

BARKLY REGIONAL COUNCIL



# 2020-2021 ANNUAL REPORT

# Acknowledgment of Country

**We acknowledge the Traditional Owners of Warumungu, Mudberra, Jingili, Wakaya, Wambaya, Waanyi, Walpiri, Warlmanpa, Alyawarr, Anmatyerre and Kaytetye Country on which Barkly Regional Council live and work, and recognise their continuing connection to land, waters and culture. We pay our respects to the ancestors and elders of these lands, past, present and emerging.**

**May we continue to work together to deliver sustainable outcomes through a process based on mutual respect and understanding.**

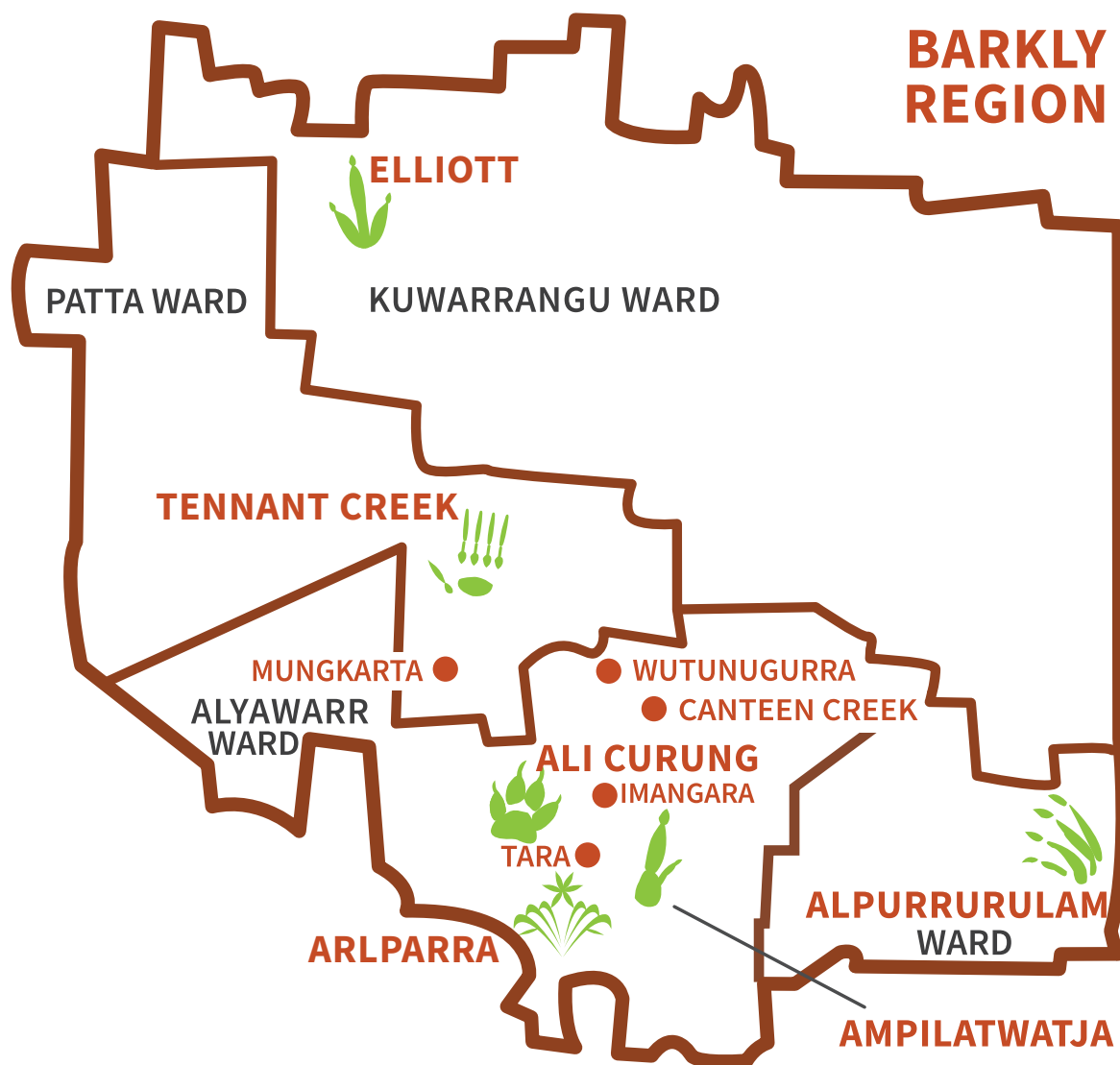


WARNING: Aboriginal and Torres Strait Islander Peoples are warned that the following Report may contain images and names of deceased persons.



Front & Back Cover Photos: Alpururulam  
— Benjamin Olschewsky





EMU



LIZARD



SANDOVER LILY



DINGO



BAT



KANGAROO



HUMANITY

The Barkly Regional Council's logo was created by Barbara Whippy, who incorporated designs from the previous, smaller community Councils.



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# Message from the Mayor



I am very pleased to present the Annual Report for the 2020–2021 financial year. With many significant achievements and a number of new projects commencing, it has been a busy and constructive year for Barkly Regional Council.

Although this Council's term is coming to an end, so much has been accomplished in our four years; from acquiring Australia's first ever Regional Deal and working alongside all levels of government to build a better Barkly, and battling a worldwide pandemic.

This past year we have installed a fantastic new playground at Tingkarli / Lake Mary Ann Dam for visitors and residents to enjoy, upgraded several roads in Tennant Creek, constructed the BMX Pump Track at Wutunugurra and a skate park at Alpururulam, installed BBQs, lighting and seating at the Elliott Waterpark and many other projects.

In addition to the projects that have been completed this year, there are a number of projects that are underway, with construction commencing this year and the date of completion to be in the coming financial year. These projects include: an ablution block in Ampilatwatja, Tennant Creek and Ali Curung Youth Centres, Elliott football change rooms, cemetery chapel in Tennant Creek, and the Ampilatwatja Sport and Rec upgrade.

A significant accomplishment of Council this year was the signing of the Indigenous Land Use Agreement with Patta Aboriginal Corporation and Central Land Council for the Tennant Creek Waste Management Facility. This has been a long process over the past few years, and although we still have some work to do with the facility, it is a big step in the right direction for Council.

Council continues to support local business as a priority and closely monitors expenditure to ensure local businesses benefit from Council's expenditure. We are also very committed to local employment and training with over 250 people employed at Council.

Out of the success of the Environmental Sustainability Sub-committee, Council chose to move ongoing agenda items into all Local Authorities, as standing agenda items.

As always, Barkly Regional Council is focussed on delivering local jobs for local people and ensuring there are local opportunities for local businesses which will contribute to making the Barkly the best place in the Territory to live, work, visit and invest in.

Lastly, I would just like to thank my fellow Councillors, the CEO Steve Moore and the staff at Barkly Regional Council for their passion, dedication and service to the people of the Barkly and I look forward to seeing what the newly elected members of Council achieve in the coming term.

**Jeffrey McLaughlin**  
Mayor

# Chief Executive Officer's Report



The Barkly Regional Council Annual Report details our operations over the past financial year. This document is intended to provide a picture of Council's activities and achievements over 2020–2021.

Barkly Regional Council delivers municipal and essential services across 323,514 km<sup>2</sup> and covers some of the most remote parts in Australia. Our Region includes the towns of Tennant Creek and Elliott along with the remote communities of Ali Curung, Alpururulam, Ampilatwatja and Wutunugurra, and the Arlparra. Imangara and a number of homelands are also an important part of the Barkly.

Our financial performance for the year has continued to be good with us achieving budget for the year and showing a loss of \$88,000 for our comprehensive income for the year. This number is effected

by grant income, so while it is a positive result it still has Council failing to cover the total cost of Depreciation by \$88,000 for the year. This result is almost a \$1.5m improvement over the previous year.

This year has seen work continuing on the Barkly Regional Deal's 28 initiatives. The largest project that Council leads is the \$7.6m Building Better Regions Fund grant to build two new youth centres in Tennant Creek and Ali Curung, a bike path in Tennant Creek and a skate park in Alpururulam. Construction of both Youth Centres has commenced, the bike path is still in design stage due to land access issues, and the skatepark completed (see page 65).

The year saw many of our planned construction projects commence. The Lake Mary Ann upgrade kicked off with the new playground,

completed during the year, and work at the site continues, with installation of new picnic

shelters due to be completed soon.

Other projects that have commenced construction are:

- Arlparra Sports and Recreation facility minor upgrade;
- Ampilatwatja Sports and recreation facility major upgrade; and
- Tennant Creek cemetery minor upgrade.

The new Wutunugurra BMX track was completed late in the year, the Elliott football oval change rooms are complete and will be a valuable new asset for Elliott. Also delivered in communities were the Wutunugurra Art Centre upgrade, Alpururulam new basketball court, and Ampilatwatja new public toilet block and laundry.

The Stage One road resealing was completed in Tennant Creek during the year with Stage Two to be carried out in the new financial year.

The COVID-19 pandemic continued to affect Council operations throughout the year — at the end of the year we are in what is now referred to as the 'COVID normal' where all states and territories have moved in and out of lockdowns to control the virus. While we have been spared the worst of the virus with no prolonged outbreaks in the Territory, it still impacted the way we conducted business throughout the year.



Staff recruitment and retention continues to be a priority — while the number of key staff leaving Council has reduced, we need to continue to work to make Council an employer of choice. We will be losing some key staff at the end of the financial year with our Director of Operations and our Finance Manager both resigning at the end of the year.

With this Council term coming to an end, I would like to thank our elected members for their guidance and support throughout the year. This Council has been in office for four years and is working hard to improve public facilities for residents and visitors to the Barkly Region.

Finally, I would like to thank our staff who continue to work hard to deliver core Council services and other contracted services across the Barkly. Without their support, dedication and hard work across a large and challenging geographic area we would not be able to meet our obligations to our residents, stakeholders and visitors.

**Steve Moore**

**Chief Executive Officer**



# Council Profile

## Who We Are

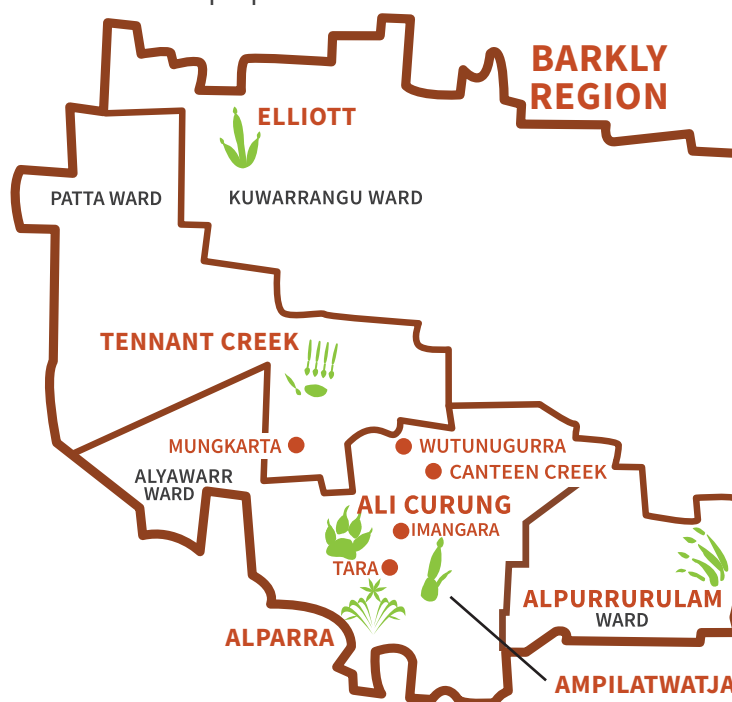
Barkly Regional Council provides infrastructure, services and programs to individuals, families, children's groups, schools, businesses and agencies across the Barkly. This Region has a resident population of 8,563 (Australian Bureau of Statistics 2016).

## Where We Are

Situated between Alice Springs and Katherine with the town of Tennant Creek at its heart, the Barkly Region covers 323,514 km<sup>2</sup>. The Region consists largely of open grass plains and some of the world's largest cattle stations. Its boundaries extend north of Tennant Creek to Newcastle Waters, as far south as Barrow Creek, eastwards to the community of Alpururulam near the Queensland border, and westwards into the Tanami Desert.

## Who We Serve

Barkly Regional Council serves the townships of Tennant Creek and Elliott as well as the communities of Ali Curung, Ampilatwatja, Arlparra, Alpururulam, Elliott and Wutunugurra (Epenarra). In addition to these communities, there are approximately eight minor communities, the largest of which include Canteen Creek, Imangara, Tara and Mungkarta, 70 family outstations, 49 pastoral stations, mining operations and commercial properties.



## Our Aboriginal Culture

Aboriginal people and their culture are an important part of the Barkly Region. At Barkly Regional Council, we recognise and respect Traditional Owners of communities and the fact that Aboriginal culture is the oldest continuing culture in the world. Over 60 per cent of the people who live in the Barkly identify themselves as Aboriginal across 16 language groups. English is frequently a third or even fourth language. Aboriginal people have had their own forms of governance for tens of thousands of years and it is in this

cross-cultural atmosphere and spirit of trust that Council works with Traditional Owners and community residents. Having strong and effective Aboriginal representatives on the Council also provides an opportunity to discuss and develop effective two-way communication and engagement as well as develop strong governance principles and practices. Council is also one of the largest employers of Aboriginal employees in the Region.

# Governance

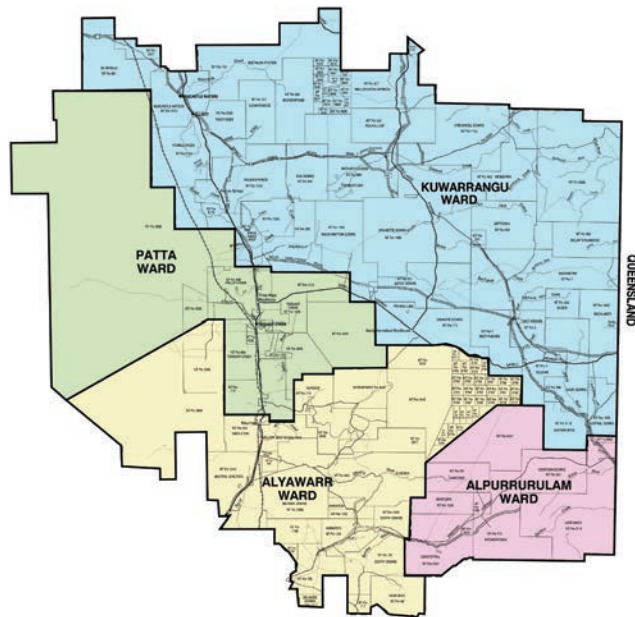
## Administration and Regulatory Framework

The Council is bound by the Local Government Act and Regulations as well as other Northern Territory and Federal legislation. As such, compliance with a range of statutory obligations is essential. The normal daily operations of the Council and internal systems and procedures must be adequate to efficiently record and manage these compliance matters.

## History

In October 2006, the Northern Territory Government (NTG) announced the reform of local government areas. The intention of the reform was to improve and expand the delivery of services to towns and communities across the Northern Territory by establishing 11 new super shires. On 1 July 2008, the Barkly Shire Council was formed; and became the second largest Local Government area in Australia at 323,514km<sup>2</sup> after East Pilbara shire in Western Australia at 380,000km<sup>2</sup>.

Following a review of Local Government, the NTG announced that amongst other changes the name “Shire Council” would be changed to “Regional Council” in the eight large Northern Territory Shires. Council agreed to introduce this change on the 1st January 2014, marking the start of a new era for the Barkly Regional Council. The NTG also flagged increasing the responsibility of Local Authorities, formerly known as Local Boards, in representing local communities and towns. These changes were embraced and reflect a growing sophistication and acknowledgment of the developing regional responsibility of the Barkly Regional Council.



## Electoral Review

Barkly Regional Council is required to complete an electoral review during the council term and 12 months before the next general election, in accordance with section 23(2) of the Local Government Act 2008 (Act). The mandatory review is to assess whether the present constitutional arrangements provide the best electoral representation for the local government area of the Council.

With new legislation commencing in July 2021, councils were given the option to consider providing a short report that briefly addresses the matters outline in regulations 63(2) and (3) of the Local Government (Electoral) Regulations 2008.

The short report was completed on the 8th of July 2020. All matters relevant to the region's electoral representation arrangements under the *Local Government Act 2008* were duly considered. No significant changes were noted since the last Electoral Review completed in 2015. The current arrangements still provide effective representation of the council area. No changes to the constitutional arrangements for council representation were proposed.



# Elected members

The **Barkly Regional Council** is governed by an elected Mayor and a Deputy Mayor, who are nominated every 12 months, and 11 Councillors. These elected members represent four (4) wards:

**Alyawarr Ward** 4 elected members

**Patta Ward** 5 elected members, plus Mayor, currently from the Patta Ward

**Alpururulam** 1 elected member

**Kuwarrangu** 2 elected members

The Local Government Act, Part 4.3, Section 42(3), allows for Regional or Shire Councils to have at the election of Council, the title of Mayor or President. On 14 September 2017, the Council resolved to change the principle member's title from President to Mayor.

Council holds Ordinary Council Meetings every month at Council Chambers in Tennant Creek with Special Council Meetings called as required. All council meetings are open to the public, unless confidential business is being considered. We encourage attendance by residents of our townships, our communities and other members of the public. **Agendas and minutes are available on the Barkly Regional Council website for free:**

<https://www.barkly.nt.gov.au/council-documents/ordinary-council-meetings>

## Council Committees

Council holds regular committee meetings with staff and elected members present. The following Councillors have been appointed to the following committees:

- **Audit and Risk Committee:** Mayor Jeffrey McLaughlin, Cr Kris Civitarese, Cr Sid Vashist and Cr Ronald Plummer
- **Purkiss Reserve Consultative Committee:** Cr Kris Civitarese and Cr Ronald Plummer
- **Cultural Competency Advisory Committee:** Mayor Jeffrey McLaughlin, Cr Noel Hayes, Cr Ronald Plummer, Cr Jack Clubb, Cr Ricky Holmes, Cr Lucy Jackson and Cr Jennifer Mahoney

- **HR Sub-Committee:** Mayor Jeffrey McLaughlin, Cr Sid Vashist, Cr Kris Civitarese, and Cr Ray Aylett
- **Procurement Sub-Committee:** Cr Kris Civitarese, Cr Sid Vashist and Cr Ronald Plummer
- **Environmental Sub-Committee:** Mayor Jeffrey McLaughlin

## Council Working Groups

- **Animal Management Working Group:** Cr Ray Aylett and Cr Ronald Plummer
- **Friends of the Cemetery:** Deputy Mayor Hal Ruger, Cr Sid Vashist and Cr Ronald Plummer

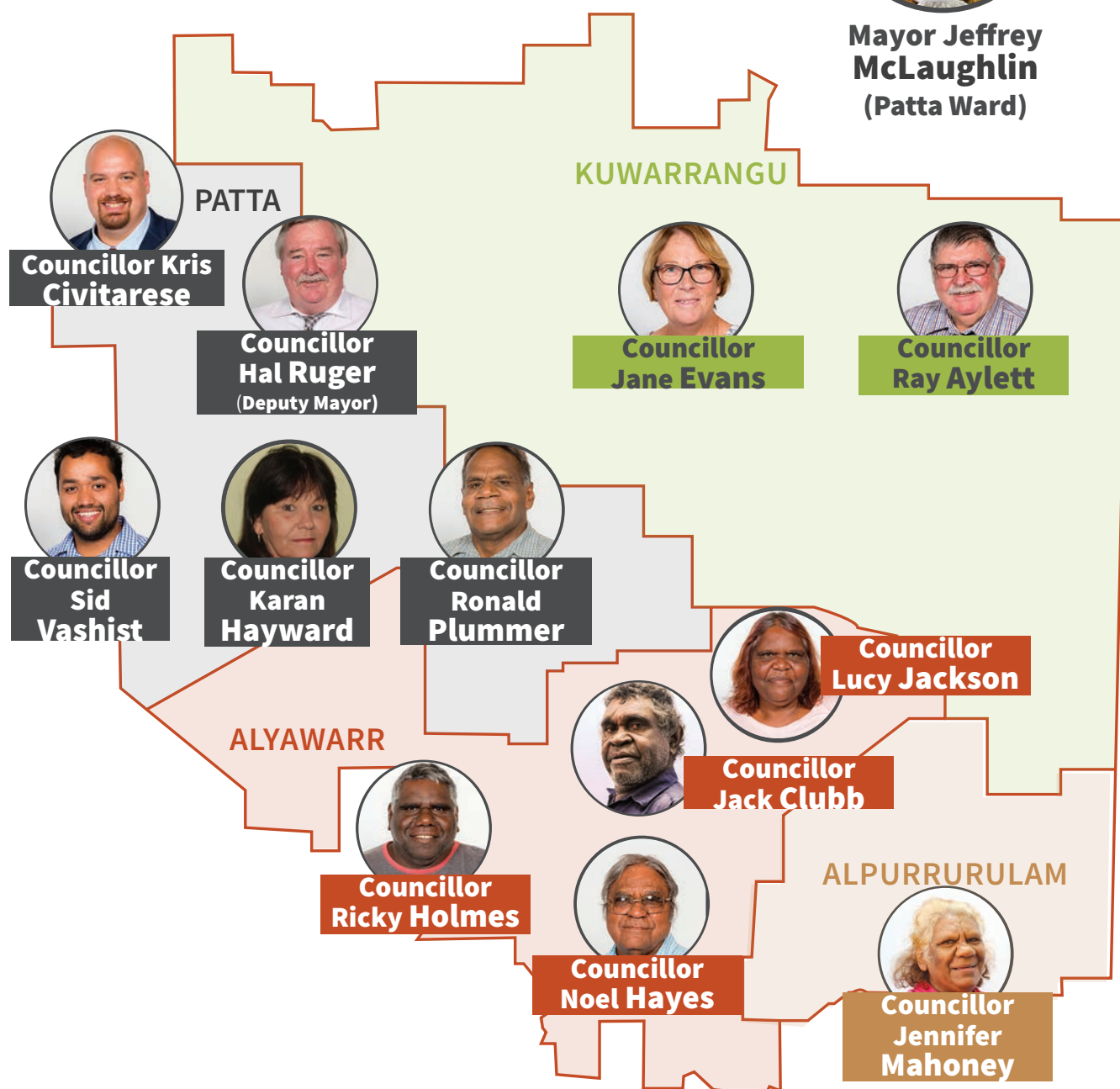
## External Committees

- **Animal Welfare Advisory Committee:** Cr Ray Aylett (Alternate)
- **National Local Government Drug And Alcohol Advisory Committee:** Mayor Jeffrey McLaughlin
- **NT Place Names Committee:** Cr Ronald Plummer
- **Development Consent Authority Committee:** Mayor Jeffrey McLaughlin, Cr Kris Civitarese; and Cr Sid Vashist (Alternate)
- **NT Water Safety Committee:** Mayor Jeffrey McLaughlin
- **NT Tobacco Control Action Committee:** Cr Kris Civitarese
- **Tennant Creek Alcohol Reference Group:** Mayor Jeffrey McLaughlin
- **Chamber of Commerce:** Cr Kris Civitarese and Mayor Jeffrey McLaughlin
- **Barkly Regional Accommodation Action Group:** Mayor Jeffrey McLaughlin
- **Beetaloo User Panel:** Mayor Jeffrey McLaughlin
- **Alcohol Reference Group:** Mayor Jeffrey McLaughlin
- **Local Government Safe Cities Network:** Mayor Jeffrey McLaughlin
- **Regional Development Australia, NT:** Mayor Jeffrey McLaughlin

# Elected Members Barkly Region



**Mayor Jeffrey  
McLaughlin**  
(Patta Ward)



# Elected Members Meetings Statistics

	Committee Meetings						Local Authority Meetings						Council Meetings			Total Meetings Attended
	YAC	PSC	ESSC	HR	PR		AR	ACLA	ALLA	AMLA	ARLA	ELA	TCLA	WLA	OC	
Mayor Steven Edgington							1		1			1		—*	—*	3
				1							1			12	2	16
		1		1		1						4		7	2	17
										1				3		4
											4			10	3	17
							10							7	3	20
									6					11	1	18
							9							7	3	19
								4						4	2	10
Mayor Jeffrey McLaughlin			3	1	1	3	4	3	1	1	1	8	2	12	3	43
Cr Ronald Plummer						1	2			1	1	2		12	3	21
Cr Hal Ruger												5		9	3	17
Cr Sid Vashist	1					1						1	1	8	1	12
Cr. Karan Hayward				1								5		7	2	15

## Meeting Key

YAC	Youth Advisory Council	AMLA	Ampilatwatja Local Authority
PSC	Procurement Sub Committee	ARLA	Artparra Local Authority
ESSC	Environment and Sustainability Sub Committee	TCLA	Tennant Creek Local Authority
HR	Human Resources Committee	ELA	Elliott Local Authority
PR	Purkiss Reserve Consultative Committee	WLA	Wutunugurra Local Authority
ACLA	Ali Curung Local Authority	OC	Ordinary Council
ALLA	Alpururulam Local Authority	SP	Special Council

\* Steven Edgington resigned as Mayor of the Barkly in July 2020, in order to stand as a candidate for Member for Barkly.

Jeffrey McLaughlin was endorsed as Mayor of the Barkly August 2020.



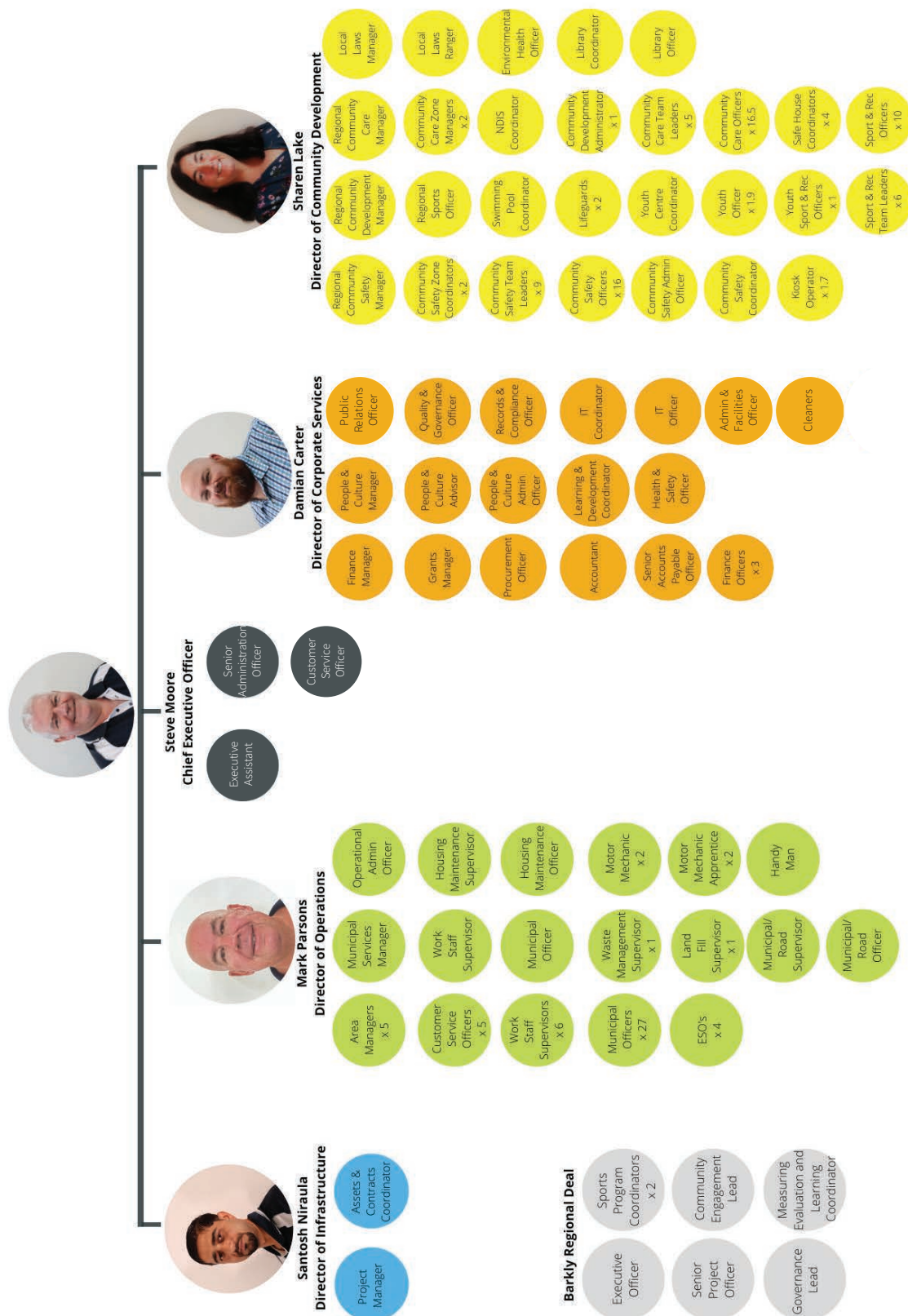
# Council Community Services Chart

## Municipal Services



\* Other Agencies providing services in Tennant Creek

# Barkly Regional Council Organisation Chart





# Barkly Regional Deal Progress Update



## **Landscape of Epenarra**

Artist: Susie Peterson, Epenarra 2018 (18EP151) This image embodies traditional ritual knowledge of the Wutunugurra community. Dealing with any part of the image of any purpose that has not been authorised by the custodians is a serious breach of the customary laws of the Wutunugurra Community.





**The Barkly Regional Deal (the Deal) is a 10-year, \$78.4 million investment in the Barkly region of the Northern Territory. Driven by community-identified priorities, the Deal is a commitment by the Australian and Northern Territory governments and the Barkly Regional Council to work collaboratively with Barkly communities to support the economic, social and cultural future of the region.**

## **Community priority areas**

Since conversations about the Deal commenced in July 2018, three priority areas were proposed and subsequently developed by Aboriginal community leaders, local business leaders and the wider community.

These areas are:

Economic Development, Social Development, and Culture and Place-making. The 28 commitments under the Deal were designed to respond to these community priority areas outlined in the Implementation Plan.



**Economic Development**  
\$37.97 million















**Social Development**  
\$31.75





































































**Culture and Place-making**  
\$8.65 million

# Barkly Regional Deal Implementation Plan

Barkly Regional Deal Initiatives	Total Funding	Lead	2019				2020				2021				2022				2023			
			Q2	Q3	Q4		Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4
			Focus on Implementation												Co-create the forward agenda							
1 Regional Workforce Strategy	\$1 m																					
2 Youth Infrastructure	\$7.62 m																					
3 Barkly Business Hub	\$2.2 m																					
4 Youth Justice Facility	\$5.55 m																					
5 New Housing Builds	Ongoing																					
6 Justice Infrastructure Investments	\$3.4 m																					
7 Upgrade Alpururulam Airstrip	Ongoing																					
8 Economic Growth Strategy	\$0.3 m																					
9 Maximising Aboriginal Employment	Ongoing																					
10 Barkly Mining and Energy Services Offer	Ongoing																					
11 Weather Radar	\$17.9 m																					
12 Improvements to the Delivery of the Community Development Program (CDP)	Ongoing																					



Economic Development

 <b>Social Development</b>	13 Tennant Creek Visitor Park		\$9.5 m			
	14 Government Investment and Service System Reform		\$0.6 m			
	15 Crisis Youth Support - Safe Places and Accommodation		\$3 m			
	16 Trauma Informed Care		\$3 m			
	17 Multi-purpose Accommodation Facility		\$0.25 m			
	18 Student Boarding Facility		\$12.7 m			
	19 Social and Affordable Housing Private-Public Partnership		\$1.9 m			
	20 Community Sports		\$0.8 m			
	21 Aged Care Services in the Barkly Region		Ongoing			
	22 Childcare Places		Ongoing			
 <b>Cultural and place-making</b>	23 Barkly Local Community Projects Fund		\$6 m			
	24 Local Community Governance		\$1 m			
	25 Community Mediation		\$1.65 m			
	26 Arts Centre in Elliott - Feasibility Study		Ongoing			
	27 Update Council Website About Aboriginal History		Ongoing			
	28 Marketing and Promotion		Ongoing			

KEY	Commonwealth Government	Northern Territory Government	Barkly Regional Council	Ongoing Services
				
	Consultation/Planning	Implementation	Completion	

## Total Funding \$78.4 Million Investment

**Landscapes of Epenarra.** Artist Susie Peterson, Epenarra 2018 (18EP151) – This image embodies traditional ritual knowledge of the Wutungarra community. It was created with the consent of the custodians of the community. Dealing with with any part of this image of any purpose that has not been authorised by the custodians is a serious breach of the customary laws of the Wutungarra community.

Version: February 2021



Australian Government



Northern Territory Government



Barkly Regional Council

For more information visit [www.barklyregionaldeal.com.au](http://www.barklyregionaldeal.com.au)



## Key achievements for 2020–2021

**The Deal's 28 community-identified initiatives will be delivered over 10 years. Its program funding became available from 1st July 2019, the majority of this funding to be expended in the first three years (2019–20 to 2021–22).**

- **Ten new homes** are currently under construction in Tennant Creek for handover in August 2021, with approvals for a further 12 houses underway.
- A permanent Governance table structure has been agreed. The **establishment of the Aboriginal Alliance** is supporting community representation and engagement across the diverse Aboriginal language groups of the Barkly.
- The construction tender for the **Youth Justice Facility** has been awarded to Territory enterprise, Northern Transportables. **Barkly community members advocated for the centre to be on Aboriginal land and have co-designed the building.**



- **Five grants** have been approved under the Community Projects Fund, which supports **community-led projects in Barkly communities and homelands**. Work has commenced on two of the funded projects (see page 17).
- Contracts have been awarded for the **Youth Recreation Centre in Ali Curung** and the **skate park in Alpururulam**, with construction across these key infrastructure projects expected to be completed in 2022.
- The **Barkly Measuring Change** group has been established and is developing an evaluation framework which will ask questions about, and measure the processes and outcomes of the Deal partnership model. The group will be measuring the collective impact approach as well as the extent to which the Deal has contributed to positive changes in the community.
- The **Barkly Business Hub** design and initial operating model has been **agreed in partnership with community members and local businesses**. The construction tender was released in June 2021.
- The two-day **Barkly Futures Forum in Tennant Creek** attracted attendees from across the country to talk about economic and business opportunities in the Barkly Region.
- **Aboriginal Hostel Limited's** trial of the multi-purpose accommodation facility was completed.



## Over the next 12 months

Anticipated achievements over the next 12 months include:

- Construction of **12 new Government Employee Houses** in Tennant Creek with existing houses to be added to the Tennant Creek social housing stock;
- Completion and opening of the **Youth Recreation Centres** in Ali Curung and Tennant Creek;
- Construction underway of the new **Visitor Park in Tennant Creek**, which will provide short-term accommodation for visitors from remote communities and homelands;
- Commencement of construction works for the redevelopment of the **Government Centre as the Barkly Business Hub**, with works anticipated to be completed in the first quarter of 2022; and



- Community consultation, site selection and commencement of construction works for the **Barkly weather radar** will continue with an estimated project completion date of December 2022.

## Barkly Local Community Projects Fund

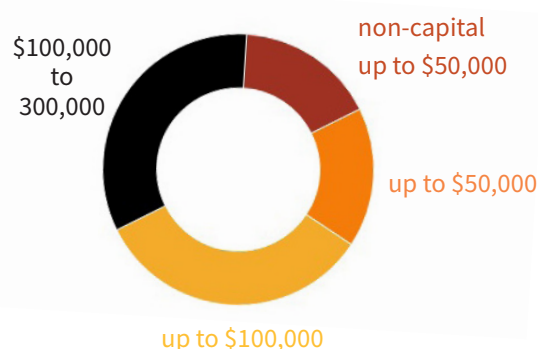
**The Local Community Projects Fund is a targeted grant program supporting local projects in communities and Aboriginal homelands outside the Tennant Creek region.**

The \$6m Fund opened on 27 October 2020. Grant Guidelines and Application Forms are available on the Deal website:

<https://barklyregionaldeal.com.au/resources/>

The fund is designed to support projects that benefit communities and homelands across the Barkly. Eligible projects fit into four categories:

- Category 1: Community and Culture Projects
- Category 2: Aboriginal Leadership Development
- Category 3: Minor Capital Repairs and Upgrades
- Category 4: Larger Capital Repairs and Upgrades



Five projects have been approved for funding (as at June 2021) in line with community aspirations and Local Authorities' identified priorities for region. These projects are:

- Installation of a basketball court in Alpururulam;
- Upgrades to the Ampilatwatja basketball court (including enclosing the existing structure);
- The upgrade and refurbishment of the arts centre in Wutunugurra;
- New change rooms, shower and toilet facilities for the Elliott football field; and
- A street lighting project in Canteen Creek.

## Community Plans

**In parallel to the roll-out of the Fund, the Barkly Regional Deal is also supporting communities and homelands in the Barkly to develop community plans. The purpose of these plans is to not only help identify priority projects for funding under this initiative, but also to empower communities to define and communicate their strengths, needs, priorities and goals for the future.**

Community Plans are living documents that will be reviewed regularly and are important advocacy tools for remote communities and homelands to direct any future investments and partnerships. They can act as the first point of call for anyone wanting to work in the community, run programs, build, or do anything else. By providing practical information on key contacts, existing community priorities and vision, the plans are supporting community-driven development.

For more information on the development of Community Plans, or advice and assistance developing an application for grant funding, please contact the Barkly Regional Deal Backbone team at:  
**info@barklybackbone.com.au**  
or 8962 0087.



Warren H Williams, Musical Roadshow Tour, 2020

## The Barkly Backbone

**The Barkly Backbone supports the collective problem-solving efforts of everyone involved in the Deal. The Barkly Backbone does a lot of behind-the-scenes work to facilitate meetings, build relationships and link-up community sectors.**

Roles and priorities of a backbone organisation shift depending on community needs. The recent focus for the Barkly Backbone has been to provide secretariat and administrative support to the Deals' Governance Table. This includes coordinating the bi-monthly Governance Table meetings in Tennant Creek and facilitating working group meetings to make sure Barkly community members have input into the Deal's initiatives. It also includes monitoring and evaluating the progress of the Deal, as well as identifying areas for improvement along the way.

**As described above, the Backbone has also been spending significant time travelling to Barkly communities and homelands, to help draft community plans and to support the establishment of the Barkly Aboriginal Alliance, a new Aboriginal representative structure.**

## The Barkly Aboriginal Alliance and decision-making

In February 2020, the Governance Table endorsed the establishment of the Barkly Aboriginal Alliance — a stand-alone regional Aboriginal representative body that enables representatives from the eleven main language groups in the Barkly to collectively make decisions and determine priorities for the region.



The Backbone Team consulted on the Barkly Aboriginal Alliance throughout the region from February to August 2021. Aboriginal leaders were asked whether the proposed model for the Alliance was suitable, in particular the use of four ‘cultural blocks’:

**Northwest (Jingili & Mudberra)**

**Northeast (Wakaya, Wambaya, Waanyi)**

**Central (Warumungu, Warlpiri, Warlmanpa)**

**Southern (Alyawarr, Anmatyerre, Kaytetye)**

The Alliance will have four seats on the permanent Governance Table — one per cultural block. The Alliance will meet bi-monthly and directly prior to Governance Table meetings in order to review the agenda; discuss its position and priorities; and share information with each cultural block.



# Strategic Planning Vision

**We strive to be a responsive, progressive, sustainable Council which respects, listens to and empowers the people of the Barkly to be strong.**

## Core Business

*From local government funding, we provide essential and municipal services in the towns and communities across the Barkly Region.*

*Income from property owners and ratepayers, and service charges from the provision of services, supports both local government and agency services.*

*From the funding of the Commonwealth and Northern Territory Governments we provide contracted agency services to our residents.*

# Core Values

Our values inform how we work and are reflected in our employees and services.

They are founded in the service standards and are lived out through our interactions with each other.

The values can be summed up in four simplified areas:

- *We believe that all people in all communities are equal in dignity and have equal rights*
- *Our employees are committed to working with people and communities in ways that value them, that are non-discriminatory and promote social justice*
- *We are committed to the common good. Our employees work with people to ensure that they have access to the resources and services they need to effectively participate in the community.*
- *Our staff value the contributions of clients and communities and foster local, community-driven services.*



# 2020–2021 Highlights





1, 2 & 3 Musical Roadshow 4 Barkly Aboriginal Alliance Paintings 5 Barkly Regional Deal Recommitment Signing 6 NAIDOC week march 7 Purkiss Reserve plans 8 Youth Centre Tennant Creek foundations 9 New Australian citizens 10 Council website development 11 Australia Day at Tingkkarli / Lake Mary Ann Dam 12 Elliott Hawks change rooms 13 Alpururulam skatepark 14 Alpururulam Basketball court



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Keep up to date with the Barkly Regional Council through our newsletter

[Subscribe here](#)



SEARCH



Menu

Welcome – Apijirra – to our website. Barkly Regional Council delivers support and services to the culturally diverse communities of the Barkly region.

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# Strategic Planning Goals (2018–2023)

**The work of Barkly Regional Council is carried out in a cross-cultural atmosphere, where it is imperative that the needs of our remote communities and residents are identified and met.**

**The challenges of the large geographical size of the Council footprint and differing priorities of varied stakeholders is met with our *Strategic Plan Goals*.**

- 1. Become the Employer of Choice in the Barkly Region**
- 2. Have a strong, culturally appropriate and respectful relationship with all residents, government agencies and stakeholders within the Barkly Region**
- 3. Improve community infrastructure across the Barkly Region**
- 4. Provide services, facilities and programs to address social inequality and advance the region**
- 5. Develop the Barkly for the benefit of residents and visitors**
- 6. Provide leadership through best practice in governance and financial management**
- 7. Protect and promote the environment, resources and natural heritage of the Barkly**

# Strategic Planning Assessment

## 1. Become the Employer of Choice in the Barkly Region

Objectives / Indicators	Status 2020—2021
<p><b>1.1 Reduce Staff turnover by 10% per department</b></p> <p>1. Continue staff engagement initiatives Length of service awards</p> <p>At least one staff function per community</p> <p>Bi-annual staff get together for each locality</p> <p>2. Recruit only those people suitable for the position</p> <p>3. Conduct annual staff surveys</p> <p>4. Conduct bi-annual staff performance appraisals</p> <p>5. Continue to convert casual staff to permanent</p>	<p>CEO and Mayor award pins for 5, 10, 15, 20 and 25 years of service</p> <p>Office-wide gatherings on set occasions; and ad hoc</p> <p>Achieved in conjunction with Backbone events</p> <p>Robust and timely recruitment procedures documented to ensure consistent recruitment standards</p> <p>Achieved</p> <p>Achieved</p> <p>In progress — see Objectives 1.2, 1.3 &amp; 1.5</p>
<p><b>1.2 Develop a workforce plan, improve staff engagement and morale</b></p> <p>1. Develop individual training and development plans to align with strategy</p> <p>2. Bi-annual staff performance appraisals to incorporate employee career paths</p> <p>3. Identify current gaps between current staffing and workforce needs</p> <p>4. Review Workforce Management Plan</p>	<p>Staff consultation produced plans to further develop staff competencies and engagement</p> <p>Achieved</p> <p>In progress; Language Literacy Numeracy (LLN) identified for delivery</p> <p>In progress</p>
<p><b>1.4: Increase the number of staff recruited from within the Barkly Region</b></p> <p>1. Forward plan to recruit school leavers from Barkly High Schools at the end of the school year</p>	<p>In progress</p>



2. Maximise the use of CDP\* and identify CDP workers suitable for permanent or part-time employment
3. Advertise staff vacancies locally through electronic media i.e. social media, website, Talent Propeller and newspaper
4. Use Tennant Creek Show Day and Careers Day to promote Council to the public

LLN identified for communities and delivery in progress

Use of media platforms occurs weekly

Stalls designed; not deployed owing to COVID19

### 1.5: Maintain a vacancy rate below 5%

1. Regularly review staff performance and provide honest feedback
2. Streamline and document the recruitment process
3. Identify the areas of high turnover and develop a mitigation strategy
4. Maximise the use of recruitment software

Weekly reviews with managers and new schema of probational reviews

Documentation and new processes completed

Feedback gained to more regular reviews supported greater responsiveness; housing for staff ongoing issue

Use of Talent Propeller and Careers Portal has streamlined recruitment

## 2. Have a strong, culturally appropriate and respectful relationship with all residents, government agencies and stakeholders within the Barkly Region

### 2.1 Ensure effective engagements with Local Authorities

1. Ensure Local Authorities (LA) meet as scheduled
2. Rigorously enforce LA attendance policy
3. Hold minimum of one public forum in each community
4. Conduct resident satisfaction surveys in each community

All communities held LA meetings that met or exceeded minimum required, and around COVID19 delays

Greater motivation for LA attendance encouraged by Council through developing agency and awareness of local government process

Not achieved in some communities owing to COVID19 travel and social distancing restrictions

Achieved

\*Community Development Program



<b>2.2: Obtain regular feedback from residents, government agencies and stakeholders</b>	<p>Ongoing; annually</p> <p>Community Safety discussed at Civic Hall; outcome of volunteer group</p> <p>Achieved; weekly meetings with stakeholders and all three tiers of government; Barkly Backbone Team holds monthly Governance Table meetings</p>
<b>2.3: Ensure staff are trained and able to communicate appropriately in a cross-cultural environment</b>	<p>Recruitment processes improved through use of Talent Propeller and streamlined documentation; supported by onboarding and regular probationary and direct manager meetings</p> <p>Ongoing</p> <p>Community Induction Presentations updated and will appear on Council intranet (design phase)</p> <p>In progress</p>
<b>2.4: Develop an internal and external communication strategy</b>	<p>Weekly CEO email bulletins; Quarterly staff updates</p> <p>Greater online presence of social, sporting and youth initiatives through Council Facebook page; press releases received on email mailout list and Council website <i>page Barkly Buzz</i></p> <p>In progress</p> <p>Achieved</p>



### 2.5: Maintain a vacancy rate below 5%

1. Regularly review staff performance and provide honest feedback
2. Streamline and document the recruitment process
3. Identify the areas of high turnover and develop a mitigation strategy
4. Maximise the use of recruitment software
5. Monthly email updates to staff

Weekly reviews with managers and new schema of probational reviews

Documentation and new processes completed

Feedback gained to more regular reviews supported greater responsiveness; housing for staff ongoing issue

Use of Talent Propeller and Careers Portal has streamlined recruitment

Weekly CEO email bulletin

## 3. Improve community infrastructure across the Barkly Region

### 3.1 Effectively maintain existing infrastructure

1. Maintain a workforce plan to ensure we have sufficient staff to maintain current infrastructure
2. Maintain a robust reporting system for members of the public to report faults/damage
3. Develop and maintain a ticketing system to identify faulty/damaged property

In progress; Infrastructure team now three staff strong

Snap Send Solve mobile app used by residents and visitors; registers ensure complaints are resolved, communicated

Achieved, Tennant Creek

### 3.2: Maintain a five year infrastructure plan

Complete commenced infrastructure projects in a timely manner:

Two new Youth Centres – Ali Curung, Tennant Creek

Bike path in Tennant Creek

Priority 1 Road Resealing – Tennant Creek

Construct Cemetery Chapel – Tennant Creek

Complete Lake Mary Ann Playground upgrade – Tennant Creek

Complete Skate Park – Alpururulam

Construct Basketball Court – Alpururulam

Construct Ablution Block – Ampilatwatja

In progress

In progress

Achieved

In progress

Achieved

Achieved

Achieved

Achieved



Complete Sports and Recreation Centre Refurbishment – Ampilatwatja	In progress	
Construct Football Oval Change rooms – Elliott	Achieved	
Construct BMX Track – Wutunugurra	Achieved	
<b>3.3: Develop a mechanism to obtain feedback from the community on infrastructure needs</b> 1. Conduct at least one public forum per year in each community 2. Ensure LA's are meeting as scheduled and infrastructure planning reviewed twice yearly by LA 3. Conduct one survey in each community each year	Achieved  Achieved and in some communities exceeded; LA funding allocations used to contribute to completed and in progress works  Not achieved	
<b>3.4: Ensure effective planning to care for new and existing infrastructure</b> 1. Maintain a workforce plan 2. Annual maintenance budgets to be sufficient to cover basic maintenance needs 3. Maintain asset management plan and review annually 4. Update asset management plan and review annually 5. Complete and execute annual planned maintenance plan	In progress  Regular Infrastructure and Operations meetings with Finance and Grants Management complemented by Local Authority contributions in project ideas and allocation of funds  Achieved  Achieved  In progress; though COVID19 restrictions delayed some projects, majority are complete	

## 4. Provide services, facilities and programs to address social inequality and advance the region

### 4.1: Provide employment opportunities for Barkly Residents

1. Forward plan to recruit school leavers from Barkly High Schools at the end of the school year

In progress



<ul style="list-style-type: none"><li>2. Develop individual training and development plans</li><li>3. Continue apprenticeships and traineeships to programs</li><li>4. Identify new funded programs that fit within Council's strategic objectives to increase employment opportunities</li></ul>	<p>In progress; delivery through Learning &amp; Development coordination of 233 course attendances for 2020–2021</p> <p>Achieved</p> <p>In progress; Language, Literacy and Numeracy training identified for delivery across Barkly</p>	
<p><b>4.2: Advocate on behalf of all residents in the Barkly</b></p> <ul style="list-style-type: none"><li>1. Participate in local, Territory and National forums to promote the needs of Barkly Residents</li><li>2. Maintain positive media coverage of the Barkly</li><li>3. Work with Government, industry and funding bodies for greater investment in the Barkly</li></ul>	<p>Community consultation is being developed to better understand and advocate for the changes community needs — the Barkly Aboriginal Alliance operates as a stand-alone regional Aboriginal representative body that enables representatives from the eleven main language groups in the Barkly to collectively make decisions and determine priorities for the region. Council and Executive Staff attend LGANT Forums.</p> <p>Barkly Regional Council website, Facebook page and press releases are maintained to encourage and promote positive social interactions, and invitations to have a voice in local government decision-making</p> <p>Council are involved in regular meetings with Tourism Australia, Tourism NT, mining operations, and stakeholders engaged in projects to further infrastructure and services in the Barkly region</p>	
<p><b>4.3: Create and maintain a positive living environment for our communities</b></p> <ul style="list-style-type: none"><li>1. Keep public spaces clean, tidy and well presented</li><li>2. Deliver efficient and effective Municipal services</li></ul>	<p>Achieved; new plant machinery in Ali Curung assists to maintain public areas</p> <p>Depot staff and Manager work across all communities, in coordinating deployment of equipment and skills to maintain and improve services</p>	



<ul style="list-style-type: none"><li>3. Participate in the annual tidy towns competition</li><li>4. Implement the Domestic Violence Action Plan</li></ul>	<p>Achieved</p> <p>In progress; Training delivered by Northern Territory Working Women's Centre across communities — Council Domestic and Family Violence Working Group developing measures for supporting the training objectives</p>	
<p><b>4.4: Maintain a five year infrastructure plan</b></p> <ul style="list-style-type: none"><li>1. Grow the five year infrastructure plan to a 10 year plan</li><li>2. Effectively maintain new infrastructure required in each community</li></ul>	<p>In progress</p> <p>Ali Curung: New plant machinery purchased; Alpururulam: street sign replacement and repair, ablutions improvements, shade sails for events; Ampilatwatja: new solar lights, new toilets and laundry, refurbished ablution block; Arplarra: playground area cleaned and shade sail installed; Elliott: Housing refurbishment, football oval upgraded, landscaping and seating at waterpark, lighting in BBQ area; Wutunugurra: Fencing of basketball court and Men's shed upgrade; road-resealing and painting in Tennant Creek</p>	
<ul style="list-style-type: none"><li>3. Effectively maintain current infrastructure</li></ul>	<p>In progress</p>	
<p><b>4.5: Increase the number of funded programs Council operates across the Barkly</b></p> <ul style="list-style-type: none"><li>1. Identify new funded programs that fit within Council's strategic objectives</li></ul>	<p>In progress; Council's Community Grants Program 2020–2021 delivered arts, recreation and volunteer support in conjunction with National Trust Museum Language, Literacy and Numeracy training identified for delivery across Barkly; Departments of Health and Ageing; Trade, Business and Innovation; Territory Families, Housing and Communities; and the Federal Building Better Regions Fund grants programs delivered improved infrastructure and services across all communities</p>	





## 5. Develop the Barkly for the benefit of residents and visitors

### 5.1: Attract new investment into the Barkly

1. Lobby Territory and Federal Governments to invest in the Barkly

Regular meetings with all stakeholders in tourism development of the Barkly has resulted in planning progression for the Tennant Creek Destination Plan and strengthening relationships with NT Tourism. Streetscape project in progress; installation of monumental (large township signs) and wayfinding street signage commenced

2. Actively participate in the Barkly Regional Deal Economic Development Working Group

Achieved through ongoing engagement with multiple channels including Chamber of Commerce, Working Groups, Regional Deal, and Economic Working Group initiatives

3. Identify new business opportunities through public consultation

In progress

4. Engage with Government and business to identify new business opportunities

Economic Working Group initiatives and the outcomes of strategic investment are nurtured and enhanced to continue financial growth and investment in the region

### 5.2: Gain additional government spending in the Barkly Region

1. Participate in local, Territory and National forums to promote the needs of Barkly Residents

Community consultation is being developed to better understand and advocate for the changes community needs — the Barkly Aboriginal Alliance operates as a stand-alone regional Aboriginal representative body that enables representatives from the eleven main language groups in the Barkly to collectively make decisions and determine priorities for the region; Council and Executive Staff attend LGANT Forums; Mayor and Councillors engage with Federal programs, including Beetaloo User Group, and Suncable's Australia-Asia Powerlink project



<p>2. Maintain positive media coverage of the Barkly</p> <p>3. Work with Government, industry and funding bodies for greater investment in the Barkly</p>	<p>Barkly Regional Council website, Facebook page and press releases are maintained to encourage and promote positive social interactions, and support residents to include their voice in local government decision-making</p> <p>Council are involved in regular meetings with Tourism Australia, Tourism NT, mining operations, and stakeholders engaged in projects to further infrastructure and services in the Barkly region</p>	
<p><b>5.3: Increase tourism in the Barkly Region</b></p> <p>1. Promote and support the regular updating of the Tourism Master Plan</p> <p>2. Participate in the Barkly Tourism Action Group</p> <p>3. Promote the Barkly as a destination through Council's social media sites</p> <p>4. Support and promote community events</p> <p>5. Provide an annual budget to support community events</p>	<p>In progress; consultations with Tourism NT and Tourism Australia held periodically in Tennant Creek</p> <p>Achieved</p> <p>Achieved; engagement with local and national media producers inform stories and posts</p> <p>Achieved</p> <p>Achieved</p>	
<p><b>5.4: Have partnerships with organisations based in the Barkly</b></p> <p>1. Work with Tourism Central Australia and Tourism NT to promote the Barkly</p> <p>2. Maintain partnerships to make greater use of Council assets</p> <p>3. Partner with local business and Barkly Regional Deal Economic Development Working Group to identify new business opportunities for the Region</p>	<p>In progress; meetings are scheduled in Tennant Creek to progress Streetscape Project and Destination Tourism</p> <p>Achieved</p> <p>Achieved</p>	





## 6. Provide leadership through best practice in governance and financial management

### 6.1: 100% compliance with the Local Government Act

1. Conduct annual reviews and periodic audits to ensure compliance with internal policies and Local Government legislation

Reviewed on-boarding and off-boarding processes to ensure a better experience for employees, whilst ensuring compliance to applicable legislation and regulations; continued implementation of the actions identified in the organisational review; continued development and maturity of Council's Workplace, health and safety systems; review of People & Culture policies and processes to ensure they were in alignment with the new NT *Local Government Act 2019* which came into effect on 1st July 2021.

2. Maintain the risk management strategy and policy via the Audit and Risk Committee

Achieved

3. Conduct an annual review of the finance policies

Achieved; Undertook a number of external compliance reviews and audits which showed no deficiencies in Council's People & Culture and payroll processes

### 6.2: Zero incidents of fraud and no audit qualifications

1. Maintain all policies and procedures to ensure robust, best practice policies and procedures are in place
2. Continuous improvement of policies/procedures to ensuring relevance and identifying where additional policies are required

Achieved — refer to 6.1.1; Domestic Violence Policies in review and development

In progress across all Directorates, supported by Executive Office and Records

3. Maintain an independent chair to the Audit and Risk Committee to ensure best practice and financial controls are in place

Achieved;

- Council has managed financial risks prudently, having regard to economic circumstances
- Council has pursued spending and rating policies that are consistent with a reasonable degree of stability in the level of the rates burden to ratepayers
- Council has ensured that decisions and actions have regard to financial effects on current and future generations
- Council has maintained an environment of full, transparent, accurate and timely disclosure of financial information relating to the Council

### 6.3: Elected members are fully aware of their role and their responsibilities

1. Conduct annual governance, meeting procedures and financial awareness training with Elected Members

Achieved; LGANT and Council meetings attendance — delivery before Local Government elections 2021 delayed by COVID19

2. Following the Local Government Election in August 2021:

- Induct new Councillors
- Deliver governance training to new Councillors
- Call for new nominations for Local Authorities
- Call for new nominations for Council Committees and Sub-Committees
- Training of new Local Authority members

Achieved

In progress

Achieved

Achieved

In progress; commenced with attendance of LGANT forum, Darwin

3. Ensure Elected Members are aware of changes in applicable Government legislation including changes to the Act

Achieved

4. Maintain Local Authorities handbook and training program for Local Authority members

In progress

#### 6.4: Implement integrated planning framework that provides financial stability

1. Complete an annual and five year cash flows and review
  2. Complete accurate annual budgets and review twice yearly
  3. Provide support to the Barkly Regional Deal Backbone Team to assist with development of Community Plans
  4. Move from five year to ten year forward planning:
- Training of new Local Authority members
  - Financial Planning
  - Asset Management Plans
  - Infrastructure Planning
  - Strategic Planning

Achieved;

all measures required to provide financial stability continue to be performed, including a five-year operational, capital and cash flow forecasts provided to Council, as Council continued to move towards its Financial Sustainability goals

Achieved; two operational budget reviews were undertaken during the year

Council provide support through administrative and design work, use of Council facilities to conduct meetings and workshops, cross-promote and attend events in support of community projects

In progress; operational results were consistent with annual budget expectations, and the capital budget was fully expended for the year. Ongoing significant improvements in the alignment of key goals and objectives in Council's Long Term Infrastructure Plans, Asset Management Plans, and Financial Capital and Operational Plans/ Budgets

LGANT forum attendance formed initial training — delivery before Local Government elections 2021 delayed by COVID19

Ongoing; through above measures 6.4.4; appointment of a new Finance Manager in progress

New ticketing system supporting timely reporting and actioning of Asset maintenance and management

Infrastructure Director supported by new Project Manager and Assesses and Contracts Coordinator; Executive Office support in negotiating land usage

CEO, Council and Directors direct strategic plan goals and delivery targets; reviewed annually



- Workforce Plans

Corporate Services Directorate improved on-boarding and career development plans to support up-skilling and staff retention

#### **6.5: Provide sound financial management to protect Council while delivering the maximum services to residents and visitors in the Barkly region**

1. Complete accurate operating, cash flow and capital budgets and review twice yearly
2. Ensure all grant funding is expended in-line, on budget, and acquitted on time with funding agreements
3. Liaise with external stakeholders to promote Council's interest and share services where possible to maximise return on financial investment
4. Monitor financial management reporting to facilitate accurate budget management

Achieved

Achieved; Grants Management details appear on pages 48-52

Achieved

Achieved

## **7. Protect and promote the environment, resources and natural heritage of the Barkly**

### **7.1 Reduce illegal dumping in the Barkly**

1. Reduce illegal dumping on Council land with rigorous enforcement
2. Work with stakeholders and the NTEPA (Northern Territory Environmental Protection Agency) to catch and prosecute illegal dumpers
3. Review dump fees annually
4. Regularly monitor illegal dump site to catch offenders
5. Maintain and promote Snap, Send, Solve app

This program continues to improve town and town camp sanitation and living conditions and has been further supported by Council waiving fees for residents to dump rubbish in the Tennant Creek landfill. This was formally noted with thanks by a Warrumungu elder

Achieved; bin audit completed

Municipal Services work in conjunction to clear townships

Reviewed daily and records maintained to ensure issues are resolved and communicated

## 7.2: Improve waste management practices

1. Participate in local, Territory and National forums to promote the needs of Barkly Residents
2. Expand Tennant Creek landfill
3. Work with Government, industry and funding bodies for greater investment in the Barkly

Council aims to expand this recycling program to all communities, with Infrastructure attending symposiums to inform discussions, and Executive Office supporting local and scalable programs

Achieved; in conjunction with Central Land Council

Ongoing; momentum of plans with Tourism bodies, peak organisations and local industry carried forward to 2022 with incoming Corporate Services Director

## 7.3: Use the natural resources of the Barkly for the benefit of residents and visitors in the Barkly

1. Support appropriate, environmentally friendly mining development proposals within the Barkly
2. Promote the regions natural beauty and cultural heritage
3. Promote and support regular updates of the Tourism NT Master Plan for the Barkly
4. Actively support renewable energy opportunities for the Barkly
5. Commence program to introduce solar power for Council assets
6. Lobby Power and Water Corporation for more solar assets on communities

Ongoing; consultations with SunCable; Environmental planning is a stranding item on all Local Authority agendas

Council website developed to promote natural landscapes and acknowledgment of Traditional Owners and language groups throughout all collateral

Ongoing; in consultations with peak Tourism bodies

Ongoing; consultations with SunCable, including local consultation in Peko Park

In progress

In progress

# Corporate Services Directorate

**The People & Culture department is responsible for developing and implementing strategies which focus on enabling our people to create an engaging and high performing work culture that delivers the best possible services to the Barkly.**



## Key Highlights

- Review of on-boarding and off-boarding processes to ensure a better experience for employees, whilst ensuring compliance to applicable legislation and regulations
- Continued implementation of the actions identified in the organisational review
- Continued development and maturity of Council's Workplace, health and safety systems
- Review of People & Culture policies and processes to ensure they were in alignment with the new NT *Local Government Act 2019* which came into effect on 1st July 2021
- Undertook a number of external compliance reviews and audits which showed no deficiencies in Council's People & Culture and payroll processes

## Key Challenges

- Providing support to staff over a large geographical area
- Retention of staff in remote locations as individuals are pulled towards larger population centres where they have more services for them and their families
- Attracting suitably qualified staff to the Barkly region, which is considered to most as being a remote location
- Lack of available housing for staff desiring to relocate to the Barkly to work for Council
- Ensuring policies and process are maintained to keep up with changes in relevant legislation

## Reconciliation Action Plan

Barkly Regional Council developed a Reconciliation Action Plan (RAP) in June 2019. This Plan underpins Barkly Regional Council's commitment to maintaining strong relationships with all 16 language groups across the Barkly Region.

By developing the RAP as an integral part of our business we ensure our commitment to reconciliation is cemented into our organisational culture. The way to achieve this most effectively is to firmly embed all actions into a strategic plan which is to be reviewed and monitored continuously.



## Learning & Development

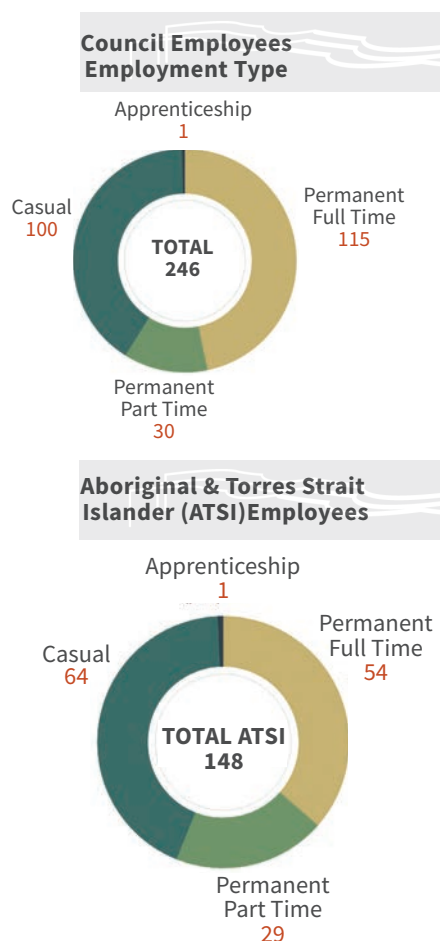
As part of Barkly Regional Council's commitment to being an employer of choice, it delivers a number of learning and development opportunities to its employees. These activities improve the capacity of employees which assists Council in improving its productivity and capacity as an organisation.

### Key Highlight

Barkly Regional Council (BRC) was successful in its application for the competitive **Safe, Respected and Free from Violence Prevention Grant** to continue with the Domestic and Family Violence (DFV) Work Aware program, the purpose of which is to develop and implement best practice, evidence-based domestic and family violence policies, procedures and training which address prevention as well as support staff who are experiencing DFV or responding to domestic and family violence where it intersects with the work place.

### Other specific focus areas within the workplace are:

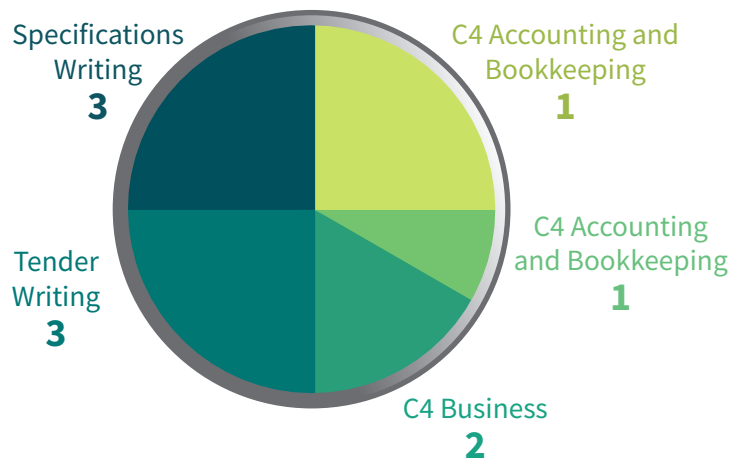
- BRC was successful in securing a three-year **Aboriginal Workforce Grant (AWG)** contribution for its in-house Core Skills/ Literacy and Numeracy program.
- BRC entered into a **Memorandum of Understanding with the Mental Health Association of Central Australia (MHACA)** in the facilitation of the *Suicide Story* program across the Barkly, with the first session delivered in Ali Curung on the 22nd to 24th of October 2019.



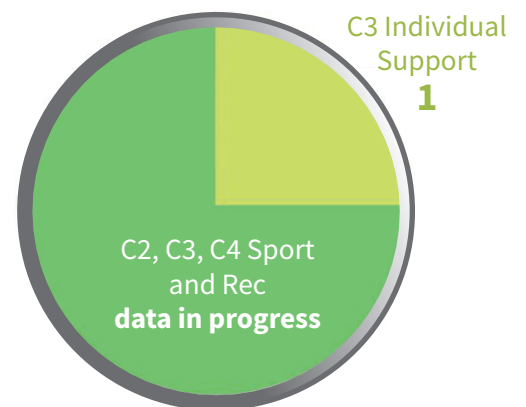
The 3-day workshop was attended by BRC staff as well as members from other organisations with strong engagement from the community throughout — from the initial pre-workshop consultations to the post-visit debriefs. BRC's Community Safety Zone Managers and the Ali Curung Safe House Coordinator were instrumental to the effective delivery of the program. *Suicide Story* is a suicide prevention program developed by MHACA in partnership with local Aboriginal people of the Northern Territory.

## Training courses attended in 2020–21

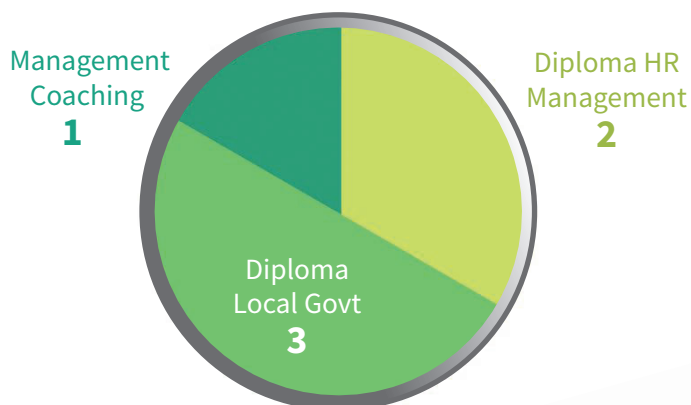
### Admin & IT



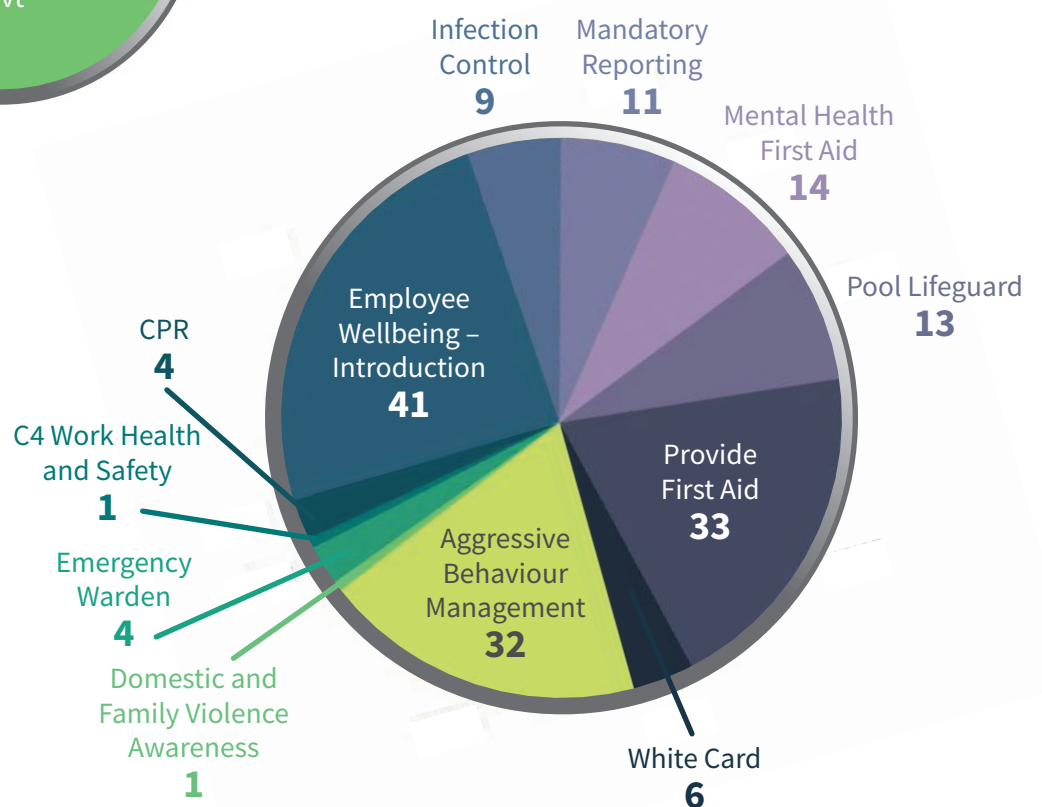
### Community Services



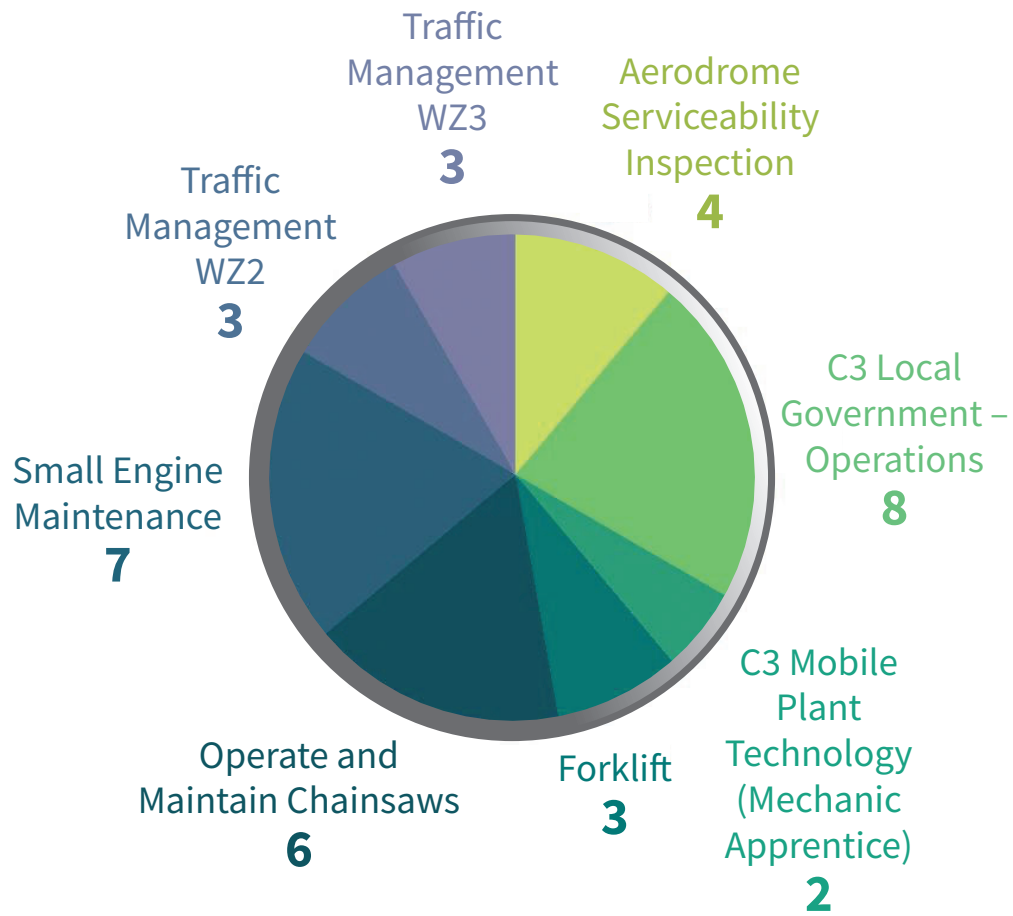
### Leadership



### Safety and Wellbeing



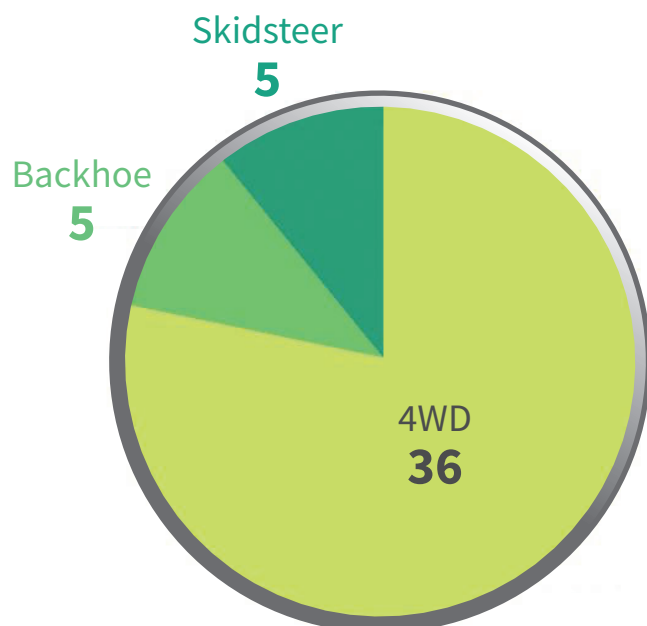
## Municipal



## Environment



## Vehicles and Licences





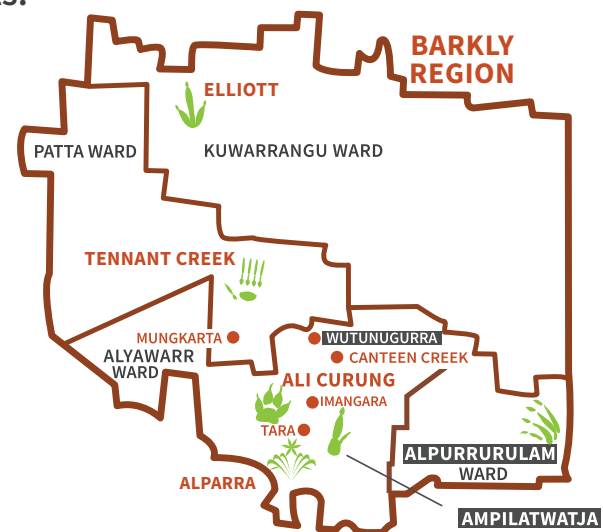
## Information Technology

The Information Technology (IT) department manages the Council's information and communications technology systems (ICT), across seven locations (five remote communities and the Elliott and Tennant Creek offices). This includes ensuring connectivity through close relationships with providers including, but not limited to, Telstra and CouncilBiz (Council's computer network provider) and continuous enhancement of the IT operating environment through equipment improvements, while reducing capital and ongoing costs.

This year, we have seen a number of improvements to our processes, as well as the roll out of an ICT Acceptable Use Policy and Social Media Policy to all staff to ensure greater accountability whilst using Council ICT infrastructure. In addition to this process improvement, we have also rolled out 28 new computers to replace Council's aging computing assets, and improved our customer service response times.

We have also started the upgrade of the fibre optic networks to three of our remote offices; Wutunugurra (Epenarra) networks having been upgraded, and the communities of Ampilatwatja and Alpururulam to follow.

These upgrades will increase the reliability of networks to the three location's offices, whilst increasing capacity of activities such as video conferencing which will reduce travel needs and allow programs areas like Aged Care to continue to explore using telecommunication technology for activities like remote consults. Staff movements has provided a challenge to the ICT team this year, where on many occasions the ICT team only had one staff member on the ground. These positions have now been filled, and team is headed in a positive direction, using this opportunity to bring in some new capabilities, ideas and energy.



### Key Highlights

- More progress towards standardisation of the IT operating environment and equipment at the Tennant Creek office and community offices, such as printers and upgrading computers.
- Upgrade of fibre optic networks and ongoing maintenance and improvements of network viability to improve service access and speeds.
- Welcoming a new ICT Coordinator, Harsh Purohit, to the BRC Team to provide leadership to the ICT team.

### Key Challenges

Barkly Regional Council's vast distances continue to pose ongoing challenges to the maintenance and provisioning of modern IT services between communities scattered across the region.

## Public Relations

A number of Council-run events and activities are sponsored by grants from the Northern Territory Government, the Australia Day Council NT and local businesses. Events such as the annual International Women's Day and the *No More March* are run in partnership with external stakeholders, including Anyinginyi Aboriginal Health Corporation, Tennant Creek Primary and High Schools, the Tennant Creek Women's Refuge and Catholic Care NT.

Barkly Regional Councils events calendar was slightly smaller than previous years due to the current global COVID19 situation. We did manage to support several local events and execute some major events as part of our usual program.

Among the main events we staged were our inaugural Australia Day program, our year round citizenship ceremonies and Territory Day in conjunction with Barkly Arts.

### Events held in Tennant Creek for 2020–2021 also included:

- *No More Violence March*  
November 2020
- Territory Day August
- Christmas Lights Competition & Light up the Tree Competition  
December 2020
- Australia Day January 2021
- Driveway side ANZAC Day April 2021
- World Health Day April 2021
- Citizenship Ceremonies
- Desert Harmony Festival 2021

- Regional NAIDOC Week **November 2020**



## Remembrance Day **November 2020**



11th of November, is Remembrance Day. At 11:00am all around the country, Australians observe one minute's silence to remember all those who died or suffered in all wars, armed conflict or on operational service. It is hard to know the exact number of Aboriginal and Torres Strait Islander service people because the Australian Defence Force did not record the cultural background of members until recently. In the early 1900s Aboriginal and Torres Strait Islander people were not legally able to join the Army, so many hid their identity in order to sign up.

- Over 1000 Aboriginal and Torres Strait Islander people served in World War I (1914-1918) and around 70 fought at Gallipoli
- At least 3000 Aboriginal and 850 Torres Strait Islander people served in World War II (1939-1945)
- In both World Wars, Aboriginal and Torres Strait Islander people had the highest participation rates in the military as a proportion of their population in Australia

— *deadlystory.com*

## International Women's Day Morning Tea **March 2021**





- Recommitment signing of Barkly Regional Deal April 2021



Mayor Jeffrey McLaughlin, Hon Nola Marino MP, Hon Selena Uiibo MLA

- Minister Marino's visit April 2021  
Barkly Sports Hub



Hon Nola Marino MP with Tom Machin, Barkly Sports Hub Coordinator (above); with Director of Community Development Sharen Lake (second from left) and sports team members



## Australia Day & Citizenship Ceremony

Australia Day 2021 was the first time the Council needed to work around the new COVID19 pandemic social gathering events restrictions, and as such was one of the only events that went ahead as scheduled for the 2021–2022 events calendar to date.

The marathon returned for 2021, helped along by the newly created Barkly Sport Hub coordinator, Thomas Machin. Following this, the breakfast was served at 8am in its new home at Civic Hall. Jajjikari Café provided savoury cooked fare, fruit platters and baked goods, garnering many thanks. Once again the girl guides participated in the raising of the flags, and the new edition of the national anthem was played for one of the first times in Tennant Creek, the lyrics being changed from “for we are young and free” to “for we are one and free”.



The breakfast was emceed by Member for the Barkly Steven Edgington, and Mayor Jeffrey McLaughlin delivered the Australia Day Speech, with a welcome to Country by Jimmy Frank. We welcomed four new citizens to Australia during the citizenship ceremony, and then proceeded to the *Australian of the Year* Awards.

Following the breakfast proceedings headed into the Ruger Run, sponsored by Councillor Hal Ruger — now in its second year, and the turnout was great. Participants ran a two-lap course, starting from the from the Tennant Creek clock tower.

At midday we headed down to Tingkarli / Lake Mary Ann Dam for the afternoon schedule of activities, including a sausage sizzle compered by Mayor Jeffrey McLaughlin and his alter ego DJ Fluoride, accompanied by councilor Sid Vashist.

The day was well attended and people of the Barkly came together as one to celebrate patriotism and community.

Barkly Regional Council held three Citizenship ceremonies in 2020–2021, and fun fact, a total of 60 citizens conferred from 1 August 2017 to 10 July 2021. The first citizenship ceremony for the new Council will take place before the end of the year, adding 10 new citizens to the Barkly region.



## Grants Management


**Grants and operational funding applied for and received or carried over from 2019–20 by the Council during 2020–21 were as follows:**

PROJECT NAME	GRANT PROVIDER	Type	Funding End	2019-2020 Funding
NT Operational Subsidy	Dept Of Local Gov. & Community Services	Operational	Ongoing	\$ 4,319,644.00
Financial Assistance Grant Subsidy (FAGS): General	NT Grants Commission	Operational	Ongoing	\$ 1,057,339.00
Financial Assistance Grant Subsidy (FAGS): Road Funding	NT Grants Commission	Roads	Ongoing	\$ 467,871.00
Public Library Funding Operational Grant	NTG - Minister Arts & Museums	Operational		\$ 188,935.00
Funding & Project Management - TC CBD	Dept Of Local Gov. & Community Services	Special Purpose	-	\$ -
AAI: Drive-In Movie Nights	Dept of Health: AAI	Special Purpose	20/12/21	\$ 10,000.00
AAI: Community Fishing Competition	Dept of Health: AAI	Special Purpose	20/12/21	\$ 10,000.00
Softball Project	Dept of Health: AAI	Special Purpose	20/12/21	\$ 20,000.00
Traditional Youth Diversion Culture Camps	Dept of Health: AAI	Special Purpose	20/12/21	\$ 20,000.00
Bush Tucker Project	Dept of Health: AAI	Special Purpose	20/12/21	\$ 30,000.00
Music Project	Dept of Health: AAI	Special Purpose	31/01/2021	\$ 40,000.00
Boomerang making project	Dept of Health: AAI	Special Purpose	20/12/21	\$ 10,000.00
Workplace Domestic & Family Violence Awareness	NTG: Dept Trade, Business & Innovation	Special Purpose	31/12/21	\$ 66,045.00
HACC Indigenous NT Jobs Package (NTJP)	CmwltH Dept Health and Ageing	Operational	30/11/22	\$ 753,659. 00
R2 Recovery	CmwltH. Dept of Infrast. & Regional Dev.	Roads	ongoing	\$ 165,568.00
Agency income NDIS	NDIA	Operational	ongoing	\$ 149,255.00
Home Care NATSIFLEX	CmwltH Dept Health and Ageing	Operational	30/20/23	\$ 3,213,569.00
Night Patrol	CmwltH Dept Prime Minister & Cabinet	Operational	30/01/22	\$ 7,773,773.00
Indigenous Sports and Recreation Program (ISRP)	CmwltH Dept Prime Minister & Cabinet	Operational	1/11/22	\$ 1,839,254.00
Home and Community Care (CHSP)	CmwltH Dept Health and Ageing	COVID Emergency		\$ 87,161.00





Home and Community Care (CHSP)	CmwltH Dept Health and Ageing	Operational	ongoing	\$ 550,141.00
Outside School Hours Care (OSHC)	CmwltH Dept Prime Minister & Cabinet	Operational	30-4-21	\$ 476,028.00
Tennant Creek School Holiday Programs	Dept of Health: AAI	Special Purpose	completed	\$ 25,000.00
Ampilatwatja Softball Field	Dept of Health: AAI	Special Purpose	30/06/21	\$ 40,000.00
Indigenous Environmental Health Service	CmwltH Dept of Health	Operational	30/6/21	\$ 102,130.00
Safe House Funding: Elliot	NTG: Territory Families	Operational	30/6/21	\$ 217,816.00
Safe House Funding: - Ali Curung	NTG: Territory Families	Operational	30/6/21	\$ 163,936.00
Indigenous Jobs Development	Dept Housing & Comm Services	Operational	Ongoing	\$ 1,117,361.00
Local Authority Allocation	Department Housing & Community Services	Local Authority Tennant Creek	30/6/21	\$ 100,000.00
		Local Authority Elliott	30/6/21	\$ 50,900.00
		Local Authority Ali Curung	30/6/21	\$ 83,500.00
		Local Authority Ampilatwatja	30/6/21	\$ 10,253.00
		Local Authority Alpururulam	30/6/21	\$ 323.00
		Local Authority Wutunugurra	30/6/21	\$ 26,300.00
		Local Authority Arlparra	30/6/21	\$ 66,800.00
Remote Sport Program	Department of Tourism & Culture	Operational	30/6/21	\$ 224,000.00
International Women's Day	NTG - Territory Families	Special Purpose	Apply yearly	\$ 3,000.00
Youth Services - Barkly (Youthlinks)	NTG - Territory Families	Operational	30/06/23	\$ 420,291.00
Playground Alpururulam	Dept. of Health - AAI	Special Purpose	30/06/21	\$ 40,000.00
Multimedia & Music Workshops	Dept. of Health - AAI	Special Purpose	30/06/21	\$ 50,000.00
Safe House For Strong Women	Dept. of Health - AAI	Special Purpose	30/06/21	\$ 80,000.00
Homelands MES	Dept Housing & Comm Services	Special Purpose	30/6/21	\$ 181,664.00
MES Town Camps	Dept Housing & Comm Services	Special Purpose	30/6/21	\$ 280,800.00



Homelands Jobs Funding (MES/HMP)	Dept Housing & Comm Services	Special Purpose	30/06/21	\$ 84,500.00
Road Furniture: Tennant Creek Town Camps	Dept Housing & Comm Services	Special Purpose	30/06/21	\$ 27,570.00
Wages- Youth Sport & Recreation Officer	CAYLUS	Special Purpose	30/6/21	\$ 50,000.00
Regional Deal Backbone Funding	DSS	Special Purpose	30/11/21	\$ 420,000.00
Regional Deal Backbone Funding	NTG	Special Purpose	30/06/21	\$ 485,000.00
Regional Deal Sports Co-ordinators	ASC	Special Purpose	30/11/21	\$ 532,877.00
Regional Deal Community Benefit Fund	NTG	Special Purpose	30/6/22	\$ 1,500,000.00
BBRF - Infrastructure Projects	BBRF	Special Purpose	30/06/22	\$ 3,048,598.80
Aboriginal Workforce Grant	Dept Trade Business Innovation	Special Purpose	30/06/23	\$ 270,000.00
Energy Efficiency	Dept Housing & Comm Services	Special Purpose	30/06/21	\$ 248,701.00
Ampilatwatja Ablution Block	ABA	Special Purpose	1/12/21	\$ 192,000.00
Waste & Resource Management Program	Dept Housing & Comm Services	Special Purpose	30/06/22	\$ 148,800.00
Priority Reseal Roads	Dept Housing & Comm Services	Special Purpose	30/06/22	\$ 350,000.00
Commercial Rates Replenish	Dept Housing & Comm Services	Special Purpose	30/06/22	\$ 20,820.00
Lake MaryAnn Playground	NTG	Special Purpose	completed	\$ 300,000.00
SCALE	NTG	Special Purpose	30-11-21	\$ 491,900.00
Drought Communities	CWTH Dept Industry Science Resource	Capitol Special Purpose	30-6-22	\$ 1,000,000.00
My Barkly Voucher	NTG	Special Purpose	completed	\$ 20,000.00
Local Roads Community Infrastructure	CMWTH Capital	Special Purpose	completed	\$ 393,376.00
Ampilatwatja Aged Care Equipment	CMWTH	Special Purpose	completed	\$ 14,686.00
MESSPG Hilda St Park	Private works	Special Purpose		\$ 36,410.00



Funding Body Key	
ABA	Aboriginal Benefits Account
AOD	Alcohol and Other Drugs (NTG)
ADC NT	Australia Day Council Northern Territory
BBRF	Building Better Regions Fund (Commonwealth)
CAYLUS	Central Australian Youth Link Up Service
CDH	Commonwealth Department of Health
CDII&S	Commonwealth Department of Industry, Innovation & Science
CDIRD	Commonwealth Department of Infrastructure and Regional Development
DCM	Department of the Chief Minister
DH	Department of Health
DHCD	Department of Housing and Community Development
DIPL	Department of Infrastructure, Planning and Logistics
DTC	Department of Tourism and Culture
DTBI	Department of Trade, Business and Innovation
NAIDOC	National Aborigines and Islanders Day Observance Committee
NDIA	National Disability Insurance Agency
NDIS	National Disability Insurance Scheme
NDRR	Natural Disaster Relief & Recovery
NTG	Northern Territory Government
OGED	Office of Gender Equity and Diversity
PM&C	Prime Minister & Cabinet (Commonwealth)
TF	Territory Families (NTG)



## Community Grants

Each year Barkly Regional Council calls for Expressions of Interest from community groups or individuals to apply for a community grant of up to \$3000 per project.

There are two rounds per year offering grants to support community-based projects in the areas of arts and culture, sport and recreation, community safety and community development.

The following grants were allocated as part of Council's Community Grants Program 2020–2021.

### Round 1 – Successful Applicants

Organisation	Project Description	Amount
Pistol Club	Support for Open Day April 11, 2021. Cost of open day to attract new members. Usually there is an open day fee. Having support will mean more people may attend as there will not be a fee.	\$1,500.00
Tennant Creek Christmas Tree Committee	Support of Annual Christmas Tree Children's Event, December 19, 2020, Tennant Creek Civic Hall – purchase of gifts	\$3,500.00
<b>TOTAL</b>		<b>\$5,000.00</b>

### Round 2 – Successful Applicants

Organisation	Project Description	Amount
Tennant Creek Volunteer Association	To set up a permanent display at the National Trust Museum that highlights the historical to present day events and stories that have shaped the operations of the PFES in Tennant Creek & Barkly	\$2,895.00
Tennant Creek Christmas Tree Committee	Annual event sees Xmas gifts & entertainment for school aged children. Specific to budget – Santa Suit, ChristmasTree	\$1,077.00
Barkly Regional Arts	Establish systems and protocols for Indigenous artists working with BRA to start recording individual stories and vignettes about their pieces of work which can be given to buyers raising work's worth	\$3,000.00
<b>TOTAL</b>		<b>\$6,972.00</b>

# Community Development Directorate

Our programs are aimed at improving the health and wellbeing of our residents throughout the Barkly Region, offering programs and services from Local Laws/Rangers, Environmental Health, Aged Care, NDIS, Youth, Sports and Recreation, Outside School Hours Care, Vacation Care, Safe Houses, Community Safety, Tennant Creek Town Pool, Libraries and Regional Sports and Recreation.

## Community Safety (Patrol)

Our Community Safety Program continues to provide early interventions to incidents in community such as disputes, self-harm, violence, homelessness and substance misuse, working with all members of communities and stakeholders to progress Community Safety and Wellbeing. With a focus on Community Safety, the Patrol services regularly provide safe transport for school age children at night and transporting people at risk of harm or causing harm.

Our Community Safety Program's goal is to maintain a consistent and quality service, delivered five nights per week to all communities within the region, supporting community safety and promoting culturally appropriate resolutions to any disputes or conflict.

The Community Safety Program operates at ten (10) locations throughout the region being: Arlparra, Ali Curung, Alpururulam (Lake Nash), Ampilatwatja, Arlparra, Canteen Creek, Elliott, Imangara (Murray Downs) Mungkarta, Tara and Wutunugurra (Epenarra).

Community Safety Officers have been supported to complete regular Learning, Literacy and Numeracy (LLN) training, and undertaken various other program-



specific training including First Aid and Mandatory Reporting.

Over the past 12 months we undertook a remodelling and rebranding of our program, from Night Patrol to Community Safety. Along with new look uniforms, signage and equipment, there were increases in employment opportunities throughout the region. We were able to support additional patrol services in Elliott and Ali Curung communities, with further resources including vehicles and staff positions.

Our program has worked closely with stakeholders, attending all Local Authority meetings and has a strong relationship with NT Police throughout the region. A highlight this year was our Community Safety teams receiving written acknowledgement from NT Police for their work in assisting in providing first aid and attendance at a motor vehicle accident.

## Local Laws and Environmental Health

**Aimed at improving health conditions, maintaining public health and environmental standards, our Local Laws unit is responsible for the management and delivery of By-Laws, Regulatory Laws, Animal Management and Environmental Health across the region. By promoting responsible animal ownership through education and enforcement, we make communities safer for both people, and animals.**

A key highlight for 2020–21 has been working with vets, State and Commonwealth Governments and Animal Management in Rural and Remote Indigenous Communities (AMIRRIC) on Ehrlichiosis (pronounced Err-lick-ee-o-sis). This is a tick-borne disease caused by the bacteria which has come to be in Tennant Creek and Barkly Region. Working in collaboration, we have been able to provide communities with initial animal treatments and valuable information on the disease.

Ongoing work with AMIRRIC includes a full audit of domestic animals in each community, to provide baseline for planning future needs.

BRC communities had regular de-sexing programs in partnership with the Barkly Vet Practice and dogs were also treated with Ivermectin orally (treatment for internal and external parasites).



There had been increased illegal dumping at dumping hotspots this year, and staff responded with increased monitoring of sites, working with the Barkly Work Camp for removal of rubbish. We escalated an animal welfare report to officers in Alice Springs, for a dog that had sustained injury, to provide optimum care and recovery.



The Local Laws Manager was called to Tingkarli / Lake Mary Ann Dam in February 2021, with many dead fish washing up on the shores. After consulting water quality laboratories, it was concluded that the extended wet season caused excess nutrients to be washed into the dam, essentially using up the dissolved oxygen (DO).



## Safe Houses

**Barkly Regional Council's Safe House Program located in Ali Curung and Elliott Communities, is responsible for delivery of services that provide women and accompanying children who are affected by and/or at risk of Domestic and Family Violence (DFV) with crisis support to:**

- provide Safe and Secure Accommodation;
- reduce the incidence and impact of DFV; and
- strengthen the capacity of individuals, families and communities to improve their own wellbeing and safety.

Elliott Safe House was successful in securing funding from and Alcohol Action Initiative (AAI) Grant Round which provided the facility with much needed upgrades, including a new secure fence and children's play area.

Over the past 12 months there has been a focus on staff training and our practice management, ensuring staff have the skillsets to support community members experiencing or escaping violence.



Youthlinx has continued to deliver regular programs weekly this year, including School Holiday Programs.

This year also saw a number of trial programs in communities, including a six-week December to January School Holidays offering. Operating seven days per week, going through until 9pm each night, the trial was incredibly successful. Resources were stretched, with people leaving Tennant Creek throughout the Christmas period — the workforce were satisfied, but very tired!



We also trialled another very successful activity through the April School Holiday period, having a variety of sports and activities scheduled in each Community Living Area (CLA), finishing up the holidays with a family fun day at Purkiss Reserve.

All programs delivered continue to have a focus on Health Life-style Education and have positive health benefits, including reducing risk behavior, that in turn has

a positive impact on crime prevention, build social participation and improve school attendance. Youthlinx staff continue to work collaboratively with a range of service providers to enhance their programs, including John Moriarty Football, NRL and Anyinginyi Sports and Rec.

The new Tennant Creek Youth Centre tender has been awarded and the new building should be ready for programs to be delivered in December 2022.



## Tennant Creek Town Pool

Our swimming facility continues to be one of the key activities for community members with 16,868 visitor entries for 2020–21.

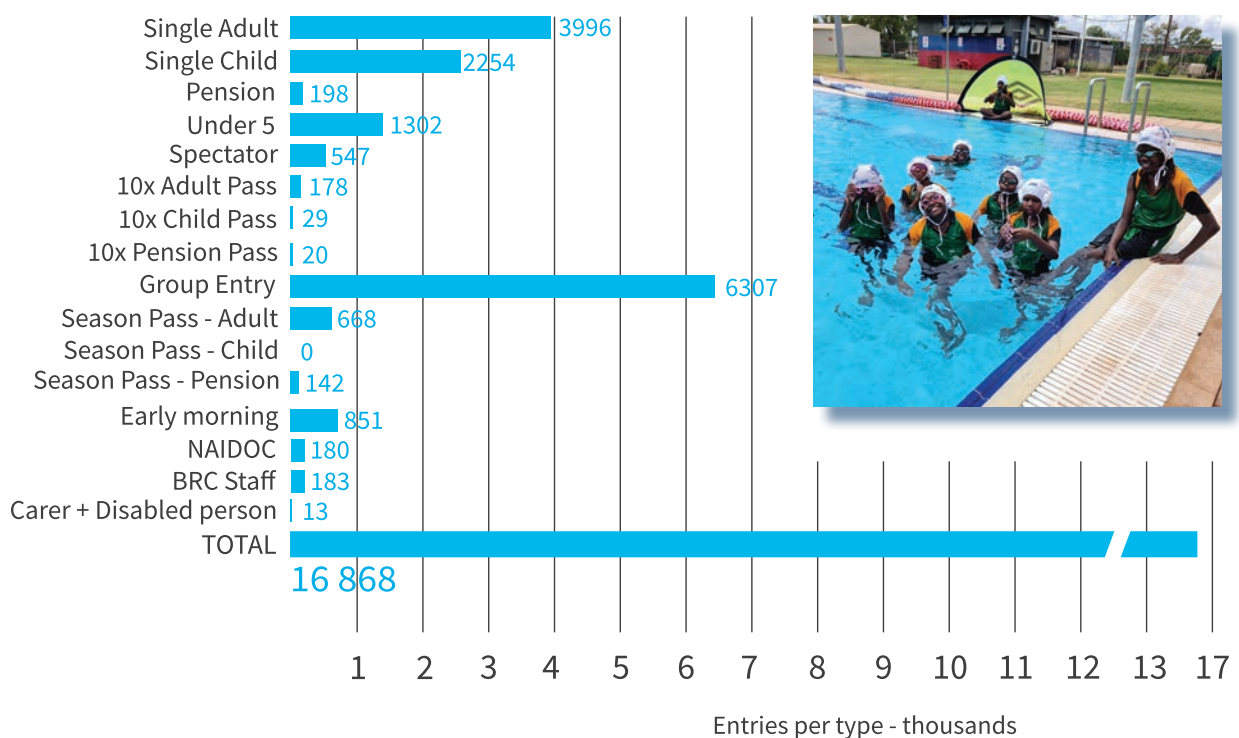
Regular Events were held at the pool, including:

- School Swimming competitions
- Birthday parties
- NAIDOC Celebrations
- Youthlinx school holiday program
- Learn to Swim Royal lifesaving activities and training.

An ongoing challenge for our swimming facility is securing qualified staff, in our transient community.



### Attendance per entry type 2020–2021





## Youth, Sports and Recreation

- Our Music and Multimedia program has been going from strength to strength in Elliott and Arlparra, including the creation of a band from Arlparra “The New Boys”. Travelling with our coordinator, they visited Alice Springs and recorded their own music.
- In August last year, Desert Harmony Festival was streamed live to Tennant Creek and remote communities, with all but one of our remote communities contributing through a shout out, or songs.
- A rebuild and renovation has begun on the basketball court at Ampilatwatja, which includes enclosing the area, rebuilding the stage and laying a new surface. Ampilatwatja has had poor infrastructure for a while and has been enduring some harsh weather, so it’s great to hear this will be finished in the next couple of months.
- Ali Curung is receiving a brand new Sport and Recreation Centre; which is underway. It will include many break-off rooms for arts and crafts, computers, nutrition and storage. The biggest feature is the multi-sports area that will be large enough to play all indoor sports, including indoor cricket.
- The Southern Cup Basketball Competition was held in Alice Springs at the end of 2020. Our region had male teams from Arlparra and Elliott, with the female team from Arlparra winning the 3 on 3 event. The male teams had better luck in the 5 on 5, with Elliott claiming third place.

One of our greatest successes for this year was the Tennis NT tour (see p 48). Supported by our Regional Coordinators, Youth, Sports and Recreation and even included our Community Safety teams, Tennis NT delivered their program across the region. They visited seven remote communities plus Tennant Creek, and followed it up with a Tennant Creek Cup. These clinics and the Cup were destined to lead to the National Indigenous Tennis Carnival which unfortunately was cancelled owing to an outbreak of COVID in Darwin.

Our relationships with stakeholders continue to be strong, working in collaboration to increase resources and activities to communities:

- The Central Australian Youth Link Up Service (CAYLUS) donated two full-time Youth Officers for Ampilatwatja for seven weeks. They continue to assist us with vehicles and accommodation in some communities;
- Barkly Regional Arts delivering our Music and Multimedia training; and
- we have had sporting clinics and activities in the region from Hip Hop NT, Gymnastics NT, Volleyball NT, and Basketball NT.





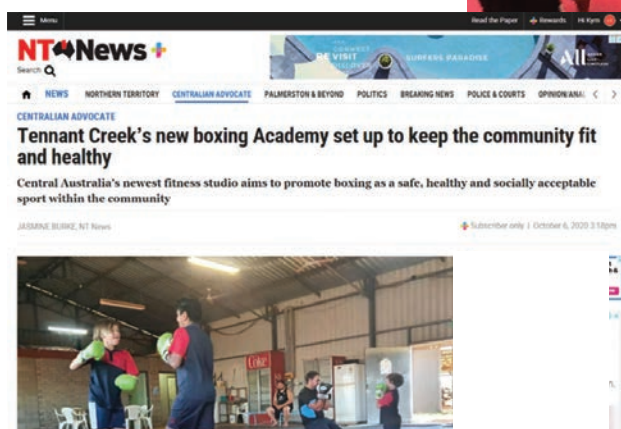
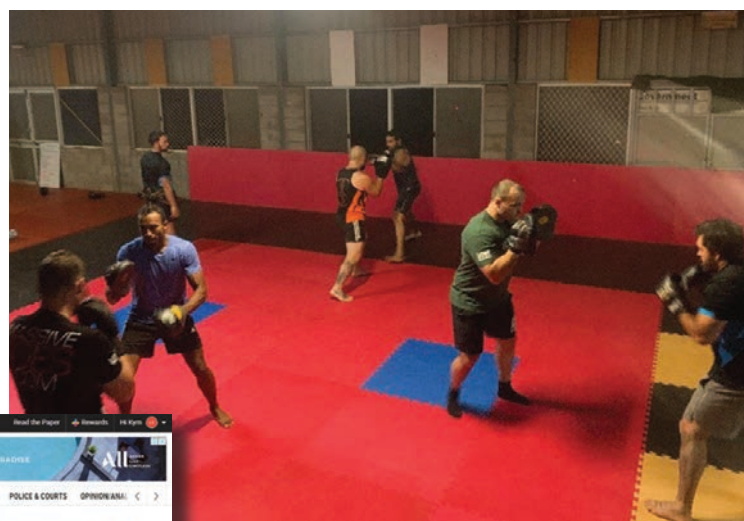
## Barkly Regional Sports Program (Barkly Regional Deal)

The BRSP is an initiative from the Barkly Regional Deal priorities, funded to reinvigorate sports programs in the Barkly.

As the Purkiss Reserve Facility moves through its completion stages, even more programs will be rolled out, including the use of another oval.



**Boxing** recommenced at the start of this year. There have been some challenges, in providing consistent training during the mid-year with coaches leaving, and with the current location not being fit-for-purpose. There continues to be a strong interest in programmed activities.



NT News online 6th October 2020, 3.18pm





**Tennis NT** have visited the Barkly three times this year in the lead-up to the National Indigenous Tennis Carnival (NITC) held in Darwin. The Barkly Tennis Cup had around 60 participations from the primary school take part, which was stopped at the last minute due to Katherine and Darwin going into COVID lockdown.



**Social sports** have been a focus, with soccer now attracting consistent participation, operating two nights per week. Tennis also enjoys very good numbers, from a variety of age groups — the initiative also introduced Yoga to our community, with weekly classes being held.





Over the past twelve months, staff have worked with community members, supporting the development and sustainability of the Barkly Sports Hub.

Completing all governance requirements, this is now incorporated and has a board of directors.



One of our KPIs was to build community capacity in managing sports, including training and certification in umpiring or coaching in softball, boxing, rugby, tennis, and lifeguarding.

Following these courses, the team scheduled a number of “Come and Try” days, offering a variety of sporting activities.



SPORTS FOR EVERYBODY: Hayley Williams, Pashya Noorizal, Riky Noorizal, Andrew Peckham, Lachlan Dunemann, Delacey Hanson and Kym Lenoble.

## Barkly Sports Hub opens up variety of activities

By CATHERINE GRIMLEY

IN an effort to revitalise sports in the region, Barkly Regional Council has created the Barkly Sports Hub. Designed to support and grow the various sports in the community, it will bring together the resources needed for a vibrant sporting community.

There are already ‘come and try’ days for soccer and softball, and just last weekend hosted a softball umpiring and scoring accreditation.

For those more interested in NRL, there is the opportunity

to head to Alice Springs next week for a specialist coaching accreditation, after the refereeing and coaching accreditation that was offered earlier this week.

As opportunities become available more courses like these will be offered along with opportunities to come and try other sports.

To keep people informed about the latest activities, Barkly Sports Hub has created a Facebook page which will be updated regularly with the latest information.

The other important thing happening with the Barkly Sports Hub is they are calling for expressions of interest from community members to become a part of the ‘interim governing body’ to ensure that the Sports Hub is a community-led venture and to create a diverse skill set to draw on for the future.

A link to where to send applications can be found on the Barkly Sports Hub Facebook page and applications close 9 October.



### Come down and give soccer a go

AFTER starting up in the second half of 2020, social soccer restarted at the end of January after the holiday break, and is proving a popular way to have some fun on Wednesday afternoons.

It isn't only adults that get to have fun, as there is also a junior group and with up to fifty people showing up on a Wednesday since the restart, there is plenty of chance to learn some new skills and enjoy yourself.

If you would like to give soccer a try, social soccer is the perfect way to do it, so come along to Purkiss Reserve, and even bring your friends on a Wednesday afternoon at 5.30 or check out the Barkly Sports Hub Facebook page for updates.



Photos by CATHERINE GRIMLEY

KICKING GOALS: John Moriarty Football hosted a Community Gala Day at Purkiss Reserve on Saturday, but the event was abandoned after storms. Pictured left is Indigenous Football Week ambassador Shadeene Evens, who is JMF's inaugural scholarship holder, W-League and future Matildas player.

## Footy gala a hit but cut short by storms

THE Community Gala Day in Tennant Creek on Sunday

was a huge success for the region, even though the inclement weather cut the event short.

It was decided to abandon the event due to the severe weather.

Barkly Sports Hub remains in communication with JMF to

initiate of the Barkly Regional Deal.

It was unfortunate the special occasion was marred by a storm. A longer interval in the second game was used

to show the storm's power.

show the storm's power.

Tennant Creek and District Times articles - Photos by Catherine Grimley

# Infrastructure Directorate

**The Infrastructure Directorate is responsible for maintaining and upgrading Council assets which include parks, gardens, cemeteries, car parks, storm water drains, buildings, halls, sport and recreational facilities, street lights, waste landfills upgrades, and roads.**

Following an Organisational re-structure in early 2020, several functions from Infrastructure have been transferred to other directorates. The management of the Tennant Creek Municipal Depot and Landfill now come under the Director of Operations. Specific Procurement and Fleet will be moved to the new Corporate Services Directorate. A Project Manager has joined the Directorate to take on our large capital projects for this year, and this has reduced the need for Council to hire external consultants.

All this work is delivered in accordance with safe work methods and in compliance with Local Government Compliance, NT Worksafe, NT Environment Protection Agency (NTEPA) and Australian Standards.



## Key Challenges

- Infrastructure continues to work smarter towards our goals, utilising the technology, resources and skillsets we have available;
- Staff retention is an ongoing issue; this directorate has however retained all staff (team of three) and have a good prospective of continuing for a long term;
- Council needs to get two of its major infrastructure assets upgraded as soon as possible, that need to be kept upgraded for long term use and compliance. The estimated cost for upgrading council office in 58 Peko Road is \$1.4m, and for CivicHall is \$1.0m, for which we are currently seeking funding;
- Due to increased number of people wanting to use swimming pool facility, especially during summer (almost eight months of a year), the demand for bigger swimming pool has escalated. It will be another large facility to serve the town of Tennant Creek. Council can include an estimate and funding for the modern swimming pool in the coming year's infrastructure plan.

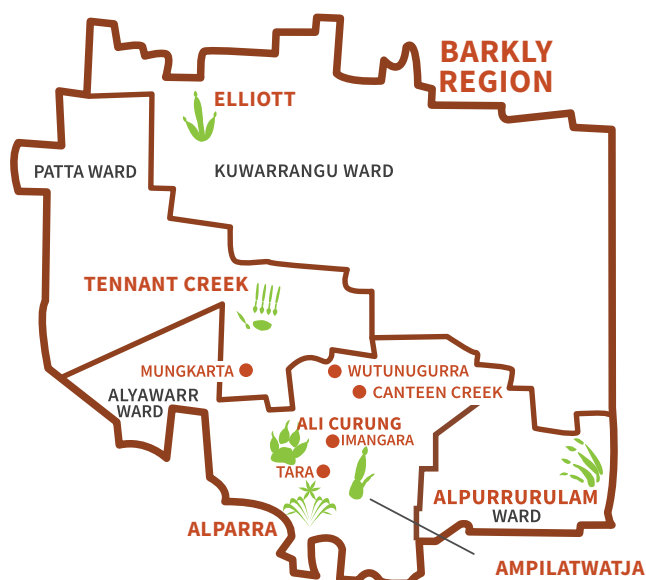
## Key Highlights

- Completion of two major building construction projects:

Elliott Football Oval Change Rooms

Wutunugurra Women Art Centre Upgrade

- Completion of five sporting facilities: Tingkarli / Lake Mary Ann Dam Playground, Wutunugurra BMX Track, Skate Park and Basketball Court in Alpururulam and Resurfacing of Tennant Creek Basket Court



- Completion of three Major Road Projects: roads resealing and shoulder compaction in Ampilatwatja Community and Tennant Creek Road Resealing Phase I & II
- Completion of replacement of street lights in Tennant Creek and Elliott with LED lights
- Completion of installation of “GIVE WAY” and “STOP” signs in Tennant Creek roads
- Completion of Fencing in new landfill site in Alpururulam
- Tenders awarded to seven major construction projects: Tennant Creek Youth Centre, Tennant Creek Cemetery Chapel, Picnic Tables in Lake Mary Ann Dam Playground, Ali Curung Youth Centre, Ampilatwatja Ablution Block, Ampilatwatja Sports and Rec Centre Upgrade and Alparra Sports and Rec Centre Upgrade — all of the projects are in construction phase and expected be completed by end of 2021
- Roads upgrade projects are funded by Road to Recovery (RTR) Fund, Local Roads and Community Infrastructure (LRCI) fund and Priority Infrastructure Fund (PIF)
- Infrastructure construction projects are funded by many different funds such as Building Better Region Fund (BBRF), Barkly Regional Deal Community Project Fund, Drought Relief fund, Special Community Assistance and Local Employment (SCALE) fund, Aboriginals Benefit Account Funding (ABA) from National Indigenous Australians Agency (NIAA), Central Australian Youth Link-Up Service (CAYLUS) fund, NTG Tourism Fund and contrition from local authorities in the respective communities
- Completion of design of Tennant Creek Bike Path — a major project from BBRF which is expected to start early 2022
- Removal of scrap cars and scrap metal from Landfill site in Tennant Creek and Elliott and plans to complete this in Ali Curung, Ampilatwatja and Alpururulam
- Implementation of Ticketing System for maintenance requests (Council Asset Maintenance in Tennant Creek)



## New Community Infrastructure

### Tingkarli / Lake Mary Ann Playground

Lake Mary Ann is a cool oasis, located in a rugged Central Australian environment, offering an ideal picnic spot for locals and tourists alike.

The area is large enough to allow swimming or canoeing and is surrounded by landscaped grassy areas with new shaded shelters and barbecue facilities, as well as natural bushland.



A bicycle path meanders from Tennant town out to the lake. To make this locals and tourists' favourite spot even more attractive, a brand new kids' playground was built.

*Now, all age groups can enjoy the stunning and refreshing Lake Mary Ann in ways like never before.*



### Elliott Football Oval Change Rooms

The Elliott Hawks, premiership winners of 1999, 2003 and 2005, has been longing for a home field to practise, play and celebrate.

Just as the hawk's nest is where young hawks grow and mature, the new Elliott AFL Oval and new Change

Rooms are going to be a place to induct, train and develop new players into the team. The newly constructed AFL Oval now has change rooms providing separate shower rooms and toilets for home teams and away teams, which are universally accessible, as well as a fully equipped kitchen for catering purposes.

*Feedback from AFL fans and players has been that the AFL Oval and the Change Rooms are one of the best facilities in the region.*



New skatepark and Basketball court – Alpururulam 🌿







Tennant Creek Youth Centre (above) and Chapel construction 🖐️







## Wutunugurra Women's Art Centre Upgrade

The Wutunugurra Women's Art Centre is where artists convert inspiration into visual arts, where new ideas and ancient stories meet and mix.

The local authority wanted to improve its serviceability and making it a more pleasant place for the artists. Barkly Regional Council

engaged contractor MPH to conduct a design and construction project to upgrade the Women's Art Centre.

By enclosing the open space veranda behind the demountable, we created a comfortable indoor visual art room with new energy-efficient lighting and air conditioning. We upgraded the existing storeroom to a universally accessible bathroom, with compliant ramp for wheel-chair access. By adding a small kitchen to the demountable, the artists have a dedicated place for meals preparation and tea-making. The entire building has also been repainted to the community's choice of colour and the original artwork on the front side of the demountable has been preserved. *The artists are now able to ignite their imagination and tell their stories in a more relaxing and comfortable visual art studio.*



## Tennant Creek Roads Resealing

Through the heart of the Australian outback, the main artery from Adelaide to Darwin is the Stuart Highway.

Tennant Creek roads intersect the highway, and are crucial to connecting the townsfolk to one another across the Barkly and beyond.

The road resealing, line-markings and signage upgrade has created a sense of order and kinship in the small community, allowing for smooth and safe travel, by car and for pedestrians (and cheeky dogs). In 2021, close to 1.1 km of Tennant Creek's town road was resealed; over forty-three intersections have been upgraded with new line-markings and new signage; more than eighty give-way signs and stop signs combined have been installed across the Tennant Creek township.

*Although road resealing work and maintenance may seem like a small thing to the wider world, it is another step for a town, gaining strength and proudly showing our attractions and amenities to visitors from all over Australia.*

# Operations Directorate

**The Director of Operations provides technical and operational support to the Area Managers and team leaders on each of the Barkly communities, and the Depot staff in Tennant Creek.**

**Under a previous organisational structure, Operations was supervised by the of Director of Infrastructure. It was decided that if Council was to effectively serve the residents of a region one and a half times the size of Victoria, a separate position needed to be created and dedicated to the following:**

- Direct, oversee and monitor Council core delivery services in the Barkly communities;
- Develop and maintain effective communication links between communities, Council offices in Tennant Creek, the Governance Officer and relevant stakeholders;
- Ensure all operational and project management work practices comply with NT Work Safe and Work Health and Safety requirements;
- Provide support to Area Managers to facilitate Local Authority Meetings and ensure that all meetings work within the Local Government Act and guidelines; and
- Provide support to the Tennant Creek Depot Manager and his supervisors.



Skatepark and Basketball Court - Alpururulam  
—Benjamin Olschewsky



## Key Highlights

- Monthly visits to Area Managers on each Barkly community to provide additional support and highlight where resources are needed. Visits coincide with LA Meetings;
- Working with the Local Authorities to supply Council with community project ideas for the Council's five-year infrastructure plan as part of the Regional Plan 2018–19 and the five year Regional Plan 2018–2023;
- Local Authorities make recommendations to Council for specific improvements, and in directing how they would like their communities to develop;
- Four visits annually to Tennant Creek by Area Managers to discuss projects, attend any Tennant Creek based personal development courses and meet with key stakeholders including the NTG, NDIS, Aged Care, NT Police, NTG's Tourism and Culture, Prime Minister and Cabinet and Council staff;
- Networking with other service providers to get better outcomes for communities in the Barkly, such as infrastructure upgrades; and
- Assisting Aboriginal staff to undergo extra training within the organisation to facilitate their Professional Development, with a view to create a career pathway that will allow Aboriginal staff to be able to fill supervisory positions and have a career within the Barkly Regional Council.



Mathew Long – Alpururulam Municipal Supervisor

## Key Challenges

- Keeping Local Authority members engaged and ensuring they attend meetings every month, with plans to provide greater agency through more appropriate Agenda formats, and an engagement process that allows more time to speak with community members;
- assisting Local Authorities in allocating funding, to enable more funds for future community projects; and
- coordinating services across the Barkly region, with intermittent road access affected by weather events.



# Local Authorities

**Council approves the nominations for each Local Authority at a Council Meeting. As vacancies arise, potential Local Authority members are nominated by community members to represent their community on the Local Authority.**

**The Chairperson is selected from the Local Authority Members by Local Authority Members. The Mayor and Ward Councillors when available, and senior Barkly Regional Council staff attend all Local Authority meetings. Agendas and minutes are available on the BRC website <https://www.barkly.nt.gov.au>**

## **Local Authority Plans**

**Local Authority Plans are reviewed annually in all of the communities within the Barkly. This provides Council with a clear direction on the types of projects community residents want resources to go towards.**



# Local Authority Profiles & Projects

Ali Curung



**Ali Curung Local Authority has met 12 times in the 2020–21 financial year, 3 times more than is prescribed under the Local Government Act.**

The following are projects that the Ali Curung Local Authority achieved in the 2020–21 financial year:

- Installed new Flag Poles at the Service Delivery Centre
- Demolished old ablution building
- Cemetery upgrade — fence and gate
- Replace and reinforce four meter boxes
- Purchase new tractor rotary slasher



Musical Roadshow May 2021



- Purchased portable toilets for community events
- New Shade Sail at the water park

## Fast facts

Ward:	Alyawarr
Population:	494 (Australian Census 2016)
Location:	173.2km south of Tennant Creek
Road Conditions:	Sealed
Languages:	Warlpiri, Warumungu, Kaytetye and Alyawarr

## Local Authority Members

Chair:	Cr Noel Hayes
Deputy Chair:	Edith Hanlon
Appointed Members:	Derek Walker, Sammy Ladd, Jerry Rice, Peter Corbett, Andrew Tsavaris, Ned Kelly, Cynthia Smith, Martin Spratt (dec)
Elected Members:	Cr Noel Hayes, Cr Lucy Jackson, Cr Jack Clubb and Cr Ricky Holmes
Ex-Officio:	Mayor Jeffrey McLaughlin



**Alpururulam Local Authority has met 6 times in the 2020–21 financial year, two more times than is prescribed under the Local Government Act.**

The following are projects that the Ali Curung Local Authority achieved in the 2020–21 financial year:

- Repair and replace street signs
- Identify all burial sites at the cemetery and work with CDP to build and install crosses for each site
- Advocate on behalf of Alpururulam Community in upgraded new bores for the community
- Support education in improving school attendance
- Advocate on behalf of Alpururulam Community to have a greater Police presence in the community
- Portable shade structures for Funerals and Community events



New skatepark

- Purchased a sewerage pump for the portable ablutions
- Purchase a potable water pod to be used at Funerals and community events for drinking water
- Advocate on behalf of Alpururulam Community for a visit to Alpururulam by the Storey Players
- New Skate park and new Basketball court

## Fast facts

Ward:	Alpururulam
Population:	420 (Australian Census 2016)
Location:	570.1km east of Tennant Creek and 17km from the NT/QLD boarder
Road Conditions:	Sealed and unsealed During the Wet Season all road access to the community is cut off
Languages:	Alyawarr

## Local Authority Members

Chair:	David Riley
Deputy Chair:	john Manhone
Appointed Members:	Laney Tracker, Pam Corbett, Charlie Larkins, Ben Olschewsky, Micheal Teague
Elected Member:	Cr Jennifer Mahoney
Ex-Officio:	Mayor Jeffrey McLaughlin



# Ampilatwatja

**Ampilatwatja Local Authority has met 6 times in the 2020–21 financial year, two more times than is prescribed under the Local Government Act.**

The following are projects that the Ali Curung Local Authority achieved in the 2020–21 financial year:

- Refurbished the ablution block at the basketball court
- New toilets and Laundry building on Middle Street
- Roads resealing and shoulder compaction in Ampilatwatja Community
- Install a new scoreboard at the oval



Barkly Sports Education - October 2020  
Photo - Tennant Creek and District Times

- Installed new solar lights
- Installed new water trough



Football ground

## Fast facts

Ward:	Alyawarr
Population:	418 (Australian Census 2016)
Location:	314km south-east of Tennant Creek
Road Conditions:	100kms Sealed and 220kms dirt
Languages:	Alyawarr

## Local Authority Members

Chair:	Cr Ricky Holmes
Deputy Chair:	Jefrey Nelson
Appointed Members:	Leslie Morton, Rosaline Rusty, Anita Bailey, Lulu Teece, Andrew Butcher
Elected Members:	Cr Jack Clubb, Cr Lucy Jackson, Cr Noel Hayes, Cr Ricky Holmes
Ex-Officio:	Mayor Jeffrey McLaughlin



## Arlparra Local Authority has met three times in the 2020–21 financial year.

The following are projects that the Ali Curung Local Authority achieved in the 2020–21 financial year:

- Install shade structure over the playground
- Purchase Portable toilets for community events
- Clean up playground area



## Fast facts

Ward:	Alyawarr
Population:	483 (Australian Census 2016)
Location:	381.8km south-east of Tennant Creek
Road Conditions:	Unsealed

During the Wet Season — December to March — the roads connecting the Sandover Highway and the river are often impassable. Around 20km of the road is sealed bitumen from Arlparra north to Urapuntja Health Centre and the airstrip

Languages:	Alyawarr and Anmatyerre
------------	-------------------------

## Local Authority Members

Chair:	To be appointed
Deputy Chair:	To be appointed
Appointed Members:	Dennis Kunoth, Allarica Bailey, Shirley Kunoth, Andrew Rae, Clayton Daniels, Simon Kunoth, Lee Fitzpatrick
Elected Members:	Cr Noel Hayes, Cr Lucy Jackson
Ex-Officio:	Mayor Jeffrey McLaughlin



**Elliott Local Authority has met 6 times in the 2020–21 financial year, two more times than is prescribed under the Northern Territory Local Government Act.**

**The Elliott community has also worked very hard with the Liquor Licensing Commission to implement the Alcohol Management Plan for the township of Elliott.**

The following are projects that the Elliott Local Authority achieved in the 2020–21 financial year:

- Refurbish the house at 8 Lewis street
- Refurbish the house at 17 Buchanan Street
- Advocate on behalf of the Town Camps to upgrade the fencing
- Install a shade shelter at the Anzac Memorial site
- Upgrade the football oval
- Upgrade the Elliott Gym



- Complete landscaping at the Elliott water park
- Advocate on behalf of Elliott Community to the Liquor Commission by writing a letter of support for the alcohol management plan
- Install lighting at the BBQ area in the main park
- Install seating at the water park
- Refurbish visitor accommodation in Elliott

## Fast facts

Ward:	Kuwarrangu
Population:	302 (Australian Census 2016)
Location:	253.6km north of Tennant Creek
Road Conditions:	Sealed
Languages:	Mudburra, Jingili, Wombaya and Warumungu

## Local Authority Members

Chair:	Bob Bagnall
Deputy Chair:	Jody Nish
Appointed Members:	Chris Neade, Jason Mullan, Kevin Gaskin, Lennie Barton
Elected Members:	Cr Ray Aylett, Cr Jane Evans
Ex-Officio:	Mayor Jeffrey McLaughlin



# Wutunugurra

**Wutunugurra Local Authority has met 5 times in the 2020–21 financial year, 1 more time than is prescribed under the Northern Territory Local Government Act.**

The following are projects that the Wutunugurra Local Authority achieved in the 2020–21 financial year:

- Men's shed upgrade
- Fencing of basketball court
- Purchase portable toilets for community events
- Install a BMX track for Wutunugurra Community



## Fast facts

Ward:	Alyawarr
Population:	154 (Australian Census 2016)
Location:	209.8km south-east of Tennant Creek on the north-eastern edge of the Davenport Ranges
Road Conditions:	Around 87km of sealed road and 118.8km of unsealed. Access to the community is variable, depending on weather conditions
Languages:	Alyawarr, Warlpiri, Kaytetye

## Local Authority Members

Chair:	Geraldine Beasley
Deputy Chair:	To be appointed
Appointed Members:	Rochelle Bonney, Shirley Beasley, Kaye Beasley, Mark Peterson, Julie Peterson, Ada Beasley
Elected Members:	Cr Noel Hayes, Cr Lucy Jackson, Cr Ricky Holmes and Cr Jack Clubb
Ex-Officio:	Mayor Jeffrey McLaughlin

# Tennant Creek

**Tennant Creek authority has met 10 times in the 2020–21 financial year, more than is prescribed in the Northern Territory Local Government Act.**

The following are projects that the Tennant Creek Local Authority achieved in the 2020–21 financial year:

- Tingkarli / Lake Mary Ann Dam playground
- Cemetery upgrade in progress
- Youth Centre under construction



## Fast facts

Ward:	Patta
Population:	2995 - including Town Camps (Australian Census 2016)
Location:	508.6km north of Alice Springs, 988.8km south of Darwin
Road Conditions:	Sealed
Languages:	Warumungu, Warlpiri, Walmanpa, Alyawarr, Kaytetye, Wambaya and Jingili

## Local Authority Members

Chair:	Karan Hayward
Deputy Chair:	Greg Liebelt (resigned)
Appointed Members:	Ray Wallis, Linda Renfrey, Kara Blakenspoor, Clarissa Burgen, Zanaya Mayers, Lachlan Duneman and Michael Burton
Elected Members:	Cr Hal Ruger, Cr Sid Vashist, Cr Ronald Plummer, Cr Kris Civitarese
Ex-Officio:	Mayor Jeffrey McLaughlin

# Financial Reports

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**Barkly Regional Council**  
**Annual financial statements**  
**for the year ended 30 June 2021**

**OFFICER'S STATEMENT**

I, Steven Michael Moore, the chief executive officer of the Barkly Regional Council, hereby certify that the annual financial statements:

- (a) have been drawn up in accordance with the applicable Australian Accounting Standards, the Local Government Act and the Local Government (Accounting) Regulations so as to present fairly the financial position of the Council and the results for the year; and
- (b) are in accordance with the accounting and other records of Council.



**Steven Michael Moore**  
**CHIEF EXECUTIVE OFFICER**

**Date:** 18 November 2021

# Barkly Regional Council

## Statement of comprehensive income for the year ended 30 June 2021

		2021	2020
	Notes	\$	\$
<b>INCOME</b>			
Rates	2	3,812	3,821
Statutory charges	2	7	11
User charges	2	1,110	1,170
Grants, subsidies and contributions	2	19,420	17,401
Investment income	2	17	30
Reimbursements	2	797	567
Other income	2	506	680
<b>Total Income</b>		<b>25,669</b>	<b>23,680</b>
<b>EXPENSES</b>			
Employee costs	3	14,549	13,861
Materials, contracts & other expenses	3	9,449	8,362
Depreciation, amortisation & impairment	3	2,939	3,170
Finance costs	3	20	9
<b>Total Expenses</b>		<b>26,957</b>	<b>25,402</b>
<b>OPERATING SURPLUS / (DEFICIT)</b>		<b>(1,288)</b>	<b>(1,722)</b>
Asset disposal & fair value adjustments	4	(1)	19
Amounts received specifically for new or upgraded assets	2	1,182	864
Physical resources received free of charge		19	
<b>NET SURPLUS / (DEFICIT)</b> (transferred to statement of changes in equity)		<b>(88)</b>	<b>(839)</b>
<b>Other Comprehensive Income</b>			
Impairment (expense) / recoupments offset to asset revaluation reserve	9	-	(734)
<b>Total Other Comprehensive Income</b>			<b>(734)</b>
<b>TOTAL COMPREHENSIVE INCOME</b>		<b>(88)</b>	<b>(1,573)</b>

This Statement is to be read in conjunction with the attached notes

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# Barkly Regional Council

## Statement of financial position

### as at 30 June 2021

		2021	2020
<b>ASSETS</b>	<b>Notes</b>	<b>\$</b>	<b>\$</b>
<b>Current assets</b>			
Cash and cash equivalents	5	10,572	11,368
Trade & other receivables	5	1,585	1,421
Inventories	5	17	21
<b>Total current assets</b>		<b>12,174</b>	<b>12,810</b>
<b>Non-current assets</b>			
Infrastructure, property, plant & equipment	7	26,361	27,762
Other non-current assets	6	11,782	9,350
<b>Total non-current assets</b>		<b>38,143</b>	<b>37,112</b>
<b>Total assets</b>		<b>50,317</b>	<b>49,922</b>
<b>LIABILITIES</b>			
<b>Current liabilities</b>			
Trade & other payables	8	1,733	1,334
Provisions	8	1,379	1,295
<b>Total current liabilities</b>		<b>3,112</b>	<b>2,629</b>
<b>Non-current liabilities</b>			
Provisions	8	417	417
<b>Total non-current liabilities</b>		<b>417</b>	<b>417</b>
<b>Total liabilities</b>		<b>3,529</b>	<b>3,046</b>
<b>NET ASSETS</b>		<b>46,788</b>	<b>46,876</b>
<b>EQUITY</b>			
Accumulated surplus		20,311	16,399
Asset revaluation reserve	9	23,054	23,054
Other reserves	9	3,423	7,423
<b>Total council equity</b>		<b>46,788</b>	<b>46,876</b>
<b>TOTAL EQUITY</b>		<b>46,788</b>	<b>46,876</b>

This Statement is to be read in conjunction with the attached notes

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**Barkly Regional Council**  
Statement of changes in equity  
for the year ended 30 June 2021

2021	Notes	Accumulated surplus \$	Asset revaluation reserve \$	Other reserves \$	Total council equity \$
Balance at end of previous reporting period		16,399	23,054	7,423	46,876
<b>Net surplus / (deficit) for the year</b>		(88)			(88)
<b>Other comprehensive Income</b>					
Transfers between reserves		4,000	-	(4,000)	-
<b>Balance at end of period</b>	9	20,311	23,054	3,423	46,788

2020	Notes	Accumulated surplus \$	Asset revaluation reserve \$	Other reserves \$	Total council equity \$
Balance at end of previous reporting period		19,443	23,788	5,218	48,449
<b>Net surplus / (deficit) for the year</b>		(839)			(839)
<b>Other comprehensive Income</b>					
Changes in revaluation surplus - infrastructure, property, plant & equipment			0		0
Impairment (expense)			(735)		(735)
Transfers between reserves		(2,205)		2,205	-
<b>Balance at end of period</b>	9	16,399	23,054	7,423	46,876

This statement is to be read in conjunction with the attached notes

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# Barkly Regional Council

## Statement of cash flows

### for the year ended 30 June 2021

		2021	2020
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>	<b>Notes</b>	<b>\$</b>	<b>\$</b>
<b>Receipts:</b>			
Rates - general & other		3,903	3,694
Fees & other charges		7	11
User charges		1,023	1,321
Investment receipts		17	34
Grants utilised for operating purposes		19,542	17,631
Reimbursements		797	624
Other revenues		525	1,294
<b>Payments:</b>			
Employee costs		(14,628)	(13,483)
Materials, contracts & other expenses		(9,175)	(9,460)
Finance payments		(20)	(9)
<b>Net cash provided by (or used in) operating activities</b>	11	<b>1,991</b>	1,657
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
<b>Receipts:</b>			
Amounts specifically for new or upgraded assets		1,182	864
Sale of replaced assets	4	27	19
<b>Payments:</b>			
Expenditure on renewal/replacement of assets			(1,750)
Expenditure on new/upgraded assets		(3,996)	(29)
<b>Net cash provided by (or used in) investing activities</b>		<b>(2,787)</b>	(896)
<b>Net increase (decrease) in cash held</b>		<b>(796)</b>	761
Cash & cash equivalents at beginning of period	11	11,368	10,607
<b>Cash &amp; cash equivalents at end of period</b>	11	<b>10,572</b>	11,368

This Statement is to be read in conjunction with the attached notes

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# Barkly Regional Council

## Notes to and forming part of the financial statements for the year ended 30 June 2021

### Note 1 - SIGNIFICANT ACCOUNTING POLICIES

The principal accounting policies adopted in the preparation of the financial report are set out below. These policies have been consistently applied to all the years presented, unless otherwise stated.

#### **Basis of preparation**

##### **Compliance with Australian Accounting Standards**

This general-purpose financial report has been prepared in accordance with Australian Accounting Standards as they apply to not-for-profit entities, other authoritative pronouncements of the Australian Accounting Standards Board, Interpretations and relevant Northern Territory legislation.

The financial report was authorised for issue by certificate under regulation 14 of the *Local Government (Financial Management) Regulations 2011* dated 18 November 2021.

##### **Historical cost convention**

Except as stated below, these financial statements have been prepared in accordance with the historical cost convention.

##### **Critical accounting estimates**

The preparation of financial statements in conformity with Australian Accounting Standards requires the use of certain critical accounting estimates and requires management to exercise its judgement in applying council's accounting policies. The areas involving a higher degree of judgement or complexity, or areas where assumptions and estimates are significant to the financial statements are specifically referred to in the relevant sections of this note.

##### **Rounding**

All amounts in the financial statements have been rounded to the nearest thousand dollars (\$'000).

##### **The Local Government Reporting Entity**

Barkly Regional Council is incorporated under the NT Local Government Act 1999 and has its principal place of business at 41 Peko Road, Tennant Creek. These financial statements include the council's direct operations and all entities through which council controls resources to carry on its functions. In the process of reporting on the council as a single unit, all transactions and balances between activity areas and controlled entities have been eliminated.

Trust monies and property held by council but subject to the control of other persons have been excluded from these reports. A separate statement of moneys held in the trust fund is available for inspection at the council office by any person free of charge.

##### **Income recognition**

The council recognises revenue under AASB 1058 Income of not-for-profit entities (AASB 1058) or AASB 15 Revenue from contracts with customers (AASB 15) when appropriate.

In cases where there is an 'enforceable' contract with a customer with 'sufficiently specific' performance obligations, the transaction is accounted for under AASB 15 where income is recognised when (or as) the performance obligations are satisfied (i.e., when it transfers control of a product or service to a customer). Revenue is measured based on the consideration to which the council expects to be entitled in a contract with a customer.





# Barkly Regional Council

## Notes to and forming part of the financial statements for the year ended 30 June 2021

### Note 1 (continued)- SIGNIFICANT ACCOUNTING POLICIES

In other cases, AASB 1058 applies when a not-for-profit (NFP) entity enters into transactions where the consideration to acquire an asset is significantly less than the fair value of the asset principally to enable the entity to further its objectives. The excess of the asset recognised (at fair value) over any 'related amounts' is recognised as income immediately, except in the case where a financial asset has been received to enable the council to acquire or construct a recognisable non-financial asset that is to be controlled by the council. In this case, the council recognises the excess as a liability that is recognised over time in profit and loss when (or as) the entity satisfies its obligations under the transfer.

In recent years the payment of untied grants (financial assistance grants/ local roads/ supplementary grants) has varied from the annual allocation as shown in the table below:

	<i>Cash Payment Received</i>	<i>Annual Allocation</i>	<i>Difference</i>	
2019-20	\$2,262,250	\$2,166,680	+	\$95,570
2020-21	\$2,590,847	1,464,146	+	1,126,7010

Because these grants are untied, the Australian Accounting Standards require that payments be recognised upon receipt. Accordingly, the operating results of these periods have been distorted compared to those that would have been reported had the grants been paid in the year to which they were allocated.

The actual amounts of untied grants received during the reporting periods (including the advance allocations) are disclosed in note 2.

#### Essential services contracts

For works undertaken on a fixed price contract basis, revenues are recognised over time using the input method, with costs incurred compared to total expected costs used as a measure of progress. When it is probable that total contract costs will exceed total contract revenue, the expected loss is recognised as an expense immediately.

#### Cash, cash equivalents and other financial instruments

Cash and cash equivalents includes all amounts readily convertible to cash on hand at council's option with an insignificant risk of changes in value with a maturity of three months or less from the date of acquisition.

Receivables for rates and annual charges are secured over the subject land, and bear interest at rates determined in accordance with the Local Government Act 1999. Other receivables are generally unsecured and do not bear interest.

All receivables are reviewed as at the reporting date and adequate allowance made for amounts the receipt of which is considered doubtful.

All financial instruments are recognised at fair value at the date of recognition. A detailed statement of the accounting policies applied to financial instruments also form part of note 13.

# Barkly Regional Council

## Notes to and forming part of the financial statements for the year ended 30 June 2021

### **Note 1 (continued) - SIGNIFICANT ACCOUNTING POLICIES (continued)**

#### **Inventories**

Inventories held in respect of stores have been valued by using the weighted average cost on a continual basis, after adjustment for loss of service potential. Inventories held in respect of business undertakings have been valued at the lower of cost and net realisable value.

#### **Infrastructure, property, plant & equipment**

##### **Land under roads**

Council has elected not to recognise land under roads acquired prior to 1 July 2008 as an asset in accordance with AASB 1051 Land under roads. Land under roads acquired after 30 June 2008 has not been recognised as in the opinion of council it is not possible to reliably attribute a fair value, and further that such value if determined would be immaterial.

##### **Initial recognition**

All assets are initially recognised at cost. For assets acquired at no cost or for nominal consideration, cost is determined as fair value at the date of acquisition.

All non-current assets purchased or constructed are capitalised as the expenditure is incurred and depreciated as soon as the asset is held "ready for use". Cost is determined as the fair value of the assets given as consideration plus costs incidental to the acquisition, including architects' fees and engineering design fees and all other costs incurred. The cost of non-current assets constructed by the council includes the cost of all materials used in construction, direct labour on the project and an appropriate proportion of variable and fixed overhead.

Capital works still in progress at balance date are recognised as other non-current assets and transferred to infrastructure, property, plant & equipment when completed ready for use.

##### **Materiality**

Assets with an economic life of more than one year are only capitalised where the cost of acquisition exceeds materiality thresholds established by council for each type of asset. In determining (and in annually reviewing) such thresholds, regard is had to the nature of the asset and its estimated service life. Examples of capitalisation thresholds applied during the year are given in note 7. No capitalisation threshold is applied to the acquisition of land or interests in land.

##### **Subsequent recognition**

All material asset classes are revalued on a regular basis such that the carrying values are not materially different from fair value. For infrastructure and other asset classes where no active market exists, fair value is determined to be the current replacement cost of an asset less, where applicable, accumulated depreciation calculated based on such cost to reflect the already consumed or expired future economic benefits of the asset. Further detail of existing valuations, methods and valuers are provided at note 7.

##### **Depreciation of non-current assets**

Other than land, all infrastructure, property, plant and equipment assets recognised are systematically depreciated over their useful lives on a straight-line basis which, in the opinion of Council, best reflects the consumption of the service potential embodied in those assets.

Depreciation methods, useful lives and residual values of classes of assets are reviewed annually.

Major depreciation periods for each class of asset are shown in note 7. Depreciation periods for infrastructure assets have been estimated based on the best information available to Council, but appropriate records covering the entire life cycle of these assets are not available, and extreme care should be used in interpreting financial information based on these estimates.





# Barkly Regional Council

## Notes to and forming part of the financial statements for the year ended 30 June 2021

### **Note 1(continued) - SIGNIFICANT ACCOUNTING POLICIES**

#### **Impairment**

Assets that have an indefinite useful life are not subject to depreciation and are reviewed annually for impairment. Assets carried at fair value whose future economic benefits are not dependent on the ability to generate cash flows, and where the future economic benefits would be replaced if council were deprived thereof, are not assessed for impairment.

Other assets that are subject to depreciation are reviewed for impairment whenever events or changes in circumstances indicate that the carrying amount may not be recoverable. An impairment loss is recognised for the amount by which the asset's carrying amount exceeds its recoverable amount (which is the higher of the present value of future cash outflows or value in use).

Where an asset that has been revalued is subsequently impaired, the impairment is first offset against such amount as stands to the credit of that class of assets in Asset Revaluation Reserve, any excess being recognised as an expense.

#### **Payables**

##### **Goods & services**

Creditors are amounts due to external parties for the supply of goods and services and are recognised as liabilities when the goods and services are received. Creditors are normally paid 30 days after the month of invoice. No interest is payable on these amounts.

##### **Payments received in advance & deposits**

Amounts received from external parties in advance of service delivery, and security deposits held against possible damage to Council assets, are recognised as liabilities until the service is delivered or damage reinstated, or the amount is refunded.

#### **Employee benefits**

##### **Salaries, wages & compensated absences**

Liabilities for employees' entitlements to salaries, wages and compensated absences expected to be paid or settled within 12 months of reporting date are accrued at nominal amounts (including payroll based on costs) measured in accordance with AASB 119.

Liabilities for employee benefits not expected to be paid or settled within 12 months are measured as the present value of the estimated future cash outflows (including payroll based on costs) to be made in respect of services provided by employees up to the reporting date. Present values are calculated using government guaranteed securities rates with similar maturity terms.

No accrual is made for sick leave as council experience indicates that, on average, sick leave taken in each reporting period is less than the entitlement accruing in that period, and this experience is expected to recur in future reporting periods. Council does not make payment for untaken sick leave.

##### **Superannuation**

The council makes employer superannuation contributions in respect of its employees to a number of complying superannuation funds in accordance with the Superannuation Choice Legislation. No changes in accounting policy have occurred during either the current or previous reporting periods. Details of the accounting policies applied and council's involvement with the schemes are reported in note 15.

#### **Leases**

The council assesses at contract inception whether a contract is, or contains, a lease. That is, if the contract conveys the right to control the use of an identified asset for a period in exchange for consideration.



# Barkly Regional Council

## Notes to and forming part of the financial statements for the year ended 30 June 2021

### **Note 1 (continued) - SIGNIFICANT ACCOUNTING POLICIES**

#### ***Council as a lessee***

The Council recognises lease liabilities to make lease payments and right-of-use assets representing the right to use the underlying assets.

#### ***i) Right-of-use assets***

The council recognises right-of-use assets at the commencement date of the lease. Right-of-use assets are measured at cost, less any accumulated depreciation and impairment losses, and adjusted for any re-measurement of lease liabilities. The cost of right-of-use assets includes the amount of lease liabilities recognised, initial direct costs incurred, lease payments made at or before the commencement date less any lease incentives received and the estimate of costs to be incurred to restore the leased asset. Right-of-use assets are depreciated on a straight-line basis over the shorter of the lease term and the estimated useful lives of the assets.

The right-of-use assets are also subject to impairment.

#### ***ii) Lease liabilities***

At the commencement date of the lease, the council recognises lease liabilities measured at the present value of lease payments to be made over the lease term. In calculating the present value of lease payments, the council uses its incremental borrowing rate or the interest rate implicit in the lease.

#### ***iii) Short-term leases and leases of low-value assets***

The council applies the short-term lease recognition exemption to its short-term leases of machinery and equipment (i.e., those leases that have a lease term of 12 months or less from the commencement date).

It also applies the low-value assets recognition exemption to leases of office equipment that are of low value. Lease payments on short-term leases and leases of low-value assets are recognised as expense on a straight-line basis over the lease term.

#### **GST Implications**

In accordance with UIG Abstract 1031 "Accounting for the goods & services tax"

- Receivables and creditors include GST receivable and payable.
- Except in relation to input taxed activities, revenues and operating expenditures exclude GST receivable and payable.
- Non-current assets and capital expenditures include GST net of any recoupment.

#### **New and amended standards and interpretations**

There were no new standards which impacted the council's financial results for the year ended 30 June 2021.

#### **Economic dependence – Government funding**

The council is reliant upon funding from all tiers of government. The financial report has been prepared on a going concern basis on the expectation that government funding will continue. Council is of the opinion that such funding will continue in future years.



# Barkly Regional Council

## Notes to and forming part of the financial statements for the year ended 30 June 2021

### Note 2 - INCOME

	2021	2020
Notes	\$	\$
<b>RATES REVENUE</b>		
<u>General rates</u>	<b>2,850</b>	2,808
Less: Mandatory rebates	-	(14)
Less: Discretionary rebates, remissions & write offs	<b>(12)</b>	(3)
	<b>2,838</b>	2,791
<u>Other rates (including service charges)</u>		
Waste collection	<b>974</b>	975
	<b>974</b>	975
<u>Other charges</u>		
Penalties for late payment	-	55
	<b>3,812</b>	3,821
<b>STATUTORY CHARGES</b>		
Animal registration fees & fines	<b>6</b>	9
Other licences, fees, & fines	<b>1</b>	2
	<b>7</b>	11
<b>USER CHARGES</b>		
Cemetery fees	<b>26</b>	20
Client contributions - aged care	<b>239</b>	223
Hall & equipment hire	<b>37</b>	26
NDIS services	<b>276</b>	292
Rental & staff accommodation	<b>294</b>	342
Sales - fuel	<b>1</b>	7
Sales - refuse facilities	<b>154</b>	212
Sales - swimming pool	<b>69</b>	43
Sales - general	<b>14</b>	5
	<b>1,110</b>	1,170
<b>INVESTMENT INCOME</b>		
Interest on investments:		
Banks & other	<b>17</b>	30
	<b>17</b>	30

# Barkly Regional Council

## Notes to and forming part of the financial statements for the year ended 30 June 2021

### Note 2 (continued) - INCOME

		2021	2020
	Notes	\$	\$
<b>REIMBURSEMENTS</b>			
- for essential services		501	512
- for private works		171	35
- training		41	10
- other		84	10
		<b>797</b>	<b>567</b>
<b>OTHER INCOME</b>			
Insurance & other recoupments - infrastructure, property, plant & equipment		-	35
Agency income - Australia Post		32	33
Agency income - Centrelink		423	423
Donations & contributions		13	72
Sundry		38	117
		<b>506</b>	<b>680</b>
<b>GRANTS, SUBSIDIES, CONTRIBUTIONS</b>			
Amounts received specifically for new or upgraded assets		1,182	864
Other grants, subsidies and contributions			
Untied - financial assistance grant		6,458	6,582
Roads to recovery		950	207
Aged, home and community care		1,612	1,306
Community safety		3,312	3,065
Community living areas & town camps		253	462
Library & communications		188	189
Regional deal		1,613	777
Wages subsidies		2,154	1,777
Youth, sport and recreation		2,313	2,238
Other		567	798
		<b>19,420</b>	<b>17,401</b>
		<b>20,602</b>	<b>18,265</b>
<b>Sources of grants</b>			
Commonwealth Government		9,923	6,909
Northern Territory Government		8,710	11,287
Other		1,969	69
		<b>20,602</b>	<b>18,265</b>



# Barkly Regional Council

## Notes to and forming part of the financial statements for the year ended 30 June 2021

### Note 2 (continued)- INCOME

	2021	2020
Notes	\$	\$
<b>Conditions over grants &amp; contributions</b>		
<i>Grants and contributions which were obtained on the condition that they be expended for specified purposes or in a future period, but which are not yet expended in accordance with those conditions, are as follows:</i>		
<i>Unexpended at the close of the previous reporting period</i>	<b>4,792</b>	2,919
<i>Less: expended during the current period from revenues recognised in previous reporting periods:</i>		
<i>Alcohol actions initiatives</i>	-	(31)
<i>Aged &amp; community care</i>	<b>(15)</b>	(268)
<i>Animal management</i>	-	(50)
<i>Infrastructure</i>	-	(22)
<i>Libraries</i>	-	(3)
<i>Safehouse programme</i>	-	(110)
<i>Special purpose grants</i>	<b>(33)</b>	(243)
<i>Youth services</i>	-	(37)
<i>Other</i>	-	(100)
<i>Subtotal</i>	<b>(48)</b>	(864)
<i>Plus: amounts recognised as revenues in this reporting period but not yet expended in accordance with the conditions</i>		
<i>Alcohol actions initiatives</i>	-	81
<i>Aged &amp; community care</i>	-	490
<i>COVID-19</i>	-	492
<i>Infrastructure</i>	<b>262</b>	486
<i>Regional deal</i>	<b>900</b>	337
<i>Night patrol</i>	-	460
<i>Learning &amp; development</i>	-	195
<i>Safehouse programme</i>	-	106
<i>Special purpose grants</i>	<b>20</b>	
<i>Youth services</i>	-	87
<i>Other</i>	-	3
<i>Subtotal</i>	<b>1,182</b>	2,737
<i>Unexpended at the close of this reporting period</i>	<b>5,926</b>	4,792
<i>Net increase/(decrease) in assets subject to conditions in the current reporting period</i>	<b>1,134</b>	1,873

# Barkly Regional Council

## Notes to and forming part of the financial statements for the year ended 30 June 2021

### Note 3 - EXPENSE

		2021	2020
	Notes	\$	\$
<b>EMPLOYEE COSTS</b>			
Salaries and wages		11,183	10,565
Employees leave expenses		1,350	1,419
Superannuation - defined contribution plan contributions	15	1,160	1,091
Workers' compensation insurance		405	436
Other		451	350
<b>Total operating employee costs</b>		<b>14,549</b>	<b>13,861</b>
<b>Total number of employees</b>		<b>136</b>	<b>158</b>
(Full time equivalents at end of reporting period)			
<b>MATERIALS, CONTRACTS &amp; OTHER EXPENSES</b>			
Auditor's remuneration			
- Auditing the financial reports		17	43
Bad and doubtful debts		-	-
Elected members' expenses		391	426
Lease expenses - short term leases	18	657	715
Subtotal - prescribed expenses		<b>1,065</b>	<b>1,184</b>
<u>Other materials, contracts &amp; expenses</u>			
Contractors		172	139
Communication		467	543
Plant & motor vehicle repairs and running costs		890	812
Repairs and maintenance - general		866	564
Repairs and maintenance - roads		939	37
Legal expenses		26	5
Materials - other		724	642
Minor equipment		784	596
Insurance		531	496
Professional services		691	769
Groceries		373	364
Utilities		1,242	1,256
Annual software license fees		443	450
Grants returned		154	403
Sundry		82	102
Subtotal - other materials, contracts & expenses		<b>8,384</b>	<b>7,178</b>
		<b>9,449</b>	<b>8,362</b>

**Notes to and forming part of the financial statements  
for the year ended 30 June 2021**

**Note 3 - EXPENSE (continued)**

		2021	2020
	Notes	\$	\$
<b>DEPRECIATION, AMORTISATION &amp; IMPAIRMENT</b>			
<b>Depreciation</b>			
Buildings		1,803	2,071
Infrastructure		321	397
Plant & equipment		805	702
<b>Impairment</b>			
Buildings	9	-	734
		<u>2,929</u>	<u>3,904</u>
Less: Impairment expense offset to asset revaluation reserve	9	-	(734)
		<u>2,929</u>	<u>3,170</u>
<b>FINANCE COSTS</b>			
Bank charges		20	9
		<u>20</u>	<u>9</u>

**Note 4 - ASSET DISPOSALS AND FAIR VALUE ADJUSTMENTS**

**INFRASTRUCTURE, PROPERTY, PLANT & EQUIPMENT**

**Assets renewed or directly replaced**

Proceeds from disposal	27	19
Less: Carrying amount of assets sold	28	-
<b>Gain (loss) on disposal</b>	<u>(1)</u>	<u>19</u>
<b>NET GAIN (LOSS) ON DISPOSAL OR REVALUATION OF ASSETS</b>	<u>(1)</u>	<u>19</u>



**Notes to and forming part of the financial statements  
for the year ended 30 June 2021**

**Note 5 - CURRENT ASSETS**

	2021	2020
	\$	\$
<b>CASH &amp; CASH EQUIVALENTS</b>		
Cash on hand and at bank	7,436	8,235
Short term deposits & bills, etc	3,136	3,133
	<b>10,572</b>	<b>11,368</b>
<b>TRADE &amp; OTHER RECEIVABLES</b>		
Rates - general & other	927	897
Accrued revenues	6	208
Debtors - general	234	166
Other levels of government	139	59
GST Recoupment	228	60
Prepayments	53	52
Aged care facility deposits	19	-
Total	1,606	1,442
Less: Allowance for doubtful debts	21	21
	<b>1,585</b>	<b>1,421</b>
<b>INVENTORIES</b>		
Stores & materials	17	21
	<b>17</b>	<b>21</b>

**Note 6 - NON-CURRENT ASSETS**

**OTHER NON-CURRENT ASSETS**

Capital works-in-progress	11,782	9,350
	<b>11,782</b>	<b>9,350</b>



**Barkly Regional Council**  
Notes to and forming part of the financial statements  
for the year ended 30 June 2021

**Note 7 - INFRASTRUCTURE, PROPERTY, PLANT & EQUIPMENT (IPP&E)**

	Fair value level	2021 \$'000				2020 \$'000			
		Fair value	Cost	Accumulated depreciation	Carrying amount	Fair value	Cost	Accumulated depreciation	Carrying amount
Land	2	3,377	29	0	3,406	3,377	29	0	3,406
Buildings	3	53,598	1,703	(42,003)	13,298	52,021	1,698	(38,645)	15,074
Infrastructure	2	6,166	2,379	(3,577)	4,968	6,166	1,820	(3,255)	4,731
Plant and equipment	3	6,042	4,989	(6,342)	4,689	6,454	4,030	(5,933)	4,551
<b>Total IPP&amp;E</b>		<b>69,183</b>	<b>9,100</b>	<b>(51,922)</b>	<b>26,361</b>	<b>68,018</b>	<b>7,577</b>	<b>(47,833)</b>	<b>27,762</b>
<b>Comparatives</b>		<b>68,018</b>	<b>7,577</b>	<b>(47,833)</b>	<b>27,762</b>	<b>68,018</b>	<b>3,956</b>	<b>(43,929)</b>	<b>28,045</b>

This note continues on the following pages.

**Barkly Regional Council**  
Notes to and forming part of the financial statements  
for the year ended 30 June 2021

**Note 7 - INFRASTRUCTURE, PROPERTY, PLANT & EQUIPMENT**

	2020 \$	CARRYING AMOUNT MOVEMENTS DURING THE YEAR								2021 \$		
		Carrying amount	Additions		Disposals	Dep'n	Impairment	Transfers			Net revaluation	Carrying amount
			New / upgrade	Renewals				In	Out			
Land	3,406	-								3,406		
Buildings	15,074		26		(1,802)					13,298		
Infrastructure	4,731	559			(322)					4,968		
Plant and equipment	4,551		980	(41)	(801)					4,689		
Total IPP&E	27,762	559	1,006	(41)	(2,925)	0	-	-	-	26,361		
Comparatives	28,045	29	3,592	0	-3,170	(734)	-	-	-	27,762		

*This note continues on the following pages.*



# Barkly Regional Council

## Notes to and forming part of the financial statements for the year ended 30 June 2021

### Note 7 (continued) – INFRASTRUCTURE, PROPERTY, PLANT & EQUIPMENT

#### **Valuation of assets**

##### **General valuation principles**

##### **Accounting procedure:**

Upon revaluation, the current new replacement cost and accumulated depreciation are re-stated such that the difference represents the fair value of the asset determined in accordance with AASB 13 *Fair value measurement*: accumulated depreciation is taken to be the difference between current new replacement cost and fair value. In the case of land, fair value is taken to be the current replacement cost.

##### **Highest and best use:**

For land which council has an unfettered right to sell, the “highest and best use” recognises the possibility of the demolition or substantial modification of some, or all the existing buildings and structures affixed to the land.

Much of the land under council’s care and control is crown land or has been declared as community land under the provisions of the Local Government Act 1999. Other types of restrictions also exist.

For land subject to these restrictions, the highest and best use is taken to be the “highest and best use” available to council, with a rebuttable presumption that the current use is the “highest and best use”. The reason for the current use of a large proportion of council’s assets being other than the “highest and best use” relates to council’s principal role as the provider of services to the community, rather than the use of those assets for the generation of revenue.

For buildings and other structures on and in the land, including infrastructure, “highest and best use” is determined in accordance with the land on and in which they are situated.

##### **Fair value hierarchy level 2 valuations:**

Certain land, and the buildings and structures thereon, are shown above as being based on fair value hierarchy level 2 valuation inputs. They are based on prices for similar assets in an active market, with directly or indirectly observable adjustments for specific advantages or disadvantages attaching to the particular asset.

##### **Fair value hierarchy level 3 valuations of land:**

Valuations of crown land, community land and land subject to other restrictions on use or disposal, shown above as being based on fair value hierarchy level 3 valuation inputs, are based on prices for similar assets in an active market, but include adjustments for specific advantages or disadvantages attaching to the particular asset that are not directly or indirectly observable in that market, or the number and / or amount of observable adjustments of which are so great that the valuation is more fairly described as being based on level 3 valuation inputs.

##### **Fair value hierarchy level 3 valuations of buildings, infrastructure and other assets:**

There is no known market for these assets, and they are valued at depreciated current replacement cost. This method involves:

The determination of the cost to construct the asset (or its modern engineering equivalent) using current prices for materials and labour, the quantities of each being estimated based on recent experience of this or similar councils, or on industry construction guides where these are more appropriate.

The calculation of the depreciation that would have accumulated since original construction using current estimates of residual value and useful life under the prime cost depreciation method adopted by council.

This method has significant inherent uncertainties, relying on estimates of quantities of materials and labour, residual values and useful lives, and the possibility of changes in prices for materials and labour, and the potential for development of more efficient construction techniques.

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# BARKLY REGIONAL COUNCIL

## Notes to and forming part of the financial statements for the year ended 30 June 2021

### Note 7 (continued) – INFRASTRUCTURE, PROPERTY, PLANT & EQUIPMENT

#### *Capitalisation thresholds*

Capitalisation thresholds used by council for all assets is \$5,000. No capitalisation threshold is applied to the acquisition of land or interests in land.

#### *Estimated useful lives:*

Useful lives are estimated for each individual asset. In estimating useful lives, regard is had to technical and commercial obsolescence, as well as legal and other limitations on continued use. The range of useful lives for a representative range of assets is shown below, although individual assets may have an estimated total useful life of greater or lesser amount:

Plant, furniture & equipment	
Office furniture & equipment	5 years
Light vehicles	3 to 7 years
Heavy vehicles	8 to 12 years
Other plant & equipment	5 years
Building & other structures	
Buildings - masonry	40 years
Buildings - other construction	15 to 40 years
Infrastructure	
Pool and waterpark infrastructure	15 to 30 years
Telecommunications infrastructure	5 to 7 years
Water pumping and bore infrastructure	5 years

#### *Transition to AASB 13:*

The requirements of AASB 13 *Fair value measurement* have been applied to all valuations undertaken since 1 July 2013 as shown by the valuation dates by individual asset classes below.

#### **Land under roads:**

Council is of the opinion that it is not possible to attribute a value sufficiently reliably to qualify for recognition, and therefore land under roads has not been recognised in these reports. Land acquired for road purposes during the year is initially recognised at cost, but transferred to fair value at reporting date, effectively writing off the expenditure.

#### **Land & land improvements**

Freehold land and land over which council has control, but does not have title, is recognised on the cost basis. No capitalisation threshold is applied to the acquisition of land or interests in land.

Land improvements, including bulk earthworks with an assessed unlimited useful life, are derived from a valuation at 30 June 2017 at current replacement cost. Additions are recognised at cost.

These assets were valued as at 30 June 2017 valuation by Mr Timothy Ashton, Certified Practising Valuer-AAPI Registration #67108, of AssetVal Pty Ltd (previous valuation – 30 June 2006 – Australian Valuation Office).

#### **Buildings & other structures**

Buildings and other structures were valued as at 30 June 2017 valuation by Mr Timothy Ashton, Certified Practising Valuer-AAPI Registration #67108, of AssetVal Pty Ltd (previous valuation – 30 June 2006 – Australian Valuation Office).



# BARKLY REGIONAL COUNCIL

## Notes to and forming part of the financial statements for the year ended 30 June 2021

### Note 7 (continued) – INFRASTRUCTURE, PROPERTY, PLANT & EQUIPMENT

#### Infrastructure

Transportation assets were valued as at 30 June 2017 valuation by Mr Stuart D Forbes ASA, Consultant Plant Equipment and Infrastructure Valuer - AAPI Registration #95281, of AssetVal Pty Ltd. Pursuant to advice from the Department of Community & Local Government Services these assets have not been recorded in the financial statements of council. Transport Infrastructure valuations have been reported at note 20 for information purposes only.

#### Other Infrastructure

Pool and waterpark infrastructure, telecommunications infrastructure, and water pumping and bore infrastructure were valued as at 30 June 2017 by Mr Stuart D Forbes ASA, Consultant Plant, Equipment and Infrastructure Valuer - AAPI Registration #95281, of AssetVal Pty Ltd.

#### Plant, furniture & equipment

These assets are recognised on the cost basis.

#### All other assets

These assets are recognised on the cost basis. Library books and other lending materials are capitalised in bulk and written out when fully depreciated.

### Note 8 - LIABILITIES

	2021		2020	
	\$		\$	
TRADE & OTHER PAYABLES	Current	Non-current	Current	Non-current
Goods & services	1,304	-	924	-
Payments received in advance	183	-	62	-
Accrued expenses - employee entitlements	-	-	163	-
Accrued expenses - other	166	-	170	-
Deposits, retentions & bonds	80	-	15	-
	<b>1,733</b>	<b>-</b>	<b>1,334</b>	<b>-</b>
PROVISIONS				
Employee entitlements (including on-costs)	1,379	417	1,295	417
	<b>1,379</b>	<b>417</b>	<b>1,295</b>	<b>417</b>



# Barkly Regional Council

## Notes to and forming part of the financial statements for the year ended 30 June 2021

### Note 9 - RESERVES

<b>ASSET REVALUATION RESERVE</b>	1/7/2020	Net increments/ (decrements)	Transfers, impairments	30/6/2021
Notes	\$	\$	\$	\$
Land	3,010	-	-	<b>3,010</b>
Buildings & infrastructure	19,104	-	-	<b>19,104</b>
Plant & equipment	940	-	-	<b>940</b>
<b>TOTAL</b>	<b>23,054</b>	<b>-</b>	<b>-</b>	<b>23,054</b>
<b>Comparatives</b>	<b>23,788</b>	<b>-</b>	<b>(734)</b>	<b>23,054</b>
<b>OTHER RESERVES</b>	1/7/2020	Transfers to Reserve	Transfers from Reserve	30/6/2021
Unexpended grants reserve	7,423	-	(4,000)	<b>3,423</b>
<b>TOTAL OTHER RESERVES</b>	<b>7,423</b>	<b>-</b>	<b>(4,000)</b>	<b>3,423</b>
<b>Comparatives</b>	<b>5,218</b>	<b>2,205</b>	<b>-</b>	<b>7,423</b>

### PURPOSES OF RESERVES

#### Asset revaluation reserve

The asset revaluation reserve is used to record increments and decrements arising from changes in fair value of non-current assets (less any subsequent impairment losses, where applicable).

#### Other reserves

#### Unexpended grants reserve

Unspent grant funds are recognised as revenues under AASB 1004: Contributions as the council generally has no obligation to repay the unspent funds and has therefore earned the revenue. Grants that have been paid to council for a specific purpose and are unexpended, or a grant payment is outstanding are recorded in the unspent grants reserve and are shown within equity section of the statement of financial position. Unspent grants compulsorily repayable to funding bodies are treated as a liability.

### Note 10 - ASSETS SUBJECT TO RESTRICTIONS

The uses of the following assets are restricted, wholly, or partially, by legislation or other externally imposed requirements. The assets are required to be utilised for the purposes for which control was transferred to council, or for which the revenues were originally obtained.

<b>CASH &amp; FINANCIAL ASSETS</b>	Notes	2021 \$	2020 \$
Unexpended amounts received in relation to funded programmes		<b>3,423</b>	7,423
<b>TOTAL ASSETS SUBJECT TO EXTERNALLY IMPOSED RESTRICTIONS</b>		<b>3,423</b>	<b>7,423</b>
<i>The following liabilities, included in note 8, may be discharged from restricted assets in the first instance.</i>			
Payables	8	<b>1,733</b>	1,334
Provisions	8	<b>1,796</b>	1,712
		<b>3,529</b>	<b>3,046</b>

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# Barkly Regional Council

## Notes to and forming part of the financial statements for the year ended 30 June 2021

### Note 11 - RECONCILIATION TO THE STATEMENT OF CASH FLOWS

#### (a) Reconciliation of cash

Cash assets comprise highly liquid investments with short periods to maturity subject to insignificant risk of changes of value. Cash at the end of the reporting period as shown in the statement of cash flows is reconciled to the related items in the statement of financial position as follows:

		2021	2020
	Notes	\$	\$
Total cash & equivalent assets	5	10,572	11,368
Balances per statement of cash flows		10,572	11,368

#### (b) Reconciliation of change in net assets to cash from operating activities

Net surplus (deficit)	(88)	(839)
Non-cash items in statement of comprehensive income		
Depreciation, amortisation & impairment	2,939	3,170
Net increase (decrease) in unpaid employee benefits	84	405
Grants for capital acquisitions treated as Investing Activity	(1,182)	(864)
Net (gain) loss on disposals	(1)	(19)
	1,752	1,853
Add (less): changes in net current assets		
Net (increase) decrease in receivables	(164)	(6)
Net (increase) decrease in inventories	4	15
Net increase (decrease) in trade & other payables	399	(205)
<b>Net cash provided by operations</b>	<b>1,991</b>	<b>1,657</b>

#### (c) Financing arrangements

Unrestricted access was available at balance date to the following lines of credit:

Corporate credit cards	50	50
------------------------	----	----

**Barkly Regional Council**  
**Notes to and forming part of the financial statements**  
**for the year ended 30 June 2021**

Note 12 - FUNCTIONS

REVENUES, EXPENSES AND ASSETS HAVE BEEN DIRECTLY ATTRIBUTED TO THE FOLLOWING FUNCTIONS & ACTIVITIES												
GENERAL PUBLIC SERVICES				PUBLIC ORDER & SAFETY			ECONOMIC AFFAIRS			ENVIRONMENTAL PROTECTION		
BUDGET	ACTUAL	ACTUAL	ACTUAL	BUDGET	ACTUAL	ACTUAL	BUDGET	ACTUAL	ACTUAL	BUDGET	ACTUAL	ACTUAL
2021	2021	2020	2020	2021	2021	2020	2021	2021	2020	2021	2021	2020
\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
<b>OPERATING REVENUES</b>												
Rates	3,789	3,812	3,821	-	-	-	-	-	-	-	-	-
Statutory & user charges	182	155	654	8	6	9	-	-	-	142	180	232
Grants - NT recurrent	7,563	7,869	7,478	102	102	102	968	1,117	968	-	-	-
Grants - NT capital	20	40	791	-	-	-	-	-	-	-	-	-
Grants - Commonwealth recurrent	929	945	547	2,390	2,677	2,677	-	-	-	-	-	-
Grants - Commonwealth capital	-	1,700	-	-	-	-	-	-	-	-	-	-
Contributions & donations	-	-	-	-	-	-	-	-	-	-	-	-
Investment income	38	17	30	-	-	-	-	-	-	-	-	-
Reimbursements & other revenues	539	592	1,031	-	1	-	-	-	-	-	1	-
<b>Total</b>	<b>13,060</b>	<b>15,130</b>	<b>14,352</b>	<b>2,500</b>	<b>2,786</b>	<b>2,788</b>	<b>968</b>	<b>1,117</b>	<b>968</b>	<b>142</b>	<b>181</b>	<b>232</b>
<b>OPERATING EXPENSES</b>												
Employee costs	4,594	4,523	3,865	2,046	1,851	1,863	1,120	1,131	1,130	-	-	-
Materials, contracts & other	4,271	3,456	4,617	596	626	763	-	-	-	352	328	263
Interest charges	8	20	9	-	-	-	-	-	-	-	-	-
Depreciation, amortisation, impairment	2,442	2,340	3,459	-	-	-	-	-	-	-	-	-
<b>Total</b>	<b>11,315</b>	<b>10,339</b>	<b>11,950</b>	<b>2,642</b>	<b>2,477</b>	<b>2,626</b>	<b>1,120</b>	<b>1,131</b>	<b>1,130</b>	<b>352</b>	<b>328</b>	<b>263</b>
<b>TOTALS</b>	<b>1,745</b>	<b>4,791</b>	<b>2,402</b>	<b>(142)</b>	<b>309</b>	<b>162</b>	<b>(152)</b>	<b>(14)</b>	<b>(162)</b>	<b>(210)</b>	<b>(147)</b>	<b>(31)</b>



**Barkly Regional Council**  
Notes to and forming part of the financial statements  
for the year ended 30 June 2021  
Note 12 (continued) - FUNCTIONS

REVENUES, EXPENSES AND ASSETS HAVE BEEN DIRECTLY ATTRIBUTED TO THE FOLLOWING FUNCTIONS & ACTIVITIES															
	HOUSING & COMMUNITY AMENITIES			RECREATION, CULTURE & RELIGION			SOCIAL PROTECTION			ELIMINATIONS			TOTAL		
	BUDGET	ACTUAL	ACTUAL	BUDGET	ACTUAL	ACTUAL	BUDGET	ACTUAL	ACTUAL	BUDGET	ACTUAL	ACTUAL	BUDGET	ACTUAL	ACTUAL
	2021	2021	2020	2021	2021	2020	2021	2021	2020	2021	2021	2020	2021	2021	2020
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
OPERATING REVENUES															
Rates	-	-	-	-	-	-	-	-	-	-	-	-	3,789	3,812	3,821
Statutory & user charges	194	179	931	88	77	46	546	520	1,777	(2,505)	(2,525)	(2,468)	1,160	1,117	1,181
Grants - NT recurrent	473	334	517	997	1,092	1,032	460	499	417	-	-	-	9,954	11,013	10,514
Grants - NT capital	-	-	28	10	62	30	-	-	-	-	-	-	3,059	102	849
Grants - Commonwealth recurrent	-	-	207	1,397	1,410	1,396	2,678	2,671	2,060	-	-	-	7,407	7,703	6,887
Grants - Commonwealth capital	-	-	-	-	-	-	-	85	15	-	-	-	-	1,785	15
Contributions & donations	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Investment income	-	-	-	-	-	-	-	-	-	-	-	-	38	17	30
Reimbursements & other revenues	553	699	868	-	13	1	8	14	7	(671)	(691)	(641)	1,532	1,320	1,266
Total	1,220	1,212	2,551	2,492	2,654	2,505	3,692	3,789	4,276	(3,176)	(3,216)	(3,109)	26,939	26,869	24,563
OPERATING EXPENSES															
Employee costs	3,122	3,394	3,340	1,850	1,625	1,851	1,945	2,025	1,812	-	-	-	14,677	14,549	13,861
Materials, contracts & other	2,575	2,200	2,255	1,062	988	1,080	2,127	1,851	2,493	3,176	3,216	3,109	10,983	9,449	8,362
Interest charges	-	-	-	-	-	-	-	-	-	-	-	-	9	20	9
Depreciation, amortisation, impairment	448	599	445	-	-	-	-	-	-	-	-	-	2,890	2,939	3,904
Total	6,145	6,193	6,040	2,912	2,613	2,931	4,072	3,876	4,305	3,176	3,216	3,109	28,559	26,957	26,136
TOTALS	(4,925)	(4,981)	(3,489)	(420)	41	(426)	(380)	(87)	(29)	-	-	-	(1,620)	(88)	(1,573)

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# Barkly Regional Council

## Notes to and forming part of the financial statements for the year ended 30 June 2021

### Note 12 (continued) - COMPONENTS OF FUNCTIONS

The activities relating to council functions are as follows:

#### **Council administration**

Administration, area management, grants management, governance, elected members, employee learning & development, local authorities, organisational support services, accounting/finance, payroll, human resources, information technology, communication, rates administration, records, customer service, other support services.

#### **Public order & safety**

Animal management, environmental health, night patrol, public order and safety.

#### **Economic affairs**

Employment creation programs, regional development, support to local businesses, tourism, and other Economic Development.

#### **Environmental protection**

Cemeteries, waste management, domestic waste, green waste, recycling, waste disposal facility, other waste management, other environment,

#### **Housing & community services**

Community services, council buildings, essential services, infrastructure services, municipal services, parks & gardens, roads, stormwater and drainage, street cleaning, street lighting, streetscaping, visitor accommodation.

#### **Recreation, culture & religion**

Library services, swimming centres – outdoor, water parks, youth services, other cultural services.

#### **Social protection**

Community & aged care services, NDIS services, safe-house services.

<b>Note 13 - FINANCIAL INSTRUMENTS</b>	
<b>All financial instruments are categorised as loans and receivables.</b>	
<b>Accounting policies - recognised financial instruments</b>	
<b>Bank, deposits at call, short-term deposits</b>	<b>Accounting policy:</b> initially recognised at fair value and subsequently measured at amortised cost, interest is recognised when earned.
	<b>Terms &amp; conditions:</b> Deposits are returning fixed interest rates between 0.01% and 0.05% (2020: 0.55% and 2.0%). Short term deposits have an average maturity of 30 days and average interest rates of 0.05% (2020: 30 days, 0.55%).
	<b>Carrying amount</b> approximates fair value due to the short term to maturity.



# Barkly Regional Council

## Notes to and forming part of the financial statements for the year ended 30 June 2021

### Note 13 (continued) - FINANCIAL INSTRUMENTS

<b>Receivables</b> - rates & associated charges	<b>Accounting policy:</b> initially recognised at fair value and subsequently measured at amortised cost. An impairment provision is recognised using the expected credit loss method
	<b>Terms &amp; conditions:</b> Secured over the subject land, arrears attract interest of 10% (2020: 10%) Although council is not materially exposed to any individual debtor, credit risk exposure is concentrated within the council's boundaries in the State.
	<b>Carrying amount:</b> approximates fair value (after deduction of any allowance).
<b>Receivables</b> - fees & other charges	<b>Accounting policy:</b> initially recognised at fair value and subsequently measured at amortised cost. An impairment provision is recognised using the expected credit loss method
	<b>Terms &amp; conditions:</b> Unsecured, and do not bear interest. Although council is not materially exposed to any individual debtor, credit risk exposure is concentrated within the council's boundaries.
	<b>Carrying amount:</b> approximates fair value (after deduction of any allowance).
<b>Receivables</b> - other levels of government	<b>Accounting policy:</b> initially recognised at fair value and subsequently measured at amortised cost. An impairment provision is recognised using the expected credit loss method.
	<b>Terms &amp; conditions:</b> Amounts due have been calculated in accordance with the terms and conditions of the respective programs following advice of approvals, and do not bear interest. All amounts are due by departments and agencies of state and federal governments.
	<b>Carrying amount:</b> approximates fair value.
<b>Receivables</b> - retirement home	<b>Accounting policy:</b> initially recognised at fair value and subsequently measured at amortised cost. An impairment provision is recognised using the expected credit loss method.
	<b>Terms &amp; conditions:</b> Amounts due have been calculated in accordance with the terms and conditions of the respective legislation.
	<b>Carrying amount:</b> approximates fair value (after deduction of any allowance).



# Barkly Regional Council

## Notes to and forming part of the financial statements for the year ended 30 June 2021

### Note 13 (continued) - FINANCIAL INSTRUMENTS

<b>Liabilities</b> - creditors and accruals	<b>Accounting policy:</b> Liabilities are recognised for amounts to be paid in the future for goods and services received, whether or not billed to the Council.
	<b>Terms &amp; conditions:</b> Liabilities are normally settled on 30-day terms.
	<b>Carrying amount:</b> approximates fair value.

#### Liquidity analysis

2021	Due < 1 year	Due > 1 year ≤ 5 years	Due > 5 years	Total contractual cash flows	Carrying values
<b>Financial assets</b>	\$	\$	\$	\$	\$
Cash & equivalents	10,572			10,572	10,572
Receivables	1,532	-	-	1,532	1,532
<b>Total</b>	<b>12,104</b>	<b>-</b>	<b>-</b>	<b>12,104</b>	<b>12,104</b>
<b>Financial liabilities</b>					
Payables	1,567	-	-	1,567	1,567
<b>Total</b>	<b>1,567</b>	<b>-</b>	<b>-</b>	<b>1,567</b>	<b>1,567</b>
2020	Due < 1 year	Due > 1 year; ≤ 5 years	Due > 5 years	Total contractual cash flows	Carrying values
<b>Financial assets</b>	\$	\$	\$	\$	\$
Cash & equivalents	11,368			11,368	11,368
Receivables	1,369	-	-	1,369	1,369
<b>Total</b>	<b>12,737</b>	<b>-</b>	<b>-</b>	<b>12,737</b>	<b>12,737</b>
<b>Financial liabilities</b>					
Payables	974	-	-	974	1,001
<b>Total</b>	<b>974</b>	<b>-</b>	<b>-</b>	<b>974</b>	<b>1,001</b>

#### Net fair value

All carrying values approximate fair value for all recognised financial instruments. There is no recognised market for the financial assets of the council.

#### Risk exposures:

Credit risk represents the loss that would be recognised if counterparties fail to perform as contracted. The maximum credit risk on financial assets of the council is the carrying amount, net of any impairment. Except as detailed in note 5 in relation to individual classes of receivables, exposure is concentrated within the council's boundaries, and there is no material exposure to any individual debtor.

Market risk is the risk that fair values of financial assets will fluctuate because of changes in market prices. All of council's financial assets are denominated in Australian dollars and are not traded on any market, and hence neither market risk nor currency risk apply.

# Barkly Regional Council

## Notes to and forming part of the financial statements for the year ended 30 June 2021

### Note 13 (continued) - FINANCIAL INSTRUMENTS

Liquidity risk is the risk that council will encounter difficulty in meeting obligations with financial liabilities. In accordance with the model treasury management policy (LGA information paper 15), liabilities have a range of maturity dates. Council also has available a range of bank overdraft and standby borrowing facilities that it can access.

Interest rate risk is the risk that future cash flows will fluctuate because of changes in market interest rates. Council has a balance of variable interest rate investments and maintains no borrowings. Cash flow fluctuations are managed holistically in seeking to minimise interest costs over the longer term in a risk averse manner.

### Note 14 - COMMITMENTS FOR EXPENDITURE

	2021	2020
Notes	\$	\$
<b>Capital commitments</b>		
There are no capital expenditure commitments at the reporting date not recognised in the financial statements as liabilities.		
<b>Other expenditure commitments</b>		
Other non-capital expenditure commitments in relation to properties:		
Rentals residential property	455	219
Section 19 leases	586	653
These expenditures are payable:		
Not later than one year	306	363
Later than one year and not later than 5 years	735	430
Later than 5 years	-	79
	<b>1,041</b>	<b>872</b>

### Note 15 - SUPERANNUATION

The council makes contributions to superannuation schemes selected by employees under the "choice of fund" legislation. All such schemes are of the accumulation type, where the superannuation benefits accruing to the employee are represented by their share of the net assets of the scheme.

#### Accumulation only members

Accumulation only members receive both employer and employee contributions on a progressive basis. Employer contributions are based on a fixed percentage of ordinary time earnings in accordance with superannuation guarantee legislation (9.50% in 2020-21; 9.50% in 2019-2020). No further liability accrues to the council as the superannuation benefits accruing to employees are represented by their share of the net assets of the fund.

# Barkly Regional Council

## Notes to and forming part of the financial statements for the year ended 30 June 2021

### Note 16 - CONTINGENT ASSETS & CONTINGENT LIABILITIES

The following assets and liabilities do not qualify for recognition in the statement of financial position, but knowledge of those items is considered relevant to user of the financial report in making and evaluating decisions about the allocation of scarce resources.

Council insures against all known insurable risks using a range of insurance policies, each of which is subject to a deductible "insurance excess", the amount of which varies according to the class of insurance.

Council has not identified any potential claims that may have existed at reporting date.

### REPAYMENT OF GRANT FUNDING

Council receives significant income from a number of grant funding providers. If grant monies are not expended in accordance with the funding agreements, there is a potential for funding to be withdrawn and a requirement that these funds be repaid to the relevant funding body

### Note 17 - FINANCIAL INDICATORS

	2021	2020	2019	2018
<b>Current ratio</b>				
<u>Current assets - externally restricted assets</u>	<b>2.01</b>	3.05	3.54	3.45
Current liabilities				
<b>Debt service ratio</b>				
<u>Net debt service cost</u>	<b>0.00%</b>	0.00%	0.00%	0.00%
Operating revenue*				
* as defined				
<b>Rate coverage percentage</b>				
<u>Rate revenues</u>	<b>14.85%</b>	15.58%	11.64%	11.87%
Total revenues				
<b>Rates &amp; annual charges outstanding percentage</b>				
<u>Rates &amp; annual charges outstanding</u>	<b>24.30%</b>	23.47%	23.83%	16.60%
Rates & annual charges collectible				

### Note 18 - OPERATING LEASES

#### Council as a lessee

#### Right of use asset

Council maintains a number of residential property leases for the accommodation of council employees. These leases have a lease term of less than twelve months. Therefore no "right of use asset" has been recognised in this financial statement. Lease commitments have been recognised as "commitments for expenditure at note 14.

Council maintains a number of Section 19 leases for land upon which its buildings are situated. In the opinion of council, the fair value of the individual identified assets is less than \$10,000. Therefore no "right of use asset" has been recognised in this financial statement. Lease commitments have been recognised as "commitments for expenditure at note 14.



# Barkly Regional Council

## Notes to and forming part of the financial statements for the year ended 30 June 2021

### Note 18 (continued) - OPERATING LEASES

#### Council as a lessor

Council owns various buildings, plant and other facilities that are available for hire or lease (on a non-cancellable basis wherever practicable) in accordance with the published revenue policy. Rentals received from such leases are disclosed as rent and hire of non-investment property in note 2.

### Note 19 - RELATED PARTY DISCLOSURES

#### KEY MANAGEMENT PERSONNEL

The key management personnel of the council include the mayor, councillors, CEO and certain prescribed officers under section 112 of the Local Government Act 1999. In all, 19 persons were paid the following total compensation:

	2021	2020
	\$	\$
Salaries, allowances & other short-term benefits	865,347	993,531
<b>TOTAL</b>	<b>865,347</b>	<b>993,531</b>
Other than amounts paid as ratepayers or residents (e.g. rates, swimming pool entry fees, etc.), council received the following amounts in total:		
Contributions for fringe benefits tax purposes	2,463	27,124
Rentals for council property	88,168	78,415
<b>TOTAL</b>	<b>90,631</b>	<b>105,539</b>

#### PARTIES RELATED TO KEY MANAGEMENT PERSONNEL

KMP and relatives of KMPs own retail businesses from which various supplies were purchased as required either for cash or on 30-day account. Purchases from these individual businesses are made in accordance with approved council purchasing policy and the requirements of the Local Government Act.

One close family member of key management personnel is employed by council in accordance with the terms of the Award, and as recorded in the public register of salaries maintained in accordance with section 105 of the Local Government Act 1999.

### Note 20 - ROAD TRANSPORT INFRASTRUCTURE

Transportation assets were valued as of 30 June 2017 valuation by Mr Stuart D Forbes ASA, Consultant Plant, Equipment and Infrastructure Valuer - AAPI Registration #95281, of AssetVal Pty Ltd. Pursuant to advice from the Department of Community & Local Government Services these assets have not been recorded in the financial statements of council, Transport Infrastructure valuations are detailed below:

TRANSPORT INFRASTRUCTURE	Replacement Cost (\$)	Fair Value (\$)
1. Roads	\$48,635,452	\$28,240,488
2. Culverts	\$ 966,171	\$ 598,693
3. Footpaths	\$ 1,909,586	\$ 1,295,494
4. Kerbs & Gutters	\$ 7,702,433	\$ 4,577,502
5. Point Generic	\$ 406,649	\$ 207,861
6. LGANT Managed Roads	\$20,019,524	\$12,422,084
<b>TRANSPORT INFRASTRUCTURE TOTAL</b>	<b>\$79,639,815</b>	<b>\$47,342,122</b>

An annual depreciation charge on road transport infrastructure totalling \$2,477,906 has not been recorded in the statement of comprehensive income for the year ended 30 June 2021.

To the Mayor and Council Members  
Barkly Regional Council  
PO Box 821  
Tennant Creek NT 0861

#### **Auditors' Independence Declaration**

I declare that, to the best of my knowledge and belief, during the year ended 30 June 2021 there have been:

- (i) no contraventions of the auditor independence requirements as set out in the requirements of the *Local Government Act* and the *Local Government (Accounting) Regulations* made under that Act, in relation to the audit; and
- (ii) no contraventions of any applicable code of professional conduct in relation to the audit.

**LOWRYS ACCOUNTANTS**



Colin James, FCA  
**Registered Company Auditor**

**Darwin**

**Date:** 18 November 2021

Liability limited by a scheme approved under Professional Standards Legislation

**INDEPENDENT AUDITORS' REPORT****TO THE MAYOR AND COUNCIL MEMBERS  
OF BARKLY REGIONAL COUNCIL**

SWJR Nominees Pty Ltd  
ABN 49 078 887 171  
Cnr Coonawarra & Hook Roads  
PO Box 36394, Winnellie NT 0821  
Tel: 08 8947 2200  
Fax: 08 8947 1146  
lowrys.accountants@lowrys.com.au

**Report on the Audit of the Financial Report****Opinion**

We have audited the accompanying financial report of the Barkly Regional Council (the Council) which comprises the statement of financial position as at 30 June 2021, the statement of comprehensive income, the statement of changes in equity, the statement of cash flows for the year then ended, the notes to the financial report including the summary of significant accounting policies and the council certificate which has been signed by the Chief Executive Officer on behalf of the Council.

In our opinion, the financial report of the Council is in accordance with the Australian Accounting Standards, the Local Government Act and the Local Government (Accounting) Regulations, including:

- (a) giving a true and fair view of the Council's financial position as at 30 June 2021 and of its financial performance and its cash flows for the year then ended; and
- (b) complying with Australian Accounting Standards and the financial reporting requirements of the Local Government Act and the Local Government (Accounting) Regulations.

**Basis for Opinion**

We conducted our audit in accordance with Australian Auditing Standards. Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Report* section of our report. We are independent of the Council in accordance with the ethical requirements of the Accounting Professional and Ethical Standards Board's APES 110 *Code of Ethics for Professional Accountants* (the Code) that are relevant to our audit of the financial report in Australia. We have also fulfilled our other ethical responsibilities in accordance with the Code.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

**Basis of Accounting and Restriction on Distribution**

Without modifying our opinion, we draw attention to Note 1 to the financial statements which describe the basis of accounting. The financial report has been prepared to assist the Council to meet the reporting requirements of the Local Government Act and the Local Government (Accounting) Regulations. As a result, the financial report may not be suitable for another purpose.

**Responsibilities of the Chief Executive Officer for the Financial Report**

The Chief Executive Officer of the Council is responsible for the preparation and fair presentation of the financial report in accordance with the Australian Accounting Standards, the Local Government Act and the Local Government (Accounting) Regulations and for such internal control as the Chief Executive Officer determines are necessary to enable the preparation and fair presentation of a financial report that is free from material misstatement, whether due to fraud or error.

In preparing the financial report, the Chief Executive Officer is responsible for assessing the Council's ability to continue as a going concern, disclosing as applicable, matters related to going concern and using the going concern basis of accounting unless the council members either intend to liquidate the Council or to cease operations, or has no realistic alternative but to do so.

The Chief Executive Officer is also responsible for overseeing the Council's financial reporting process.

Liability limited by a scheme approved under Professional Standards Legislation



## **INDEPENDENT AUDITORS' REPORT**

### **TO THE MAYOR AND COUNCIL MEMBERS OF BARKLY REGIONAL COUNCIL**

#### **Report on the Audit of the Financial Report (continued)**

##### **Auditor's Responsibilities for the Audit of the Financial Report**

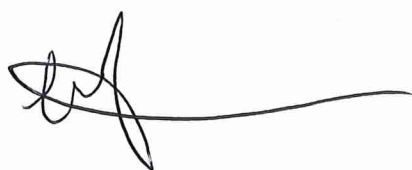
Our objectives are to obtain reasonable assurance about whether the financial report as a whole is free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with the Australian Auditing Standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of this financial report.

A further description of our responsibilities for the audit of the financial report is located at the Auditing and Assurance Standards Board website (<http://www.auasb.gov.au/Home.aspx>) at:

[http://www.auasb.gov.au/auditors\\_responsibilities/ar4.pdf](http://www.auasb.gov.au/auditors_responsibilities/ar4.pdf)

This description forms part of our audit report.

##### **LOWRYS ACCOUNTANTS**

A handwritten signature in black ink, appearing to be "Colin James", with a long horizontal line extending to the right.

Colin James, FCA  
**Registered Company Auditor**

**Darwin**

**Date:** 18 November 2021



# Barkly Regional Council Contacts

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Fax: 08 8963 3302

Email: [reception@barkly.nt.gov.au](mailto:reception@barkly.nt.gov.au)

Postal: PO Box 821, Tennant Creek NT 0861

## TENNANT CREEK

Executive & Library: 41 Peko Road, Tennant Creek NT

Administration & Finance: 58 Peko Road, Tennant Creek NT

Depot: 1 Maloney Street, Tennant Creek NT

## Community Delivery Centres

### ALI CURUNG

Phone: 08 8964 2906

Fax: 08 8964 1975

Postal: Community Mail Bag 188,  
Ali Curung via Alice Springs NT 0872

### ALPURRURULAM

Phone: 07 4748 4800

Fax: 07 4748 4913

Postal: Private Mail Bag 23, Mt Isa,  
Queensland 4825

### AMPILATWATJA

Phone: 07 4748 4800

Fax: 07 4748 4913

Postal: Private Mail Bag 68,  
via Alice Springs NT 0870

### ARLPARRA

Phone: 08 8956 9099

Fax: 08 8956 9851

Postal: Private Mail Bag 127,  
via Alice Springs NT 0872

### ELLIOTT

Phone: 08 8969 3901

Fax: 08 8969 2076

Postal: C/- Post Office,  
Elliott NT 0862

### WUTUNUGURRA

Phone: 08 8966 9888

Fax: 08 8964 1901

Postal: Private Mail Bag 148,  
via Alice Springs NT 0872





