**

- a) **Adopt the Draft 2018-19 Declaration of Rates and Charges for public exhibition and comment in accordance with the *Local Government Act*.**

**SUMMARY:**

The Draft 2018/19 Declaration of Rates and Charges is required to be advertised for public inspection with comments invited for at least a period of 21 days. Council is then required to consider the submissions and make any revision to the Declaration of Rates and Charges as appropriate before finalising the 2018/19 Rates and Charges.

**BACKGROUND**

Council's draft budget for 2018-19 provides for rates revenues from general rates and charges totaling \$3.557 Million.

The total average increase in general rates and charges represents an overall increase of 1.1%, equivalent to Darwin annualized CPI increase for the year to March 2018.

**Social and Economic Impacts of Rating Policy**

The Council's current income is derived from four basic sources:

- Income from rates and statutory charges;
- Local Government Operational Grants;
- Grants provided by other Agencies to undertake specific funded programs (such as Aged Care); and
- Commercial income which is generated from commercially let contracts.

In determining the rating regime for this year, the Council has considered a number of factors, including:

- The Council's statutory and legislative obligations;
- The service level expectations of the communities, residents and ratepayers;
- The funding environment and the overall reduction in income from grant and own source income.
- The asset management and asset renewal obligations of the Council;
- The Council's priorities with regards to local employment and maintenance of community based employment and training opportunities;
- How current and future rating practices will impact on the Council's financial sustainability,
- How existing services (particularly waste management and animal management) can be funded from existing revenue sources; and

- The impact of the leasing arrangements for Aboriginal owned land on the Council's existing budget.

### Basis of Rates

Under the *NT Local Government Act (Chapter 11)*, land within a local government area is divided into three basic categories:

- General rateable land;
- Conditionally rateable land; and
- Exempt land.

Rates are charged against rateable and conditionally rateable land.

### General Rateable Land

Pursuant to Section 148(3) of the *NT Local Government Act*, Council adopts:

1. Differential valuation-based rates for the township of Tennant Creek fixed for different zones.
2. Differential valuation-based rates for the township of Elliot fixed for different classes of allotments.
3. Differential fixed charge for other allotments within the Council area fixed for different classes of allotments.

For allotments in the towns of Tennant Creek and Elliot the general rate is a valuation-based charge where the basis of assessed value is the unimproved capital value (UCV) of the land subject to rates.

For allotments in other parts of the Council area, the general rate is a fixed charge.

### Differential Rates Schedule

Allotments in the Town of Tennant Creek	
Multiplier	Zone
0.064477	C (Commercial)
0.087410	CL (Community Living)
0.044036	CP (Community Purpose)
0.133853	GI (General Industry)
0.132185	LI (Light Industrial)
0.025929	MD (Multiple Dwelling)
0.015660	MR (Medium Density Residential)
0.029989	OR (Organised Recreation)
0.013968	RL (Rural Living)
0.059390	SC (Service Commercial)
0.026014	SD (Single Dwelling)
0.069213	TC (Tourist Commercial)
0.006799	UF (Urban Farm Land)

Allotments in the Town of Elliott	
Multiplier	Description
0.009302	Allotments used principally for commercial or business purposes
0.005392	All other allotments not included above

Allotments in the Town of Newcastle Waters	
Fixed Charge	Description
\$973.59	Allotments used principally for commercial or business purposes
\$215.34	All other allotments not included above

Allotments in Community & surrounding Living Areas of Ali Curung, Alpurrurulam, Ampilatwatja, Imangara & Wutunugurra	
Fixed Charge	Description
\$1,159.62	Allotments used principally for commercial or business purposes
\$978.65	All other allotments not included above

Allotments in Council area (Excluding those comprised in other parts of this schedule)	
Fixed Charge	Description
\$1,159.62	Allotments used principally for commercial or business purposes
\$978.65	All other allotments not included above

Valuations upon which rates have been determined for the 2018-2019 financial year have not changed from 2017-2018. The next comprehensive valuation to be prepared by the Valuer-General under the *Valuation of Land Act* is due for completion on 30 June 2018 and will be incorporated into the rating policy for the budget year ending 30 June 2020.

### Conditionally Rateable Land

Pursuant to Section 142 of the *NT Local Government Act*, Land held under the pastoral lease and land occupied under a mining tenement is rated as approved by the Minister for Local Government and determined by the Northern Territory Government. Conditional rates are the subject of a Gazette Notice. A copy of the Gazette notice is also available on the website.

### Pastoral Leases

Rates are calculated by using the unimproved capital value multiplied by 0.000302. The minimum rate for these properties is \$371.99.

The amount the Council will be able to raise by way of rates is \$103,951.

### Active Mining Leases

Assessed Value is as defined at section 149(3) of the *Local Government Act*.

Rates are calculated by multiplying the assessed value by 0.003434. The minimum amount payable shall be \$880.40.

The amount the Council will be able to raise by way of rates is \$2,584.

The following table shows the number of properties by location within each of rating zones.

Zone	Tennant Creek	Elliott	Newcastle Waters	Ali Curung	Alpurrurulam	Ampilatwatja	Arlparra	Wutungurra
C - Commercial	72	6						
CL – Community Living	10							
CP – Community Purposes	6							
GI – General Industrial	8							
LI – Light Industrial	74							
MD – Multi Dwelling Residential	164							
MR – Medium Density Residential	1							
OR – Organised Recreation	3							
RL – Rural Living	29							
SC – Service Commercial	9							
SD – Single Dwelling Residential	684							
TC – Tourist Commercial	4							
UF – Urban Farmland	1							
Pastoral	49							
Active Mining	1							
Fixed Charge Residential	16	36	7	88	83	49	5	31
Fixed Charge Commercial	70	-	5	2	1	2	0	1

### Waste Management Charges

In relation to Council's function of sanitation and waste management, Council, pursuant to Section 157 of the *Local Government Act (2008)*, hereby makes the following charges:-

Council imposes charges in respect of the garbage collection service for Tennant Creek, Elliott, Newcastle Waters, and allotments in the communities and surrounding living areas of Ali Curung, Alpurrurulam, Ampilatwatja, Arlparra and Wutunugurra.

Where a business uses a waste management facility operated by the Regional Council and/or receives waste collection services from the Regional Council, waste charges will apply.

(a) Each allotment in Tennant Creek, Elliott and Newcastle Waters:

Where a waste collection service is provided using a 240 litre capacity receptacle, or where Council is willing and able to provide:

- each weekly kerbside service \$ 329.70 per annum
- each additional weekly kerbside service \$ 365.98 per annum
- each daily kerbside service \$ 1,059.58 per annum

- (b) Each allotment in the communities and surrounding living areas of Ali Curung, Alpururulam, Ampilatwatja, Arlparra and Wutunugurra:

Where a waste collection service is provided using a 240 litre capacity receptacle, or where Council is willing and able to provide:

- each weekly kerbside service \$ 949.33 per annum
- each additional weekly kerbside service \$ 475.17 per annum

The amount the Council proposes to raise by way of waste management charges is \$876,669.

A total average increase in Waste management charges has been applied for the draft budget year ending 30 June 2019.

### Penalty for Late Payment

That, pursuant to Section 162 of the **Local Government Act NT**, Council determines that the relevant interest rate which accrues on overdue rates will be 10 percent per annum.

### Rates Concessions

It is acknowledged that some individual ratepayers may experience difficulties adhering to the rating policy.

Consideration will be given to granting a rate concession (that is, a reduced or deferred payment) in instances of financial hardship, to correct anomalies in the rating system or where there is some public benefit.

Ratepayers may seek consideration of their rates through application under the **Rates Hardship Policy**.

### ORGANISATIONAL RISK ASSESSMENT

<<Enter Text>>

### BUDGET IMPLICATION

Refer to Budget documents.

### ISSUE/OPTIONS/CONSEQUENCES

#### Options

The Council may direct the staff to make changes to the 2018/19 Declaration of Rates and Charges as required.

The Council must adopt the Regional Council Plan and budget, including the Declaration of Rates and Charges on or before 31 July 2017 in accordance with the *Local Government Act*. If the Council is not satisfied with the contents of the Regional Council Plan and budget, it can seek an extension to this time with the Minister for Local Government.

#### Relevant Legislation

Section 24 of the *Local Government Act* deals with the annual review of the Regional Council Plan. Revisions must be adopted between 1 April and 31 July each year and a copy forwarded to the Department of Local Government and Community Services.

Section 128 of the *Local Government Act* states that the Council must adopt a budget on or before 31 July of each financial year.

### CONSULTATION & TIMING



The Draft Barkly Regional Council Regional Plan & Budget 2018-19, , including the Declaration of Rates and Charges will be made accessible on the Council's website and available at Council's offices on Friday, 1 June 2018 and will be open for public consultation for a period of 21 days. The availability of the document for public consultation will be advertised in the Tennant Creek Times Friday 1 June 2018.

**ATTACHMENTS:**

- 1 Draft Declaration of Rates and Charges 2018-2019
- 2 Government Gazette: Conditionally Rateable Land 2018-19



# DECLARATION OF RATES AND CHARGES FOR 2018/19

Notice is hereby given, pursuant to Sections 155, 157 and 158 of the Local Government Act ("the Act"), that the following Rates and Charges were declared by the Barkly Regional Council (the Council) at its General Council Meeting held on 28 June 2018 in respect of the financial year ending 30 June 2019.

## BASIS OF ASSESSED VALUE

Pursuant to section 149(1) of the Act, Council adopts, as the basis of determining the assessed value of all allotments in the Council area, the unimproved capital value as it appears on the valuation roll prepared by the Valuer-General under the Valuation of Land Act.

## BASIS OF RATES

Pursuant to Section 148 of the Act, Council adopts, as the basis of rates, a combination of fixed charge and a valuation based charge within the Council area. Basis of Rates:

- for allotments in the towns of Tennant Creek and Elliott is a valuation-based charge where the basis of assessed value is the unimproved capital value (UCV);
- for land held under pastoral lease and land occupied under a mining tenement is a valuation based charge subject to a specified minimum charge where the basis of assessed value is unimproved capital value (UCV); and
- for allotments in other parts of the Council area, is a fixed charge.

Pursuant to Section 148 (3) of the Act, Council adopts:

- differential valuation based rates for the township of Tennant Creek fixed for different zones;
- differential valuation-based rates for the township of Elliott fixed for different classes of allotments; and
- differential fixed charge for other allotments within the Council area fixed for different classes of allotments.

## CLASSES OF ALLOTMENTS

Council adopts the following classes of allotments in the Council area:

- Allotments used principally for commercial or business purposes; and
- All other allotments i.e. the allotments not principally used for commercial or business purposes.

## CONDITIONALLY RATEABLE LAND

Pursuant to section 142 of the Act, Land held under the pastoral lease and land occupied under a mining tenement is rated as per the proposal approved by the Minister for Local Government.

## DIFFERENTIAL RATES SCHEDULE:

Allotments in the Town of Tennant Creek	
Percentage	Zone
2.6014	SD (Single Dwelling)
1.3968	RL (Rural Living)
2.5929	MD (Multiple Dwelling)
8.7410	CL (Community Living)
1.5660	MR (Medium Density Residential)
6.4477	C (Commercial)
6.9213	TC (Tourist Commercial)
5.9390	SC (Service Commercial)
4.4036	CP (Community Purpose)
2.9989	OR (Organised Recreation)
13.2185	LI (Light Industrial)
13.3853	GI (General Industry)
0.6799	UF (Urban Farm Land)

Allotments in the Town of Elliott	
Percentage	Description
0.9302	Allotments used principally for commercial or business purposes
0.5392	All other allotments not included above

Allotments in the Town of Newcastle Waters	
Fixed Charge	Description
\$973.59	Allotments used principally for commercial or business purposes
\$215.34	All other allotments not included above

Allotments in Community & surrounding Living Areas of Ali Curung, Alpurrurulam, Ampilatwatja, Imangara & Wutunugurra	
Fixed Charge	Description
\$1,159.62	Allotments used principally for commercial or business purposes
\$978.65	All other allotments not included above

Allotments in Council area (Excluding those comprised in other parts of this schedule)	
Fixed Charge	Description
\$1,159.62	Allotments used principally for commercial or business purposes
\$978.65	All other allotments not included above

Conditionally Rateable Land (Approved rating proposal 2018/19 pursuant to sec 142 Local Government Act 2008)		
Percentage	Description	Min Rate
0.0302	Land held under pastoral lease	\$371.99
0.3434	Land occupied under a mining tenement	\$880.40

## GENERAL RATE DECLARATION

Pursuant to section 155 of the Act, Council hereby declares that in respect of the financial year ending 30 June 2017 Council intends to raise \$2,569,878 as rates for general purposes.

## CHARGES

A. That pursuant to section 157 of the Act, Council declared the following charges in respect of the garbage collection service for Tennant Creek, Elliott, Newcastle Waters, and allotments in the communities and surrounding living areas of Ali Curung, Alpurrurulam, Ampilatwatja, Imangara and Wutunugurra:

- Each allotment in Tennant Creek, Elliott and Newcastle Waters:**  
Where a waste collection service is provided using a 240 litre capacity receptacle, or where Council is willing and able to provide:
  - each weekly kerbside service \$329.70 per annum
  - each additional weekly kerbside service \$365.98 per annum
- Each allotment in the communities and surrounding living areas of Ali Curung, Alpurrurulam, Ampilatwatja, Imangara and Wutunugurra:**  
Where a waste collection service is provided using a 240 litre capacity receptacle, or where Council is willing and able to provide:
  - each weekly kerbside service \$949.33 per annum
  - each additional weekly kerbside service \$475.17 per annum
- On request, a pickup on each day of the week (other than Sundays and Public Holidays) will incur a charge of \$1,059.58 per 240 litre receptacle. This charge will replace the collection charge described in (a) above.

Council intends to raise \$876,669 from the abovementioned charges.

## PAYMENTS OF RATES AND CHARGES

Rates and charges declared under this declaration may be paid by four (4) approximately equal installments on the following dates, namely:

- First Installment** Friday 31st August 2018
- Second Installment** Friday 30th November 2018
- Third Installment** Friday 22nd February 2019
- Fourth Installment** Friday 26th April 2019

(a) Details of due dates and specified amounts are listed on the relevant Rates Notice.

(b) That recovery action may be instituted in respect of all the rates outstanding after the due date.

## PENALTY FOR LATE PAYMENT

The relevant interest rate for the late payment of rates and charges is fixed in accordance with Section 162 of the Act at the rate of 10% per annum and is to be calculated on a daily basis.

Steven Moore  
Chief Executive Officer



Northern Territory of Australia

# Government Gazette

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No. G17

24 April 2018

## General information

The Gazette is published by the Office of the Parliamentary Counsel.

The Gazette will be published every **Wednesday**, with the closing date for notices being the previous Friday at 4.00 pm.

Notices not received by the closing time will be held over until the next issue.

Notices will not be published unless a Gazette notice request form together with a copy of the signed notice and a clean copy of the notice in Word or PDF is emailed to [gazettes@nt.gov.au](mailto:gazettes@nt.gov.au)

Notices will be published in the next issue, unless urgent publication is requested.

## Availability

The Gazette will be available online at 12 Noon on the day of publication at <https://nt.gov.au/about-government/gazettes>

Unauthorised versions of Northern Territory Acts and Subordinate legislation are available online at <https://legislation.nt.gov.au/>

Northern Territory Government Gazette No. G17, 24 April 2018

Northern Territory of Australia

*Local Government Act*

**Notice of Rateability of Conditionally Rateable Land**

I, Gerald Francis McCarthy, Minister for Housing and Community Development, under section 142(2) of the *Local Government Act*, give notice that conditionally rateable land is rateable as follows:

- (a) land over which there is a pastoral lease, as defined in section 3 of the *Pastoral Land Act*, is rateable as specified in Schedule 1;
- (b) land that is subjected to a mining tenement is rateable as specified in Schedule 2.

Dated 16 April 2018

G. F. McCarthy  
Minister for Housing and Community Development

**Schedule 1**

- 1. For section 149 of the *Local Government Act*, the assessed value is the unimproved capital value.
- 2. For section 148(1)(b) of the Act, the rate consists of the assessed value multiplied by 0.000302.
- 3. For section 148(2) of the Act, the minimum charge is \$371.99.

**Schedule 2**

- 1. For section 149 of the *Local Government Act*, the assessed value is the unimproved capital value.
- 2. For section 148(1)(b) of the Act, the rate consists of the assessed value multiplied by 0.003434.
- 3. For section 148(2) of the Act, the minimum charge is \$880.40.
- 4. Contiguous tenements or reasonably adjacent tenements held by the same person are to be rated as if they were a single tenement.
- 5. If the owner of the mining tenement is also the owner of another interest in land (the *other interest*) then:
  - (a) if the rate calculated in accordance with items 1 to 4 for the mining tenement is less than or equal to the rate payable for the other interest - no rate is payable for the mining tenement; or

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- (b) if the rate calculated in accordance with items 1 to 4 for the mining tenement (**amount A**) is greater than the rate payable for the other interest (**amount B**) – the rate payable for the mining tenement is the difference between amount A and amount B.

Northern Territory Government Gazette No. G17, 24 April 2018

**Northern Territory of Australia**  
***Petroleum Act***

Release of Information under Section 61(8)

I, Vicki Lorraine Jackson, the Delegate of the Minister for Primary Industries and Resources, in pursuance of section 61(8) of the *Petroleum Act* -

- (a) notify that I propose to make the information specified in the Schedule available or publicly known;
- (b) invite interested persons to give to me, within 45 days after the publication of this notice, a notice objecting to the whole or any part of the information being made available or publicly known; and
- (c) notify that if a person does not make an objection in accordance with this invitation, the person will be taken to have consented to the information being made available or publicly known.

**Note**

- 1. A notice objecting to information being made available or publicly known shall set out the person's reasons for making the objection.
- 2. A person may not object to information being made available or publicly known under this -
  - (a) a trade secret; or
  - (b) any other information the disclosure of which would, or could reasonably be expected to, adversely affect the person in respect of the lawful business, commercial or financial affairs of the person.

Dated: 18 April 2018

Made under the *Petroleum Act* of the Northern Territory of Australia

V. L. Jackson  
Delegate of the Minister for Primary Industries and Resources  
Pursuant to Instrument of Delegation Dated 11 October 2016

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**Schedule**

PR	Tenure	Onshore Interpretive data, Reports and Samples	Release Date	Legislation	Notes
PR2012-0041	EP115	Surprise 1 Re-Entry Well Completion Report (Interpretive)	20/12/2017	Section 61(8) <i>Petroleum Act</i>	Routine
PR2012-0016	EP115	Surprise 1 Re-Entry HST1 Well Completion Report (Interpretive)	13/01/2018	Section 61(8) <i>Petroleum Act</i>	Routine



Northern Territory Government Gazette No. G17, 24 April 2018

**Northern Territory of Australia**  
***Petroleum Act***

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- 2. A person may not object to information being made available or publicly known under this -
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  - (b) any other information the disclosure of which would, or could reasonably be expected to, adversely affect the person in respect of the lawful business, commercial or financial affairs of the person.

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Pursuant to Instrument of Delegation Dated 11 October 2016

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Northern Territory Government Gazette No. G17, 24 April 2018

**Schedule**

PR	Tenure	Onshore Interpretive data, Reports and Samples	Release Date	Legislation	Notes
PR2013-0002	EP103 EP104 EP127	Seismic Interpretation, Structural Mapping and Geological Review of 2011 Emma (Ross Infill) seismic survey	21/01/2018	Section 61(8) <i>Petroleum Act</i>	Routine

Northern Territory Government Gazette No. G17, 24 April 2018

## OTHER BUSINESS

<b>ITEM NUMBER</b>	6.3
<b>TITLE</b>	Draft Schedule of Fees and Charges 2018-2019
<b>REFERENCE</b>	246374
<b>AUTHOR</b>	Gary Pemberton, Finance Manager

### RECOMMENDATION

**That the Audit & Risk Committee endorse the recommendation to be made to Council as follows:**

#### That Council

- a) **Adopt the Draft Schedule of Fees and Charges 2018-2019 for public exhibition and comment in accordance with the *Local Government Act*.**

### SUMMARY:

The Draft Schedule of Fees and Charges 2018-2019 is required to be advertised for public inspection with comments invited for at least a period of 21 days. Council is then required to consider the submissions and make any revision to the Draft Schedule of Fees and Charges 2018-2019 as appropriate before finalising the 2018/19 Regional Plan and Budget.

### BACKGROUND

Council's draft budget for 2018-19 provides for revenues from fees and other charges totaling \$1.168 Million, which represents 5.02% of Council's operating revenues. This total comprises:

• Fuel Sales	\$18,000
• Landfill/Waste Management Fees	\$207,000
• Service Fees (Aged Care)	\$460,000
• Sales and Admission Charges	\$110,000
• Rental and Visitor Accommodation	\$373,000

A general increase of 2 percent is proposed in respect of fees and charges for 2018-2019.

As in 2017-18, recyclable waste disposal at Council's waste management sites is free. For 2018-19, it is proposed that household waste disposal for Barkly residents (with proof of residential address) will also be offered as a free service.

Commercial and non-resident disposal fees have remained constant, with trucks greater than 4.5 ton now being levied on a per ton capacity basis, rather than a flat fee. The increase in tyre disposal costs reflects the costs incurred in disposing of this waste which was incurred by Council in the 2017-18 year.

Plant hire rates have been reduced to be more reflective of the costs incurred by Council in the operation and management of Council's fleet.

Fees and charges have been formulated on the basis of a full-cost pricing model, where applicable, such that Council does not take any competitive advantage from the levels of funding support it may receive that is not generally available to the commercial operators in the Barkly region.

**ORGANISATIONAL RISK ASSESSMENT****BUDGET IMPLICATION**

Refer to Budget documents.

**ISSUE/OPTIONS/CONSEQUENCES**Options

The Council may direct the staff to make changes to the 2018/19 Schedule of Fees and Charges as required.

The Council must adopt the Regional Council Plan and budget, including the Declaration of Rates and Charges on or before 31 July 2017 in accordance with the *Local Government Act*. If the Council is not satisfied with the contents of the Regional Council Plan and budget, it can seek an extension to this time with the Minister for Local Government.

Relevant Legislation

Section 24 of the *Local Government Act* deals with the annual review of the Regional Council Plan. Revisions must be adopted between 1 April and 31 July each year and a copy forwarded to the Department of Local Government and Community Services.

Section 128 of the *Local Government Act* states that the Council must adopt a budget on or before 31 July of each financial year.

**CONSULTATION & TIMING**

The Draft Barkly Regional Council Regional Plan & Budget 2018-19, , including the Schedule of Fees and Charges will be made accessible on the Council's website and available at Council's offices on Friday, 1 June 2018 and will be open for public consultation for a period of 21 days. The availability of the document for public consultation will be advertised in the Tennant Creek Times Friday 1 June 2018.

**ATTACHMENTS:**

- 1 Fees and Charges - Draft.pdf



**FEES AND CHARGES**  
**2018-19**

## Release Notice

File Name: 2018-2019 Fees and Charges  
Reason for release: Draft for public comment prior to Council Adoption  
Contact information: For further information contact:  
Steven Moore  
Chief Executive Officer

Barkly Regional Council  
PO Box 821, Tennant Creek, NT 0860  
41 Peko Road, Tennant Creek, NT 0860

Telephone: (08) 8962 0000  
Fax: (08) 8962 1801



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#### **Freedom of Information Act**

#### **Administration**

#### **Public Places**

#### **Swimming Pool**

## General Conditions

### Indemnity

Organisations hiring Regional Council facilities are required to have public liability insurance cover.

Groups and individuals without their own public liability insurance must be aware that Barkly Regional Council will not be held liable for any accident occurring through the actions or negligence of group members or guests.

### Responsibility for Damage to Council Property

The cost of damage to Council property will be recovered from the party responsible. In the case of hire of Council property the hirer will be held responsible and in the case of a permit/licence holder the holder will be held responsible. The cost of repairs will be calculated as the:

Actual invoiced cost to Council of materials and services used  
Cost of Council labour, plant and stores used including overheads  
Sub Total  
Add 15% to Sub-Total = Total Cost that will be recovered.

All services are subject to availability. Please check with the local Council office to confirm availability.

## Fees and Charges Schedule 2018-2019

	Fees & Charges 2017-2018	Proposed Fees & Charges 2018-19
<b>Rates</b>		
Rates search	\$96.00	\$98.00
Failure to notify change of address – 20 penalty units @ \$153.00	\$3,060.00	\$3,060.00
<b>Animal Control</b>		
Annual Registration – Intact dog	\$262.00	\$267.00
Annual Registration – Desexed dog	\$42.00	\$43.00
Annual Registration – Intact dog Concession	\$210.00	\$214.00
Annual Registration – Desexed Concession	\$36.00	\$37.00
Pound fees – Charge per day	\$84.00	\$84.00
Dog and Cat traps (per day per trap)	\$10.00	Free
Deposit for traps	\$105.00	\$110.00
Replacement registration tag	\$21.00	\$21.00
<b>Animal Control Penalties – Tennant Creek as Per By-Laws Control of Dogs (2016)</b>		
Keeping a dog that is not registered	\$210.00	\$200.00
Dog, when at large, is not under effective control	\$210.00	\$200.00
Dog attacks a person	\$525.00	\$525.00
Dog attacks an animal	\$210.00	\$500.00
Dog menacing person	\$210.00	\$500.00
Dog menacing animal	\$210.00	\$500.00
Enticing a dog to act in manner that may render owner liable to prosecution	\$210.00	\$200.00
Dog chasing vehicles / Bicycles	\$210.00	\$200.00
Abandoning a dog within the municipality	\$210.00	\$210.00
Dogs causing nuisance		\$200.00
Abandoning dogs	\$210	\$500.00
Obstructing pound supervisor in the execution of his/her duties	\$210.00	\$200.00
Sterilisation marks and certificates		\$200.00
Providing false information		\$200.00
Keeping more than 2 dogs unless the premises are licenced	\$210.00	\$210.00
Diseased dogs		\$200.00
Sale of impounded dogs		FREE
Daily in pound fee		\$40 per day
<b>Library</b>		
Interlibrary loans – interstate only POA	POA	POA
Overdue videos, DVD, CD ( per day)	\$3.00	\$3.00
Overdue books and spoken word ( per day)	\$3.00	\$3.00
Replacement cost – Video, DVD, CD At cost	At Cost	At cost

	Fees & Charges 2017-2018	Proposed Fees & Charges 2018-19
<b>Library Continued</b>		
Replacement – Books	At Cost	At Cost
Replacement – Spoken Word Audio	At Cost	At Cost
Replacement– Interlibrary Loan Books	At Cost	At Cost
Replacement – Lost or Damaged items	At Cost	At Cost
Internet access – 1 hour ( Non-members only)	\$6.00	\$6.00
Internet access – 30 minutes ( Non-members only)	\$3.00	\$3.00
<b>Civic Hall Hire</b>		
Hire rate per hour ( min 3 hour)	\$60.00	\$60.00
Hire rate per day – ( Government & Commercial)	\$579.00	\$590.00
Hire rate per day – ( Concession is available to community associations and events on application)	\$287.00	\$292.00
Acoustic operation fee per hour ( min 3 hour)	\$35.00	\$36.00
Bond (refundable after cleaning inspection)	\$551.00	\$560.00
Cleaning fee per hour ( max \$450.00)	\$71.00	\$72.00
Key deposit ( Cash only)	\$100.00	\$100.00
Alarm Callout Fee	POA	\$100.00
<b>Cemetery</b>		
<b>GAZETTED CEMETERIES ( TENNANT CREEK &amp; ELLIOTT)</b>		
Single Plot	\$900.00	\$900.00
Single Plot – half size grave	\$600.00	\$600.00
Double Plot (first burial)	\$900.00	\$900.00
Double Plot ( second burial)	\$900.00	\$900.00
Niche Wall	\$750.00	\$750.00
Reserve Plot	\$900.00	\$900.00
Exhumations	\$2500.00	\$2500.00
Funerals Directors licence – annual	\$120.00	\$120.00
<b>NON-GAZETTED CEMETERIES ( ALL OTHER LOCATIONS)</b>		
Preparing gravesite ready for funeral and covering	POA	POA
<b>Waste Disposal – Recyclable</b>		
All Green Waste ( any size – no mixed loads)	FREE	FREE
All Cardboard (any size – no mixed loads)	FREE	FREE
All Metal (no mixed loads)	FREE	FREE
Clean fill free (No rubbish, rubble, stone, rocks etc.)	FREE	FREE
<b>Rubbish – Barkly Resident Household Only (proof of residential address required)</b>		
Sedan /Station wagon/Motorcycles	FREE	FREE
Small trailer up to 4'x 6"	FREE	FREE
UTES ( up to 1 tonne capacity)	\$20.00	FREE
Standard box trailer (7'x 5')	\$20.00	FREE
Standard box trailer (7'x 5') with gates	\$30.00	FREE
Large trailer ( greater than 7'x5')	\$30.00	FREE
Large trailer ( greater than 7'x5') with gates	\$60.00	FREE

	Fees & Charges 2017-2018	Proposed Fees & Charges 2018-19
<b>Commercial Operators and non-residents</b>		
Utes up to 1 tonne	\$20.00	\$20.00
Standard trailer 4x6		\$20.00
Standard trailer 7x5		\$20.00
Truck ( up to 4.5 tonne gross tare) light rigid	\$80.00	\$80.00
Truck ( between 4.5 tonne and 12 Tonne gross tare) heavy rigid – price per ton of capacity	\$400.00	\$30.00 per tonne capacity
Truck ( Greater than 12 Tonne Gross tare) Semi Trailers per trailer	\$1200.00	\$40.00 per tonne capacity
Car bodies (drained)	\$180.00	\$180.00
Car bodies(undrained)	\$280.00	\$280.00
Stove	\$5.00	\$5.00
White goods ( fridge, freezer – degreased and doors removed)	\$20.00	\$20.00
Air conditioner ( degassed only)	\$20.00	\$20.00
Effluent (dumped by contractors per litre)	\$0.10	\$0.15
E-waste per kg	\$10.00	\$10.00
Oil ( Hydrocarbon) disposal (per litre)	\$2.50	\$2.50
Oil (Cooking) (per litre)	\$2.50	\$2.50
<b>Tyre Disposal</b>		
Car / Motor Cycle tyres ( Each)	\$15.00	\$20.00
Small truck/4WD tyres (Each)	\$20.00	\$25.00
Large truck / semi trailer tyres ( Each)	\$40.00	\$45.00
Plant ( tractor, loader, grater etc.) tyres each	\$60.00	\$65.00
<b>Retrieval of Abandoned Vehicles</b>		
Removal of abandoned vehicle	\$285.00	\$285.00
Storage of abandoned vehicle per day	\$15.00	\$15.00
Administration / Advertisement	\$175.00	\$180.00
<b>Plant Hours [Rates for private hire include operator]</b>		
FE Loader – includes operator	\$288.00	\$280.00
Grader – rate per hour	\$288.00	\$280.00
Mobilisation of plant – rate per kilometre	\$3.15	\$3.20
Dozer – D4 or D5 – including operator	\$288.00	\$280.00
Backhoe – including operator	\$260.00	\$260.00
10 tonne tipper – including operator	\$260.00	\$260.00
Water truck	\$208.00	\$200.00
Low loader ( Prime Mover and trailer)	\$485.00	\$500.00
Compactor	\$260.00	\$260.00
Bus hire per day (8 hours)	\$983.00	\$800.00
Bus Hire – Min 4 hours	\$532.00	\$100.00
Chainsaw / Push mower / Brush Cutter	\$125.00	\$10.00
Tractor per hour	\$173.00	\$160.00
Tractor with attachment – including operator	\$208.00	\$180.00
Sweeper – including operator (Per Hour Charge)	\$260.00	\$280.00
Sewage pump out per hour – includes travel time return trip to the Depot	\$288.00	\$290.00
Skid Steer loader – including operator per hour	\$219.00	\$180.00
Fork lift ( per hour or part thereof)	\$115.00	\$80.00



	Fees & charges 2017-2018	Proposed Fees & charges 2018-19
<b>Plant Hours/Cont. [Rates for private hire include operator ]</b>		
Telehandler		\$120.00
Fork lift – Telehandler	\$180.00	\$160.00
Labour Hire per hour	\$102.00	\$105.00
Supplier water from stand pipe ( Per KL + \$40.00 opening and closing fee for each use)	\$2.30	\$2.40
<b>Information Act Fees and Charges</b>		
Application Fee non-personal information	\$30.00	\$30.00
Access information ( per hour)	\$25.00	\$25.00
Deposit for access to information	\$25.00	\$25.00
<b>Administration</b>		
Binding A4 document	\$17.00	\$20.00
Laminating A4	\$2.00	\$2.00
Laminating A3	\$4.00	\$5.00
By Laws (free on website)	\$29.00	\$30.00
Copy of Minutes (free on website)	\$6.00	\$6.00
<b>Copying Services</b>		
Laminating Business Card Size	\$3.00	\$3.00
A4 B/W	\$0.20	\$0.20
A4 Colour	\$0.50	\$0.50
<b>Faxing Services</b>		
Fax A4 - First Page	\$4.00	\$4.00
Per page thereafter	\$1.00	\$1.00
Fax A4 – Overseas - First Page	\$12.00	\$12.00
Per page thereafter	\$2.00	\$2.00
Free Call - All pages	\$2.00	\$2.00
Receive faxes per page	\$5.00	\$5.00
<b>Public places fee per month</b>		
Billboards on adjoining lands	\$55.00	\$60.00
Advertising on buildings	\$55.00	\$60.00
Signboard in or on a public place	\$66.00	\$70.00
Removal of flammable undergrowth POA		POA
Removal of Rubbish		POA
<b>Swimming Pool</b>		
Adult	\$5.50	\$5.50
Child	\$2.75	\$2.50
Child under the age of 5 (with a paying adult/supervisor)	FREE	FREE
Pensioner	\$3.00	\$3.00
Spectator	FREE	FREE
Carer of a person with disability	FREE	FREE
Early Morning Lap Swimming	\$5.00	\$3.00
Adult 10 Swim Concession cards	\$50.00	\$50.00
Child 10 Swim Concession cards	\$25.00	\$22.00
Pensioner 10 Swim Concession cards	\$27.00	\$27.00
Adult Season Pass ( pro rata available)	\$300.00	\$310.00

	Fees & Charges 2017-2018	Proposed Fees & Charges 2018-19
<b>Swimming Pool Cont.</b>		
Child Season Pass (pro rata available)	\$150.00	\$155.00
Pensioner Season Pass ( pro rata available)	\$165.00	\$170.00
Family Season Pass ( 2 adults, 2 children) (pro rata available)	\$600.00	\$615.00
Family Pass Extra Child	\$46.00	\$48.00
Pool Hire Non-Commercial including 2 x Lifeguards p/h (out of hours)	\$250.00	\$260.00
Pool Hire Non-Commercial including 2 x Lifeguards p/h (facility closed)	\$300.00	\$310.00
Pool Hire Commercial including 2 x Lifeguards p/h (out of hours)	\$350.00	\$360.00
Pool Hire Commercial including 2 Lifeguards p/h ( facility closed)	\$450.00	\$460.00
School Swimming Carnival including 2 x Lifeguards p/h (facility closed)	Admission + \$100.00	POA
School Swimming Carnival Extra Lifeguard p/h	\$46.00	\$55.00
Lane Hire per month	\$75.00	\$80.00
Parties/functions (during pool hours )		\$5 per adult
<b>Purkiss Reserve, Peko Park and Lake Mary Ann</b>		
Main Oval and Change Rooms (Community-Non-Profit)	\$200.00	POA – User Agreement
Main Oval and Change Rooms - Corporate	\$400	\$400
Main Oval and Change Rooms (Seasonal Annual)	POA – User agreement	POA – User agreement
Kiosk - Corporate	\$100.00	\$100.00
Kiosk - Seasonal-Annual		POA – User Agreement
Baseball Oval - Corporate	\$50.00	\$50.00
Baseball Oval – Seasonal (annual)		POA – User Agreement
Basketball Court	\$30.00	\$30.00
Basketball Court – Seasonal (Annual)		POA – User Agreement
Tennis Courts	\$30.00	\$30.00
Tennis Courts – Seasonal (Annual)		POA – User Agreement
Youth Links Building	POA – User Agreement	POA – User Agreement
General Area	\$50.00	\$50.00
Peko Park	\$200.00	\$100.00
Peko Park Power	\$20.00 \$100 Key Deposit	\$20.00 \$100 Key Deposit
Lake Mary Ann	\$400.00	\$200.00
Lake Mary Ann Power	\$20.00 \$100 Key Deposit	\$20.00 \$100 Key Deposit
Facility Bond (as per Terms and Conditions of Hire)	\$300.00	\$300.00



## OTHER BUSINESS

<b>ITEM NUMBER</b>	6.4
<b>TITLE</b>	Draft 2018-2019 Barkly Regional Council Budget
<b>REFERENCE</b>	246375
<b>AUTHOR</b>	Gary Pemberton, Finance Manager

### RECOMMENDATION

**That the Audit & Risk Committee endorse the recommendation to be made to Council as follows:**

**That Council**

- (a) Adopt the Draft 2018-2019 Barkly Regional Council Budget for inclusion in the Draft 2018-19 Regional Council Plan for public exhibition and comment in accordance with the *Local Government Act*.**

### SUMMARY:

The Draft 2018/19 Regional Council Plan incorporating the Draft 2018-2019 Barkly Regional Council Budget is required to be advertised for public inspection with comments invited for at least a period of 21 days. Council is then required to consider the submissions and make any revision to the Regional Council Plan as appropriate before finalising the plan.

Section 127 of the *Local Government Act* states that:

### Annual budgets

- (1) A council must prepare a budget for each financial year.
- (2) The budget for a particular financial year must:
  - (a) outline:
    - (i) the council's objectives for the relevant financial year; and
    - (ii) the measures the council proposes to take, during the financial year, towards achieving those objectives; and
    - (iii) the indicators the council intends to use as a means of assessing its efficiency in achieving its objectives; and
  - (b) contain estimates of revenue and expenditure for the financial year (differentiating between operating and capital expenditure); and
  - (c) state the amount to be allocated to the development and maintenance of each class of infrastructure for the financial year; and
  - (d) state the amount the council proposes to raise by way of rates, and set out the rates structure, for the financial year; and
  - (e) contain an assessment of the social and economic effects of its rating policies; and
  - (f) state the allowances for members of the council for the financial year and the amount budgeted to cover payment of those allowances; and
  - (g) contain any other information required by any guidelines that the Minister may make.
- (3) Subject to the regulations, a council must not budget for a deficit.

## BACKGROUND

### 1. Executive Summary

The budget has been developed, with a 1.1% general rates increase and a 1.1% increase in the fixed garbage charge.

Council is projecting an operating deficit of \$1.593 million and total comprehensive income of \$2.058 million after budgeting for \$3.651 million in direct grant funding for capital additions. Council operations are projected to be cash-flow positive with a \$1.748 million contribution to cash reserves. With a net cash contribution of \$3.373 million to investment in capital programs, Council's overall cash reserves are budgeted to reduce by \$1.625 million during the budget year.

It is proposed that \$7.024 million be expended to renew, upgrade or replace aging plant, Information Technology equipment and infrastructure and buildings. Grant funding totalling \$3.651 million is to be sourced for two major projects during the year. Should Council be unsuccessful in obtaining the requisite funding these projects will be unable to proceed. Council has been operating in an environment with a deteriorating asset base for many years, impacting on the ability to provide key services.

### 2. Budget Assumptions and Methodologies

At the Ordinary Council meeting held on 23 February 2018 the Council endorsed the Budget Policy CP000002, which established the operational framework and process for preparation of the 2018/19 Regional Council Plan.

The 2018-19 budget was developed using the following steps:

#### **2.1. Establishment of Council service objectives and acceptable service levels in accordance with Councils Regional Planning framework**

#### **2.2. Finalisation of organisation structure and calculation of total salaries and wages expenditure**

Council's organisation structure was reviewed and confirmed with the Executive, Area Managers and other Budget Holders based on required service levels for the 2018-19 financial year.

Both long service leave and annual leave accruals have been included to ensure full costing of services.

Salaries and wages are budgeted at full employment at 46 weeks work and the accrual of 6 weeks annual leave. This does require vacancies for leave to be covered using current staffing levels.

An initial 5 percent salary and wage increase at 1 July 2018, and a further rise of 1.1 percent at 1 November 2018 is included in the budget, consistent with the 2019 draft Enterprise Bargaining Agreement ("EBA"). The EBA is currently subject to negotiation and endorsement.

**2.3. Determination of grant funds**

With a large number of funding arrangements due for renegotiation, the majority of ongoing funding has been budgeted at current levels with a 1.1 percent increase for CPI, unless information has been received to the contrary.

**2.4. Calculation of service costs and allocation of costs through established cost drivers**

Compared to previous years indirect costs (not overheads or administration) will be calculated and allocated to their relevant programs utilising a more robust system of direct allocation and internal charging to establish a baseline for the true cost of Council service provision. The table following details information as to how the costs have been allocated.

Internal Cost Item	Calculation of Cost	Cost Driver for allocation	Weakness
Staff Housing	Utilities, maintenance, rent, depreciation, offsetting staff contributions	Direct allocation of costs to staff actually in staff housing.	Depreciation estimate only.  Allocated across all salaries and wages irrelevant of whether staff are actually in staff housing.
Technology	Phone, internet, IT salaries and wages, councilbiz etc, depreciation. Total cost of IT department.	Direct allocation of costs.	Assumptions on who has/should have PC/laptop. Many positions may have a phone only and are allocated no cost.
Motor vehicle	Running costs including fuel, depreciation, mechanics workshop	Direct allocation of costs on an identified vehicle basis.  Internal allocation to cost centres on a cost recovery basis.	Communication of change of use of vehicles.  Administratively intensive process.
Plant	Running costs including fuel, depreciation, mechanics workshop	Direct allocation of costs on an identified vehicle basis.  Internal allocation to cost centres on a cost recovery basis.	Communication of plant utilisation.  Administratively intensive process.
Building	Utilities, maintenance, rent, depreciation, waste levy	Direct allocation of costs on an identified building basis.	Administratively intensive process.

Internal Cost Item	Calculation of Cost	Cost Driver for allocation	Weakness
		Internal allocation to cost centres on a cost recovery basis.	
Training	Total cost of learning and development department	Salaries and wages	

Internal Cost Item	Calculation of Cost	Cost Driver for allocation	Weakness
Grant Admin Fee	Set percentage as per grant agreement, or 15% when not stipulated.	Grant income	Inconsistent across grant agreements.

## 2.5. Calculation of remaining costs.

Overhead areas costs were calculated by providing costs for committed contracts and then determining remaining minor expenditure items based on the current 2017/18 spend together with implementation of cost savings initiatives across Council operations.

Grant funded program costs were based on remaining grant funds as well as minimum operating and service provision levels.

## 2.6. Establishment of a Capital Projects Budget and sources of funding for the Capital Budget

## 2.7. Determination of a Baseline rates and charges levy.

## 2.8. Drafting of the Budget so as to comply with the Local Government Act

# 3. Analysis of Budgeted Financial Statements

This analysis provides information from a whole of council perspective.

## 3.1. Budgeted Statement of Comprehensive Income

### 3.1.1. Rates

Actual	Original Budget	Forecast	Budget
2017	2018	2018	2019
\$'000	\$'000	\$'000	\$'000
3,416	3,522	3,518	3,558

The budget has been calculated based upon a general rate increase of 1.1%, consistent with the Annualised CPI for the City of Darwin to 31 March 2018. Under the pending enterprise bargaining agreement a payroll increase of 1.1% is forecast for 2019. With salaries and wages comprising approximately 60% of total operating expenditure, this is the minimum rate increase that Council can apply. With such a low rate base analysis suggests that this increase does not place a significant financial burden on ratepayers.

The budget has also applied a 1.1% increase on its fixed garbage charge. Council is currently under pressure to improve its landfill sites, however does not have the ability to pay for such improvements without significant funding inputs from higher levels of government.

**3.1.2. User Charges**

Actual	Original Budget	Forecast	Budget
2017	2018	2018	2019
\$'000	\$'000	\$'000	\$'000
1,317	2,481	1,062	1,168

The increase in user charges results from budgeting for a 100% recovery of services fees from community care participants for the 2018-19 financial year. The original budget incorporated income from NDIS services into income from User Charges. As this revenue flows from a contractual obligation to NDIA and participants it has been reclassified as Contract Services/Reimbursement income for the purposes of the 2018 forecast and the 2019 budget.

**3.1.3. Grants, Subsidies and Contributions**

Actual	Original Budget	Forecast	Budget
2017	2018	2018	2019
\$'000	\$'000	\$'000	\$'000
17,974	16,889	16,039	16,492

The following grants have been included in determining the 2018-19 budget.

Grant Item	Amount \$
Australia Day Council	3,000
Local Authority Allocations	460,880
Indigenous Environ Health	100,000
Remote Animal Management	200,000
General Purpose Funding	1,827,867
NT Operating Grant	4,067,245
Local Roads Funding	389,574
Roads to Recovery	533,650
Night Patrol	2,418,991
Indigenous Sport & Rec	719,628
Active Remote Communities	204,000
Public Library Funding	186,022
Youth Centre	350,000
NTJP Aged Care	752,992
Home Care Package	763,305
School Holiday	45,455
Cwmlth Home Support Program	524,525
Safehouse	373,305
OSHC	510,908
CAYLUS	120,000
Indigenous Jobs Dvpt	968,000
MES and HMP	972,170

**3.1.4. Contract Services/Reimbursements**

Actual	Original Budget	Forecast	Budget
2017	2018	2018	2019
\$'000	\$'000	\$'000	\$'000
1,440	123	1,550	1,835

As discussed previously, the original 2018 budget did not incorporate income from NDIS services into income from User Charges. Budget expectation is for a 50% increase in NDIS income in the next financial year as Council is becomes more established in this sector and is geared to provide more core services under participants Individual Care Contracts. Council provides additional contract services regionally in relation to Australia Post, Centrelink, Essential Services, and Airstrips Maintenance contracts. Council was not reappointed to the Patterson Street road cleaning contract reducing contract income by around \$300,000 for the budget year.

**3.1.5. Employee Costs**

Actual	Original Budget	Forecast	Budget
2017	2018	2018	2019
\$'000	\$'000	\$'000	\$'000
13,289	14,030	13,098	14,894

FTE	FTE	FTE	FTE
	191.12	172.01	190.3

A 5% salary and wage increase has been included consistent with Council's draft Enterprise Bargaining Agreement plus a 1.1% CPI increase. In dollar terms this represents a \$842 thousand increase in Council's wages expenditure over the 2018 forecast. Budget projections assume that 100% of approved positions are filled. With an average vacancy rate of around 10% during 2018, cost savings totalling \$870 thousand (\$1.403 million saving less additional overtime costs of \$533 thousand to supplement unfilled positions). This represents 95.3% of the variance between forecast wages for 2018 and wages expenses as budgeted for the 2018-19 year.

Salaries and wages are only included at 46 weeks and accrue 6 weeks annual leave. This does require leave to be covered using current staffing levels. In non grant funded activities this creates a true saving however within grant funded activities this usually leads to unexpended grants only, which eventually need to be expended or paid back.



**3.1.6. Materials, Contracts and Other Expenses**

Actual	Original Budget	Forecast	Budget
2017	2018	2018	2019
\$'000	\$'000	\$'000	\$'000
8,736	7,436	7,604	6,918

Materials, contracts and other expenses were determined by

- estimating costs on current committed contracts,
- 2018/19 forecasted spend of major expense items including fuel and utilities
- estimating spending on grant funded operations based upon historical data and contractual commitments in regard to required service levels.

**3.1.7. Depreciation**

Actual	Original Budget	Forecast	Budget
2017	2018	2018	2019
\$'000	\$'000	\$'000	\$'000
3,003	2,950	2,707	3,037

**3.1.8. Operating Surplus/(Deficit)**

Actual	Original Budget	Forecast	Budget
2017	2018	2018	2019
\$'000	\$'000	\$'000	\$'000
(178)	(1,321)	(1,013)	(1,593)

The budget is anticipating an operating deficit of \$1.593 million, a \$272 thousand worse position over the previous budget year. Council has been unable to recoup the full cost of necessary wages and salaries increases to ratepayers. Moving forward with the cessation of legacy contracts, eg.. Civica and as Council moves towards a position of maintaining capital assets at an adequate level, a level of sustainable operational cost neutrality can be achieved, whereby 100% of depreciation can be funded and a balanced budget presented.

**3.2. Budgeted Cash Flow Statement****3.2.1. Cash Balance and Movement**

The budget anticipates a decrease in Council's cash position of \$1.625 million. This is as a result of the allocation of funding to additional asset renewals and replacement, as council continues to struggle with old plant, vehicles, IT and buildings.

**3.2.2. Expenditure on renewal/replacement of assets.**

The following allowances have been included within the budget for capital replacement

Capital Item	Amount	Grant Funded
Council Contribution to Local Authority Projects	\$86,000	No
IT Replacement	\$100,000	No
Motor vehicle Replacement	\$432,000	No
Plant Replacement	\$201,500	No
Council Buildings	\$847,000	No
Footpaths	\$100,000	No
Major Infrastructure	\$4,564,000	Yes
Emergent Capital	\$233,500	No

#### 4. Analysis of Budget by Program

##### 4.1. Core Council Business

Area	Expenditure (after adjustment for internal charges)	Percentage of Total Expenditure
Corporate Overheads	\$2,252,920	16%
Community Services	\$1,570,935	11%
Area Management and Operations	\$2,261,462	17%
Municipal Services	\$4,655,070	34%
Depreciation	\$3,037,000	22%
<b>TOTAL</b>	<b>\$13,777,387</b>	<b>100%</b>

Area	Core Funding	Percentage of Total Core Funding
Financial Assistance Grants	\$6,026,092	54%
General Rates and Kerbside Collection	\$3,627,701	33%
Roads Funding	\$923,000	8%
Animal Management Funding	\$300,000	3%
Library Services	\$188,000	2%
<b>TOTAL</b>	<b>\$11,064,793</b>	<b>100%</b>

##### 4.1.1. Council and Local Authorities

Expenditure (after adjustment for internal charges)	Percentage of Total Expenditure
\$746,558	3.2%

Council has budgeted to maintain its commitment to community engagement and participation at a Council and Local Authority level. Full participation at monthly Council and Local Authority meetings at the maximum rates allowable under the applicable legislation are provided for.

##### 4.2. Grant Funded Activities - Community Services

Grant funded operations have been budgeted for on the basis of the provision of the maximum level of service within the constraints of funding levels available, ensuring

that non-core activities are fully revenue neutral and do not represent a financial burden to Council's Core functions.

#### 4.2.1. Community Care

Income	Expenses	Internal Charges	Total Expenses & Internal Charges	Surplus/(Deficit)
\$3,774,983	\$3,013,654	\$761,329	\$3,774,983	-

Council will levy an administrative overheads charge of 20 percent on non-wage based grant funding to the Community Care Program in 2018-2019 on advice from Aged Care Consultants engaged during the 2017-2018 year. This represents a revenue contribution of around \$600 thousand to Council general operating revenues for the year. Community Care is an area in which Council can create significant levels of untied general funds from a grant-funded environment

Provision has been made to employ an Accountant/Senior Finance Officer within this program to facilitate more efficient and effective administrative processes in a legislatively complex area of Council's operations.

#### 4.2.2. Safe House

Income	Expenses	Internal Charges	Total Expenses & Internal Charges	Surplus/(Deficit)
\$373,305	\$308,768	\$64,537	\$373,305	-

#### 4.2.3. Youth Services

Income	Expenses	Internal Charges	Total Expenses & Internal Charges	Surplus/(Deficit)
\$1,949,991	\$1,782,429	\$167,562	\$1,949,995	-

#### 4.2.4. Night Patrol

Income	Expenses	Internal Charges	Total Expenses & Internal Charges	Surplus/(Deficit)
\$2,418,991	\$2,216,839	\$202,152	\$2,418,991	-

### 4.3 Additional Information

An analysis of expenditure by Local Authority Area will be provided as an additional supplementary paper to this report.

**ORGANISATIONAL RISK ASSESSMENT**

&lt;&lt;Enter Text&gt;&gt;

**BUDGET IMPLICATION**

This is the analysis of the Draft 2018-2019 Barkly Regional Council Budget.

**ISSUE/OPTIONS/CONSEQUENCES**Options

The Council may direct the staff to make changes to the Regional Council Plan as required. The Council must adopt the Regional Council Plan and budget on or before 31 July 2017 in accordance with the *Local Government Act*. If the Council is not satisfied with the contents of the Regional Council Plan and budget, it can seek an extension to this time with the Minister for Local Government.

Relevant Legislation

Section 24 of the *Local Government Act* deals with the annual review of the Regional Council Plan. Revisions must be adopted between 1 April and 31 July each year and a copy forwarded to the Department of Local Government and Community Services.

Section 128 of the *Local Government Act* states that the Council must adopt a budget on or before 31 July of each financial year.

**CONSULTATION & TIMING**

The Draft Barkly Regional Council Regional Plan & Budget 2018-19 will be made accessible on the Council's website and available at Council's offices on Friday, 1 June 2018 and will be open for public consultation for a period of 21 days. The availability of the document for public consultation will be advertised in the Tennant Creek Times Friday 1 June 2018.

**ATTACHMENTS:**

